



2022-2023
ANNUAL REPORT

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SCENIC RIM

REGIONAL COUNCIL



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Acknowledgement of Country

Scenic Rim Regional Council respectfully acknowledges the traditional country across our region. We also acknowledge and pay our respects to the Mununjali, Wangerriburra and Ugarapul peoples of the Scenic Rim, and their elders past, present and emerging. We acknowledge the important role Aboriginal and Torres Strait Islander people continue to play within the Scenic Rim community.



OUR REGION

THIS CHAPTER PROVIDES AN OUTLINE OF OUR VISION, PLANS AND FRAMEWORK FOR THE SCENIC RIM.



Beaudesert Jubilee Park

OUR REGION

OUR SCENIC RIM

Author and naturalist Arthur Groom, who co-founded Binna Burra Lodge in 1933, coined the phrase Scenic Rim in describing the region's chain of mountains, plateaus and peaks that extend from the coastal hinterland in the east to the Great Dividing Range in the west.

The local government area formed during the council amalgamations of 2008 encompasses many of these features and was subsequently named Scenic Rim Regional Council.

OUR REGIONAL VISION

The Scenic Rim Community Plan 2011-2026 provides the shared vision for our region's future.

By 2026 Scenic Rim will be a network of unique rural communities embedded in a productive and sustainable landscape.

We will enjoy a high-quality rural lifestyle in self-reliant communities that provide a choice of quality local food, products, services and recreation opportunities. Our residents will have affordable transport options and ready access to the broader South-East Queensland region.

Our community will support sustainable farms, businesses and industries that are compatible with our environment and lifestyle and provide rewarding employment and prosperity for residents.

RESIDENTS WILL BENEFIT FROM THE REGION'S PRODUCTIVE FARMLAND, STUNNING NATURAL ENVIRONMENT AND CHARACTER-FILLED TOWNS AND VILLAGES, WHICH ATTRACT TOURISTS AND VISITORS AND PROVIDE ECOSYSTEM SERVICES FOR THE BROADER SOUTH-EAST QUEENSLAND COMMUNITY.

The Scenic Rim will be an inclusive, caring and creative environment with healthy and active residents. The region will provide a happy, safe and nurturing environment for children and families. We will participate in planning and managing our communities and act to ensure the Scenic Rim is enhanced for future generations.

LOCATION	ESTIMATED POPULATION	AREA	GROSS REGIONAL PRODUCT	COUNCIL OPERATING EXPENDITURE 2022-23	COUNCIL CAPITAL EXPENDITURE 2022-23
Scenic Rim region – South East Queensland	44,374 (ERP at 30 June 2022)	4,249km ²	\$2.09 billion (as at 30 June 2022)	\$91.5 million	\$58.6 million



Beaudesert Jubilee Park

STRATEGIC FRAMEWORK

SCENIC RIM COMMUNITY PLAN 2011-2026

The Scenic Rim Community Plan 2011-2026 articulates the aspirational shared vision and provides the foundation for long-term plans for the future of the Scenic Rim region. It acknowledges the heritage of the region, defines its identity, and highlights the challenges it will face in the future.

Developed in consultation with the community, the Community Plan provides the overarching framework for our operations through seven pillars (our themes), which support the delivery of services and facilities through the five-year life of the Corporate Plan (Scenic Rim 2026) and annual operational plans.

CORPORATE PLAN 2021-2026 (SCENIC RIM 2026)

On 22 June 2021, Council adopted its Corporate Plan - Scenic Rim 2026, which reflects the strategic direction for the organisation and supports delivery of the aspirational vision set out in the Community Plan 2011-2026.

SCENIC RIM 2026 ARTICULATES COUNCIL'S AREAS OF FOCUS AND DETAILS THE ACTIONS THAT WILL BE UNDERTAKEN OVER THE FIVE YEAR PERIOD TO ACHIEVE THE COMMUNITY'S VISION.

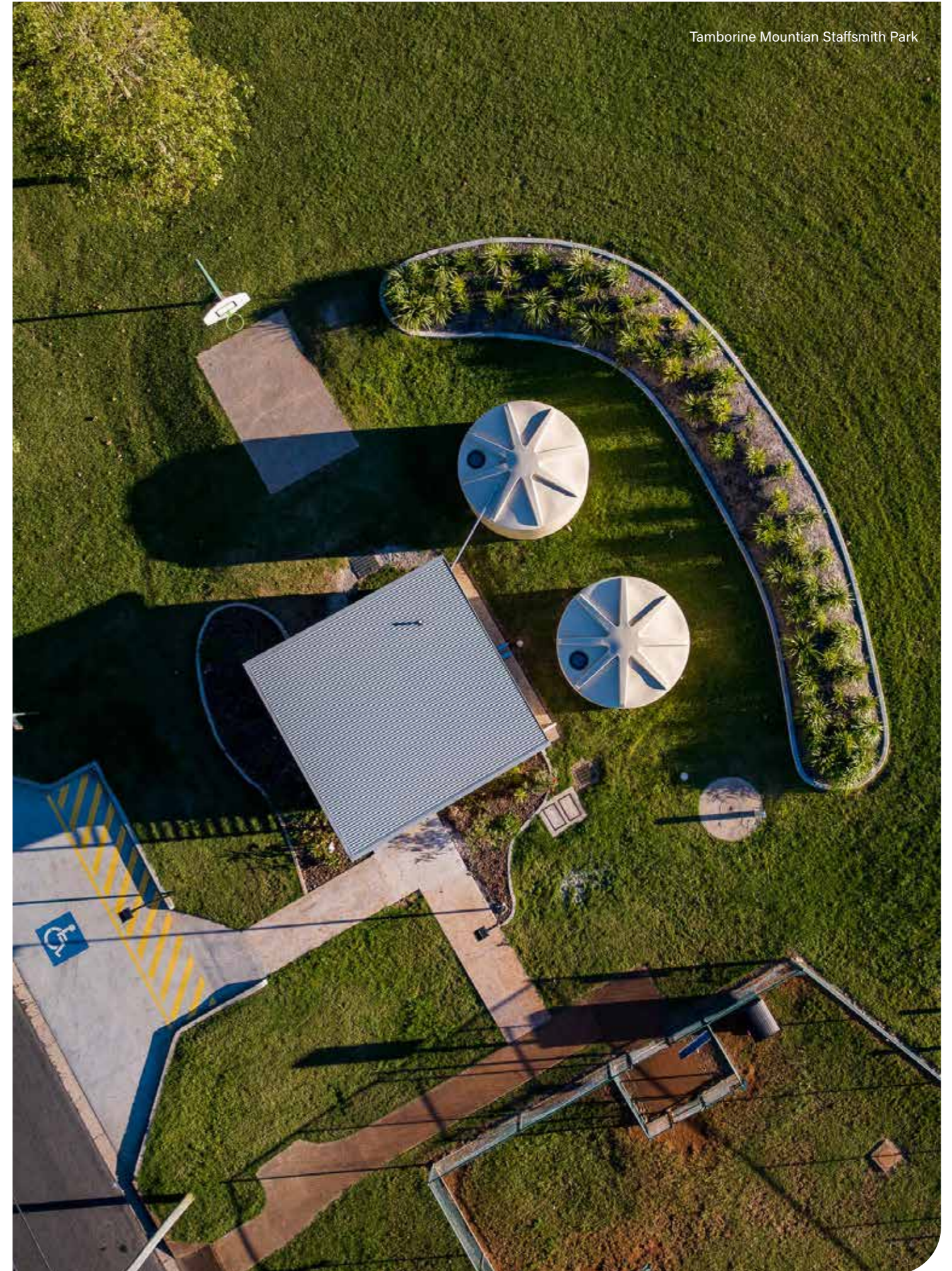
Positioned between the Community Plan and Council's annual operational plans, Scenic Rim 2026 informs operational priorities for the region's growth and development, from 2021 to 2026. It establishes the key initiatives guiding the direction of Council's Operational Plan.

OPERATIONAL PLAN 2022-2023

The Operational Plan 2022-2023 provided the framework for the staged delivery of Council's goals and objectives, as defined in the Corporate Plan 2021 - 2026 (Scenic Rim 2026).

IT DETAILED A DIVERSE RANGE OF DELIVERABLES ACROSS THE SEVEN THEMES OF COUNCIL'S CORPORATE PLAN. THE PROGRESS OF THESE DELIVERABLES WAS MONITORED BY COUNCIL THROUGH QUARTERLY PROGRESS REPORTS, WHICH INCLUDED MEASURES AGAINST KEY PERFORMANCE INDICATORS AND HIGHLIGHTS OF KEY ACHIEVEMENTS AND OUTCOMES. THIS ANNUAL REPORT REPORTS COUNCIL'S DELIVERY AGAINST THE OPERATIONAL PLAN 2022-2023.

Council has established a comprehensive suite of strategies and plans for the provision of services to the community. Where appropriate, these are supported by policies and the delegation of statutory powers to the Chief Executive Officer. Council reviews its policies in accordance with the Policy Framework and delegations are reviewed annually.



MAYOR'S MESSAGE



I am pleased to present Scenic Rim Regional Council's 2022-2023 Annual Report, which documents a year of significant achievements for our region.

Our region has continued to rebuild following a series of natural disasters in recent years, with the recovery from bushfires and floods hampered by the ongoing impacts of the COVID-19 pandemic, staff shortages and supply chain issues. Ongoing wet weather has continued to interrupt our planned program of capital works as, since late 2020, the Scenic Rim has experienced some of the worst widespread rainfall and flooding in generations. With a program in progress to restore the local road network, 2022-2023 saw our region once again impacted by flooding that caused additional damage and disrupted works already under way.

Council is grateful for the significant grant funding provided by the Australian and Queensland governments which has not only assisted in our recovery but also enabled us to build back better. Works to restore damaged infrastructure have focused on improved safety and accessibility for our community and on building confidence in the local road network with the reconstruction of roads and bridges that are more resilient to future flooding. We have continued replacing ageing timber bridges by investing in more resilient concrete structures, both of which are essential for the growth of our local economy.

In line with our Community Plan vision for a sustainable and prosperous economy, Council has continued to work with the local business community and other levels of government to capitalise on opportunities for our region. The 2032 Olympic and Paralympic Games have the potential to boost our local economy and showcase the Scenic Rim on the world stage, with Lake Wyaralong having been identified as the location for the flatwater course for rowing and sprint canoeing events.

The Scenic Rim's reputation as a leading destination was reaffirmed at the November 2022 Queensland Tourism Awards with a silver award for Excellence in Food Tourism. The success of Eat Local Week (now Month) reflects the growth and the synergies of our region's key industries of tourism and agriculture, supported by Council's efforts to encourage economic growth and prosperity.

Providing a vision for the region's future, the draft Scenic Rim Growth Management Strategy 2041 received a Strategic Planning Project Award for Excellence in November 2022. The EmpowHER hiking program won the Programs and Activities Award at the 2022 Australian Sport, Recreation and Play Innovation Awards in Melbourne in July. In October, it went on to receive the Government Achievement Award at the Outdoors Queensland Awards.

The results of the Scenic Rim Economic Snapshot presented in June 2023 showed that our local economy continued to power ahead in 2021-2022 with a 9.81 per cent increase in Gross Regional Product for the financial year, almost double Queensland's 4.99 per cent growth statewide. The Scenic Rim has a wealth of opportunities for future growth and development of its key industries of tourism and agriculture, the expansion of large-scale industries and major infrastructure projects and the welcome addition of new light industrial land, such as that developed at the Beaudesert Enterprise Precinct. We have also looked to potential partnerships to unlock the potential of the Bromelton Waste Facility as we continue to transition to a low-emissions circular economy to achieve our ultimate goal of zero waste to landfill with its economic and environmental outcomes.

In line with our commitment to building a sustainable future for our region, Council adopted the Scenic Rim Climate Change Statement of Intent in November 2022, which is based on solid data and the expectation that other levels of government will also play their part. We have continued to work in partnership with the Scenic Rim community on a range of environmental programs and increased our funding for environmental grants to help preserve and enhance the region's natural values. In 2022-2023, Council endorsed its Scenic Rim Nature-based Tourism Strategy 2023-2032 to capitalise on the region's opportunities for adventure and nature-based tourism while ensuring the region's natural beauty is protected for the enjoyment of residents and visitors. Complementing this, Council approved the Biodiversity Strategy Implementation Plan to preserve and enhance the region's unique environment and natural resources.

Community feedback on Let's Talk Scenic Rim has been invaluable in shaping Council's decision making during the year. In a first for our region, community consultation helped to determine priorities for Council's 2023-2024 Budget. I thank everyone who participated in this and other community engagement opportunities that have contributed to building a strong future for the Scenic Rim.

CR GREG CHRISTENSEN
MAYOR

CEO'S MESSAGE



Since joining Scenic Rim Regional Council in November 2022 I have been pleased to see the enthusiasm of staff who are dedicated to serving our community and helping to make our region all it can be for our residents, local business operators and visitors.

I regularly receive positive feedback from the community which reflects our organisation's commitment to putting our customers at the heart of everything we do - whether it's maintaining local roads and infrastructure, taking care of parks and playgrounds, providing library services, caring for the environment, managing waste, ensuring community health and wellbeing, promoting tourism, working to boost our regional economy or assisting ratepayers. I am proud of Council's customer-centric culture and of its staff who continue to deliver high standards of service and achieve great value for our ratepayers.

The dedication and professionalism of so many of our staff has seen great results achieved in often difficult circumstances during 2022-2023. Our employees continue to rise to the ongoing challenges that many other organisations have faced in recent years, including the effects of the COVID-19 pandemic, labour shortages and supply chain issues that have impacted projects and programs. We have redoubled our efforts to attract and retain staff and our focus, moving forward, will be on continuing to build a skilled workforce and planning for the future.

I am proud of the achievements of our staff, operational and administrative, whose hard work was recognised with several state and national awards in 2022-2023.

We saw the revitalisation of the Beaudesert Town Centre reach a major milestone, and planning continued for improvements to the popular Gallery Walk precinct on Tamborine Mountain as well as the town centres of Canungra and Kalbar.

These projects represent more than infrastructure improvements - they are about building our communities. Our staff are part of these communities and have supported community development through a wide range of programs that have brought people together throughout the year, celebrating the achievements of local heroes at our Australia Day Awards and welcoming our newest Australians at citizenship ceremonies. We have celebrated our local history and identity through art exhibitions and cultural events and continued to support our creative community and grassroots organisations with grants that have helped to enrich our region as a whole.

I congratulate everyone across the organisation whose efforts in serving our community during a challenging year have contributed to the achievements celebrated in our 2022-2023 Annual Report.

DAVID KEENAN
CHIEF EXECUTIVE OFFICER

OUR COUNCIL

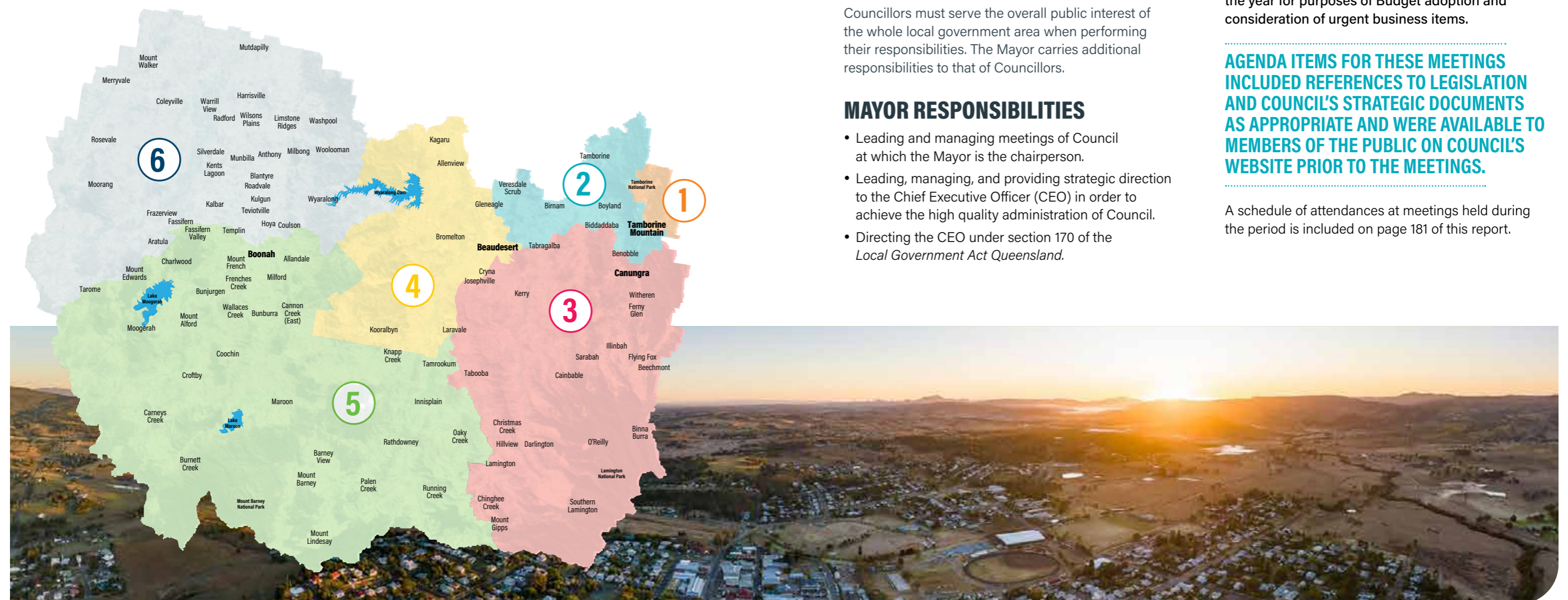
THIS CHAPTER PROVIDES A PROFILE OF THE SCENIC RIM REGIONAL COUNCIL, DIVISIONAL COUNCILLORS AND OUR EXECUTIVE LEADERSHIP TEAM.



OUR COUNCIL

THE COUNCIL FOR THE 2020-2024 TERM COMPRISES:

MAYOR CR	Greg Christensen
DIVISION 1	Cr Derek Swanborough (Cr Derek Swanborough resigned from Council 21 February 2023) Cr Amanda Hay (Cr Amanda Hay commenced on 18 April 2023)
DIVISION 2	Cr Jeff McConnell (Deputy Mayor from 24 May 2022 until 30 June 2023)
DIVISION 3	Cr Virginia West
DIVISION 4	Cr Michael Enright
DIVISION 5	Cr Marshall Chalk
DIVISION 6	Cr Duncan McInnes OAM



COUNCILLOR RESPONSIBILITIES

To ensure Council discharges its responsibilities under the legislation.

- To ensure Council achieves its corporate plan.
- To ensure Council complies with the law.
- To provide high quality leadership to Council and the community.
- To participate in Council meetings, policy development, and decision making for the benefit of the community.
- To be accountable to the community for Council's performance.

Councillors must serve the overall public interest of the whole local government area when performing their responsibilities. The Mayor carries additional responsibilities to that of Councillors.

MAYOR RESPONSIBILITIES

- Leading and managing meetings of Council at which the Mayor is the chairperson.
- Leading, managing, and providing strategic direction to the Chief Executive Officer (CEO) in order to achieve the high quality administration of Council.
- Directing the CEO under section 170 of the *Local Government Act Queensland*.

- Conducting performance appraisals of the CEO.
- Responding to information requests from the Minister.
- Being a member of each standing committee of Council.
- Representing the Council at ceremonial or civic functions.

The Mayor and all Councillors are bound by a Code of Conduct which sets out the standards of behaviour expected.

MEETINGS

Council decisions were made at bi-monthly Ordinary Meetings. Special Meetings were convened during the year for purposes of Budget adoption and consideration of urgent business items.

AGENDA ITEMS FOR THESE MEETINGS INCLUDED REFERENCES TO LEGISLATION AND COUNCIL'S STRATEGIC DOCUMENTS AS APPROPRIATE AND WERE AVAILABLE TO MEMBERS OF THE PUBLIC ON COUNCIL'S WEBSITE PRIOR TO THE MEETINGS.

A schedule of attendances at meetings held during the period is included on page 181 of this report.

OUR COUNCILLORS



MAYOR CR GREG CHRISTENSEN

From the factory floor to the executive floor, Cr Greg Christensen's lengthy career across the manufacturing, mining and agriculture sectors has prepared him for his current role as Mayor of the Scenic Rim region.

Greg, who has been Mayor since 2016, was re-elected for his second term as Mayor in March 2020 and is committed to delivering strong leadership to the region's communities, to meet the challenges and opportunities ahead and build a strong region together.

His professional background includes senior leadership roles at General Motors Holden, CSR Timber Products, OneSteel, WMC Resources and Sugar Australia, with a focus on strategy, systems and organisation alignment to unlock full business potential. It also included a period as Director for the Office of Manufacturing in South Australia. Throughout his career, Greg has provided consultancy, coaching and mentoring services in the areas of leadership, business development, organisational and process change. Greg has also held Board positions within the Training,

Superannuation Fund, Infrastructure and Horticulture sectors for over 20 years. Greg's passion for lifelong learning includes a Masters in International Management and accreditations in Executive Coaching and Mentoring. Born and raised in the Scenic Rim at Moorang, his family connection to the region dates back to the 19th Century. Greg lives in the rural district of Tarome with his wife, Denise.



DIVISION 1 CR DEREK SWANBOROUGH

Cr Derek Swanborough has been a resident of Tamborine Mountain for 36 years. He was first elected unopposed as Councillor for Division 1 in the new amalgamated Scenic Rim Regional Council from 2008-2012 and was re-elected in 2020.

He has been married to his wife Sue for 43 years and they have four adult children who grew up attending local public schools. Derek is a local government specialist as well as a part-time lecturer and trainer in both the university and TAFE sectors.

His career in local Government includes Director and Executive Manager roles in large councils in South-East Queensland and Northern New South Wales over 25 years. Derek was Corporate Services Director of Beaudesert Shire Council for 16 years.

His qualifications include a Master of Business Administration (SCU), Bachelor of Commerce (UQ), Certificate as Local Government Clerk, Diploma of Project Management, Diploma of Workplace Health and Safety and Certificate IV in Training and Assessment.

Note - Cr Swanborough resigned from Council on 21 February 2023, and was replaced by Councillor Amanda Hay on 18 April 2023.



DIVISION 1 CR AMANDA HAY

Cr Amanda Hay was elected to Council in April 2023 in a by-election following the resignation of the former Division 1 Councillor.

Originally from the Wagga Wagga area in New South Wales, Cr Hay has a semi-rural background and her employment history includes wide-ranging experience in both the private and public sectors. As a civilian, Cr Hay served as paymaster for the Department of Defence in Canberra and Port Moresby.

She also filled officer advisory and audit roles with the Australian Taxation Office, recruitment roles with the Commonwealth Employment Service and later Employment National, before moving into compliance and investigation activities with the Department of Human Services. During her career, Cr Hay prepared briefs of evidence for prosecutions by the Commonwealth Director of Public Prosecutions. As an active member of the Scenic Rim community, she has assisted ratepayers with land valuation objections and with submissions relating to development applications.

Accredited by Logan TAFE, Cr Hay worked as a volunteer tutor in English as a Second Language. She has been heavily involved in community activities, firstly in Logan and, since 2009, on Tamborine Mountain. Her interests include horticulture and the preservation of the environment and she has served as a member or committee member of several Tamborine Mountain community organisations. Cr Hay and her partner, Stuart, reside on Tamborine Mountain.



DIVISION 2 CR JEFF MCCONNELL DEPUTY MAYOR

Cr Jeff McConnell was elected to Council in 2020 and considers it an honour to represent the communities of Division 2. Cr McConnell was elected as Deputy Mayor on 24 May 2022.

He is an Australian Army veteran with more than 23 years' service and, after retiring in 2007, embraced volunteering within Tamborine community groups. Prior to his election to Scenic Rim Regional Council, he was the Scenic Rim State Emergency Service Local Controller from 2011 to 2019 and remains a member of the Tamborine Mountain SES Group.

Jeff is now Deputy Chair of the Scenic Rim Local Disaster Management Group.

He and his wife live in Tamborine Village with their two youngest teenage daughters and enjoy breeding and riding horses.

OUR COUNCILLORS



DIVISION 3 CR VIRGINIA WEST

Cr Virginia West is the Scenic Rim's longest-serving councillor.

She was elected to the inaugural Scenic Rim Regional Council in 2008 and re-elected in both 2012 and 2016, serving as Deputy Mayor from 2012 to 2016. Virginia is currently Chair of the Scenic Valleys Regional Road Group and member of the LGAQ Roads and Transport Advisory Group.

A qualified nurse, Virginia was employed as a territory manager for a medical company before being elected to the former Beaudesert Shire Council in March 2004.

Married with two adult children, she is President of the Canungra Local Ambulance Committee, serves on the Board of Directors of Tamborine Mountain College and is a member of Beaudesert Hospital Consumer Partnership Committee.

She was also patron of the Beaudesert Rifle Club and the Beaudesert District Orchid and Foliage Society.

DIVISION 4 CR MICHAEL ENRIGHT

Cr Michael Enright was elected to Council in 2016 and considers it a privilege to represent the residents of Division 4, serving as Deputy Mayor from 25 May 2021 to 24 May 2022.

He has been an active member of his local community for more than 41 years, beginning with the Beaudesert Junior Chamber of Commerce in 1982 and, more recently, as Beaudesert Chamber of Commerce President in 2013 and 2014.

Michael has also been a member of the Beaudesert and District Health and Welfare Association, a Director of the South-East Community Credit Society from 1994 to 2005 and served on the St Mary's Pastoral Council for four years, two as Chairman.

His career has spanned four decades in small and medium sized businesses in the Beaudesert district.

DIVISION 5 CR MARSHALL CHALK

Cr Marshall Chalk was elected to Division 5 in the 2020 local government elections and lives in the Scenic Rim area of Carneys Creek, south of Boonah. He is a fourth-generation farmer on his family's dairy and beef property and currently operates a beef cattle business, breeding and backgrounding cattle.

Marshall attended Mount Alford State School and Boonah State High School and, after finishing Year 12, worked on the family farm.

He then followed his rugby league passion, playing for the Fassifern Bombers and the Ipswich Jets before playing professionally for the Canberra Raiders. Marshall then moved to the United Kingdom to play for the Celtic Crusaders in the English Super League, before returning to work the family farm in 2010.

He is actively involved in the local community as a member of the Fassifern Lions and as the First Officer in Croftby Carneys Creek Fire Brigade. In his spare time, you can find Marshall having a hit of cricket with the Fassifern Bushrangers or playing a round of golf at the Boonah Golf Club. He is married to Samantha and has three boys.

DIVISION 6 CR DUNCAN MCINNES OAM

Cr Duncan McInnes OAM was elected to Scenic Rim Regional Council in 2012 and re-elected unopposed in 2020. He was elected Deputy Mayor in May 2019 and in April 2020. Duncan has lived all his life at Radford, is married to Mary and has four daughters.

He is involved in a family dairy farming enterprise which produces four million litres of milk annually. He has served as a director for more than 30 years in the dairy industry at local, state and national levels, and represented the industry internationally.

Duncan is a Director of Regional Development Australia Ipswich and West Moreton and the Darling Downs Moreton Rabbit Board. He is Harrisville School of Arts Committee's Treasurer, and Trustee of the Harrisville Cemetery. He is a Royal National Agricultural and Industrial Association of Queensland Councillor and member of Harrisville and District Historical Society Inc., and the Boonah Show Society, and a Commissioner of Declarations. In January 2020 he was awarded an Order of Australia Medal for his service to the community and the dairy industry.



OUR ORGANISATION

COUNCIL ETHOS AND VALUES

The personal and collective performance of our employees is critical to attaining our organisational goals. To help achieve these outcomes our employees are committed to the Council ethos and values:



OUR MISSION

SCENIC RIM REGIONAL COUNCIL WILL ENABLE A SUSTAINABLE FUTURE FOR OUR REGION THAT ENHANCES OUR UNIQUE RURAL COMMUNITIES AND ENVIRONMENTS.



WE VALUE

- 
ACCOUNTABILITY
We accept ownership of our role and responsibility for our actions.
- 
COMMUNICATION
We actively promote clear, concise and open discussion between staff council and communities
- 
HONESTY
We act with integrity and when we ask an honest question, we get an honest answer.
- 
QUALITY
We have pride in whatever we do, and strive to do it well.
- 
RESPECT
We act respectfully to each other, accepting each person's individuality and their role.
- 
STAFF WORTH
Our actions demonstrate that our people matter.
- 
TEAMWORK
We work cooperatively to achieve common goals, drawing on the strengths of each other, in a supportive and safe environment.
- 
TRUST
We build strong relationships that we believe in, and rely on.

OUR EXECUTIVE LEADERSHIP TEAM



The Chief Executive Officer (CEO) is Council's principal officer whose statutory obligations are to:

- implement the decisions of the elected Council
- manage the day-to-day business of Council
- organise reports to the Council
- conduct Council correspondence
- manage and oversee the administration of the Council and its Corporate Plan and Operational Plan, and
- coordinate the activities of employees.

THESE OUTCOMES ARE MANAGED BY COUNCIL'S LEADERSHIP TEAM, COMPRISING THE CEO, GENERAL MANAGER PEOPLE AND STRATEGY, GENERAL MANAGER CUSTOMER AND REGIONAL PROSPERITY, GENERAL MANAGER ASSET AND ENVIRONMENTAL SUSTAINABILITY AND GENERAL MANAGER COUNCIL SUSTAINABILITY.

CHIEF EXECUTIVE OFFICER DAVID KEENAN

David Keenan joined Scenic Rim Regional Council as CEO in November 2022, and brings to the Scenic Rim a wealth of experience in local government through previous Chief Executive Officer roles with Mitchell Shire Council, Hume City Council (acting), Tweed Shire Council, Southern Downs Regional Council and, most recently, Mount Isa City Council.

In his role at Mount Isa David was involved in facilitating investment in renewable energy, as well as working closely with the mining and agriculture sectors.

David's qualifications include a Master of Business Management, Post Graduate Diplomas in Town Planning and Environment, Management and Government Business and Environmental Science, amongst other qualifications.

David has also completed the Australian Institute of Company Director's course and was the inaugural President of Economic Development Australia. David remains on the board for the Mount Isa Hospital and is the Treasurer for AFL Masters Queensland.



GENERAL MANAGER PEOPLE AND STRATEGY CAROLINE MCMAHON

With an early foundation in finance and business improvement, Caroline has worked with a range of Executive Teams, Boards and other business leaders - in both private and public sectors - in service delivery, strategy development and corporate planning.

Having completed her Bachelor of Business, Caroline commenced her career in the mining industry, and has spent the past 16 years working in senior leadership roles in local and state government. She has a focus on strategic transformation and cultural reform, delivered through a solid platform of evidence and engagement.

Before joining Scenic Rim Regional Council in January 2020, Caroline spent three years as an Executive Leader with Ipswich City Council. She is motivated by organisations with strategic vision, engagement with collaborative partners, and outcomes delivery. Caroline's focus at Scenic Rim Regional Council is to foster a constructive culture through mentoring consistent and capable leadership, the delivery of internal services based on contemporary practice, and ensuring a safe and capable workforce.



GENERAL MANAGER CUSTOMER AND REGIONAL PROSPERITY DEBRA HOWE

Debra worked in the private sector for 19 years and has enjoyed a 26-year career in local governments across Queensland (in five councils) and Victoria (in two councils), mostly in senior leadership roles.

At Scenic Rim, Debra is responsible for arts and culture, economic, community and tourism development, investment attraction, event management, customer service and engagement, strategic planning, biodiversity and disaster management. Debra has driven Council's cultural shift to become a customer-led organisation.

Debra was integral to the Queensland destination development at Tourism and Events QLD and has been a Queensland Tourism Awards Judge since 2017, as well as an Australian Tourism Awards judge in 2021. Debra is a Board Member of the Local Government Managers Australia (Queensland) and a member of the Healthy Land and Water Senior Executive Advisory Committee.



GENERAL MANAGER ASSET AND ENVIRONMENTAL SUSTAINABILITY CHRISTOPHER GRAY

Boonah born and bred, Chris has spent most of his life in the Scenic Rim region. His 29-year career in local government has been mostly with Scenic Rim Regional Council and the former Boonah Shire Council, in various roles focused on the delivery and maintenance of infrastructure assets. Chris served for eight years as Council's Manager Works and Acting Director Infrastructure Services.

With a Bachelor of Civil Engineering, Chris is registered with the Board of Professional Engineers Queensland and is a member of the Institute of Public Works Engineers Australasia. He is passionate about the affordable and sustainable delivery of consistent levels of service across the region through the use of appropriate infrastructure and asset management processes. Chris lives in Scenic Rim's west in a rural setting with his wife and daughter.



GENERAL MANAGER COUNCIL SUSTAINABILITY OLIVER PRING

Oliver commenced with Scenic Rim Regional Council as the inaugural General Manager Council Sustainability in December 2018.

Prior to this appointment he was the Director Corporate Services/ Deputy Chief Executive Officer at Carpentaria Shire Council for six years. In a career in local government spanning more than 19 years, Oliver has served in senior managerial roles at Whitsunday Regional Council and Burke Shire Council.

Oliver holds a Bachelor of Management degree from James Cook University and has achieved post-graduate diplomas in Project and Financial Management and is also a Justice of the Peace (Qualified) Queensland. Oliver continues his learning by studying in his spare time to attain his CPA Australia accreditation along with being part of Local Government Association of Queensland's Financial Governance and Asset Management Advisory Group.

OUR MANAGEMENT TEAM

WE WILL WORK AS A TEAM TO ACHIEVE THE SHARED GOALS OF THE SCENIC RIM COMMUNITY PLAN AND OUR CORPORATE AND OPERATIONAL PLANS.



MANAGER CUSTOMER, COMMUNITY AND CULTURE
MARGIE JACKSON

Was acting Manager from 1 July 2022 until 22 March 2023



MANAGER CUSTOMER, COMMUNITY AND CULTURE
JO JONES

Acting Manager from 23 March 2023



MANAGER REGIONAL PROSPERITY AND COMMUNICATIONS
BRENDA WALKER



MANAGER MAINTENANCE AND OPERATIONS
SCOTT OSMAN



MANAGER CAPITAL WORKS AND ASSET MANAGEMENT
VASU PARDESHI (ACTING)



MANAGER RESOURCES AND SUSTAINABILITY
KARTIK VENKATRAMAN



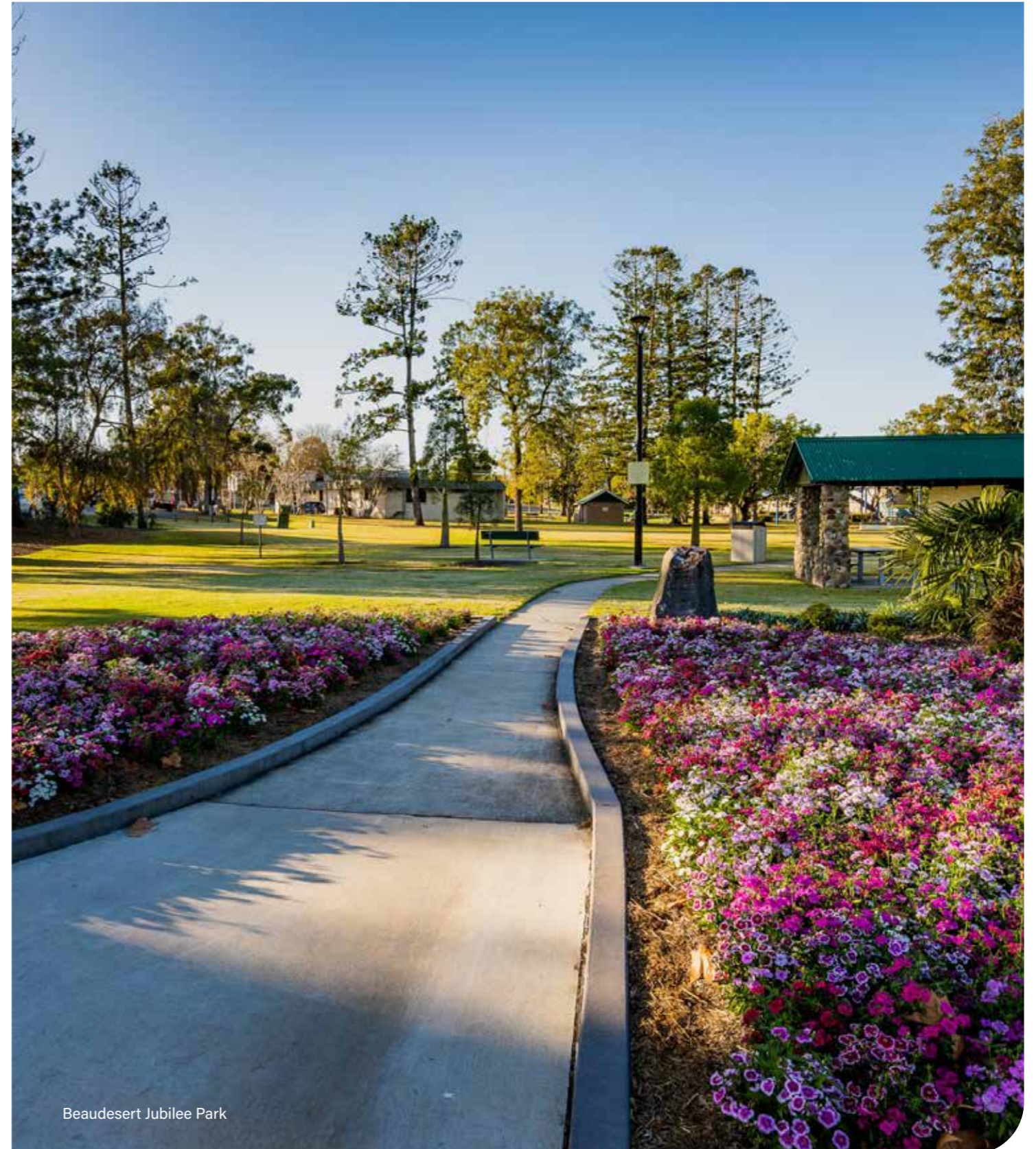
MANAGER INFORMATION SERVICES AND TECHNOLOGY
DAVID ADAMSON



MANAGER HUMAN RESOURCES
JON RUTLEDGE



MANAGER REGIONAL DEVELOPMENT, HEALTH AND BIODIVERSITY
MARK LOHMANN



Beadesert Jubilee Park



COMMUNITY FINANCIAL REPORT

THIS CHAPTER PROVIDES A REVIEW OF COUNCIL'S
FISCAL PERFORMANCE THROUGHOUT THE YEAR.



COMMUNITY FINANCIAL REPORT

COUNCIL IS REQUIRED TO PREPARE A COMMUNITY FINANCIAL REPORT EACH YEAR IN ACCORDANCE WITH SECTION 179 OF THE LOCAL GOVERNMENT REGULATION 2012.

The community financial report is required to:

- a) contain a summary and analysis of Council's financial performance and position for the financial year;

- b) be consistent with the general purpose financial statement for the financial year;
- c) include the relevant measures of financial sustainability for the financial year; and
- d) be written in a way that can be easily understood by the community.

This community financial report complies with the above requirements and covers the financial performance and position of Scenic Rim Regional Council for the financial year ended 30 June 2023.



Canungra Christie Street

FINANCIAL STATEMENTS

Council is required to prepare a set of general purpose financial statements each year in accordance with the requirements of the Local Government Act 2009, Local Government Regulation 2012 and Australian Accounting Standards.

The financial statements are required to be independently audited. The audited financial statements, as set out on pages 189 onwards outline (the financial performance), financial position, cash flows and net wealth of Council for the financial year ended 30 June 2023, incorporating four financial statements and accompanying notes.

STATEMENT OF COMPREHENSIVE INCOME

This statement outlines:

- All sources of Council's income (revenue);
- All recurrent expenditure; and
- Capital expenses relating to the write-off of non-current assets.

Both recurrent revenue and capital revenue are reported in the Statement of Comprehensive Income but only recurrent expenditure is recognised. Capital expenditure is recognised in the Statement of Financial Position. 'Recurrent' is also referred to as 'operating' because the income and expenditure relate to operations and maintenance and not capital, although depreciation of assets is included.

STATEMENT OF FINANCIAL POSITION

This statement outlines what Council owns (assets) and what it owes (liabilities) at a point in time. Council's net wealth is determined by deducting total liabilities from total assets; the larger the net equity, the stronger the financial position.

STATEMENT OF CASH FLOWS

This statement summarises the actual flows of cash for a period and explains the change in the cash balance held from the start of the period through to the end of the reporting period. Cash flows are separated into operating, investing and financing activities.

Operating activities include the normal transactions of conducting Council's day-to-day business while investing activities include the purchase and sale of assets and receipt of capital grants, subsidies and contributions. Financing activities include loan income and repayment of debt. The 'cash at the end of the reporting period' equals the amount reported as 'cash and cash equivalents' in the Statement of Financial Position.

STATEMENT OF CHANGES IN EQUITY

This statement summarises the change in Council's real worth throughout the financial year. Council's net worth can change as a result of:

- A surplus or deficit as recorded in the Statement of Comprehensive Income; and
- An increase or decrease in the net value of non-current assets resulting from a revaluation of those assets.

OVERVIEW

Council's key financial results for the financial year ended 30 June 2023:

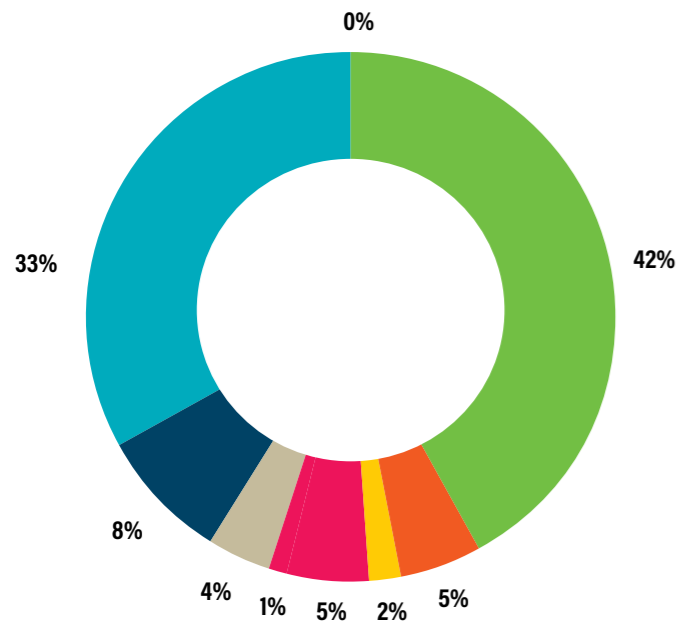
KEY RESULTS	2022-23
Total Income	\$145.8M
Total Expenses	\$95.3M
Net Result	\$50.5M
Operating Surplus/(Deficit)	\$6.4M
Total Assets	\$1,178.3M
Total Liabilities	\$86.9M
Net Assets	\$1091.4M

FINANCIAL PERFORMANCE

TOTAL INCOME

Council's income is derived from various sources and a breakdown of Council's 2022-23 income is shown below.

Rates and utility charges are Council's main source of recurrent income. However, other types of income such as fees and charges, sale of contract and recoverable works, grants and contributions are also important sources of funding.



- Rates and utility charges
- Fees and charges
- Interest received
- Sales of contract and recoverable works
- Profit and equity accounted investment
- Other revenues
- Grants and contributions - operating
- Grants and contributions - capital
- Capital income

TOTAL INCOME	2020-21	2021-22	2022-23
Rates and utility charges	\$55.2M	\$58.0M	\$61.5M
Fees and charges	\$6.1M	\$6.4M	\$7.6M
Interest received	\$1.3M	\$1.2M	\$2.8M
Sales of contract and recoverable works	\$5.0M	\$6.5M	\$7.4M
Profit from equity accounted investment	\$2.4M	\$2.3M	\$2.0M
Other revenues	\$3.5M	\$4.2M	\$5.1M
Grants and contributions - operating	\$7.9M	\$9.2M	\$11.7M
Grants and contributions - capital	\$17.8M	\$19.4M	\$47.8M
Capital income	\$0.2M	\$0.3M	\$0.0M
TOTAL INCOME	\$99.4M	\$107.6M	\$145.8M

Total income received during 2022-23 was \$145.8M, which is an increase of \$38.2M from the previous year.

Net rates and utility charges were \$3.5M higher than the previous year. However, this result is slightly behind the 2022-23 budgeted revenue for net rates and utility charges of \$61.7M.

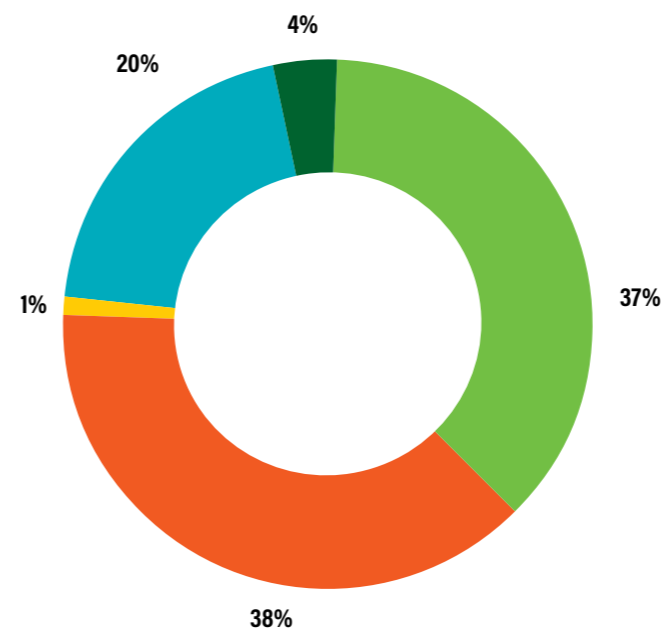
Fees and charges were \$1.2M higher than the previous year predominantly due to an increase in fees associated with planning application fees and refuse tipping. Interest received was \$1.6M higher than the previous year as investment rates increased during the year. Sale of contract and recoverable works income were \$0.9M higher than the previous year due to additional RMPC and RMC contract works.

Operating grants and contributions were \$2.4M above prior year due to the prepayment of the Financial Assistance Grant and a number of new grant programs commencing during the year.

The profit from equity accounted investments is Council's share of profits from Urban Utilities (UU), in which it has an ownership interest of 1.042%. Further information on UU is contained at Note 9 of the audited financial statements. Other revenues are \$0.9M higher than the previous year. Capital grants and contributions are \$28.4M higher than the previous year largely due to the recovery of expenditure on restoration works through the Disaster Recovery Funding Arrangements (DRFA).

TOTAL EXPENSES

Council provides a wide range of services to the community and in doing so incurs a variety of expenses. A breakdown of Council's 2022-23 expenses is shown below.



- Employee benefits
- Materials and services
- Finance costs
- Depreciation
- Capital expenses

TOTAL EXPENSES	2020-21	2021-22	2022-23
Employee benefits	\$33.1M	\$33.9M	\$35.2M
Materials and services	\$29.6M	\$34.9M	\$35.9M
Finance costs	\$4.2M	\$1.3M	\$1.3M
Depreciation	\$17.4M	\$17.7M	\$19.1M
Capital expenses	\$5.0M	\$5.1M	\$3.8M
TOTAL EXPENSES	\$89.3M	\$92.9M	\$95.3M

Employee benefits have increased by \$1.3M from the previous year.

MATERIALS AND SERVICES HAVE INCREASED BY \$1.0M FROM THE PREVIOUS YEAR. THIS RELATES LARGELY DUE TO AN INCREASE IN BOTH MAINTENANCE AND OPERATIONS AND RECOVERABLE WORKS EXPENDITURE (OFFSETTING THE INCREASED REVENUE), OFFSET BY A DECREASE IN DISASTER EVENT EMERGENCY WORKS.

Finance costs have remained stable between the two financial years.

Depreciation expenses are non-cash and represent the reduction of the value of non-current assets as a result of wear and tear, age, or obsolescence. Non-current assets are shown in the Statement of Financial Position.

Capital expenses represent the non-cash write-off of the written down value of non-current assets because they have been disposed of through sale, obsolescence or renewal.

OPERATING RESULT

OPERATING RESULT	2020-21	2021-22	2022-23
Operating Surplus/(Deficit)	(\$2.8M)	\$0.1M	\$6.4M

The operating surplus/(deficit) is the net result excluding capital items related to income and expenses. A surplus indicates that revenue raised covers operational expenses and there is an amount available equivalent to the surplus for capital funding purposes or other purposes. A deficit indicates that revenue raised does not cover operational expenses. Council's operating surplus in 2022-23 was \$6.4M.

FINANCIAL POSITION

TOTAL ASSETS

Assets consist of current assets, which can be converted to cash in less than one year and non-current assets, which would most likely take longer than a year to convert to cash.

A breakdown of Council's assets is shown below:

TOTAL ASSETS	2020-21	2021-22	2022-23
Cash and investments	\$60.2M	\$56.4M	\$54.4M
Trade and other receivables	\$7.3M	\$10.4M	\$12.2M
Other assets	\$3.2M	\$4.9M	\$13.4M
Loan to Urban Utilities	\$14.7M	\$14.7M	\$14.7M
Investment in associate	\$37.4M	\$38.2M	\$38.8M
Infrastructure, property, plant and equipment	\$908.8M	\$913.7M	\$1044.9M

TOTAL ASSETS	\$1,031.6M	\$1,038.2M	\$1,178.3M
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Cash and investments has decreased from the previous year by \$2.0M.

Trade and other receivables increased by \$1.8M from the previous year due to a higher level of outstanding rates and utility charges and grant programs.

Other assets consist of inventories, contract assets (work performed on capital grants prior to the receipt of grant monies), and prepayments. This saw an increase of \$8.4M from the previous year due largely to an increase in contract assets and prepayments.

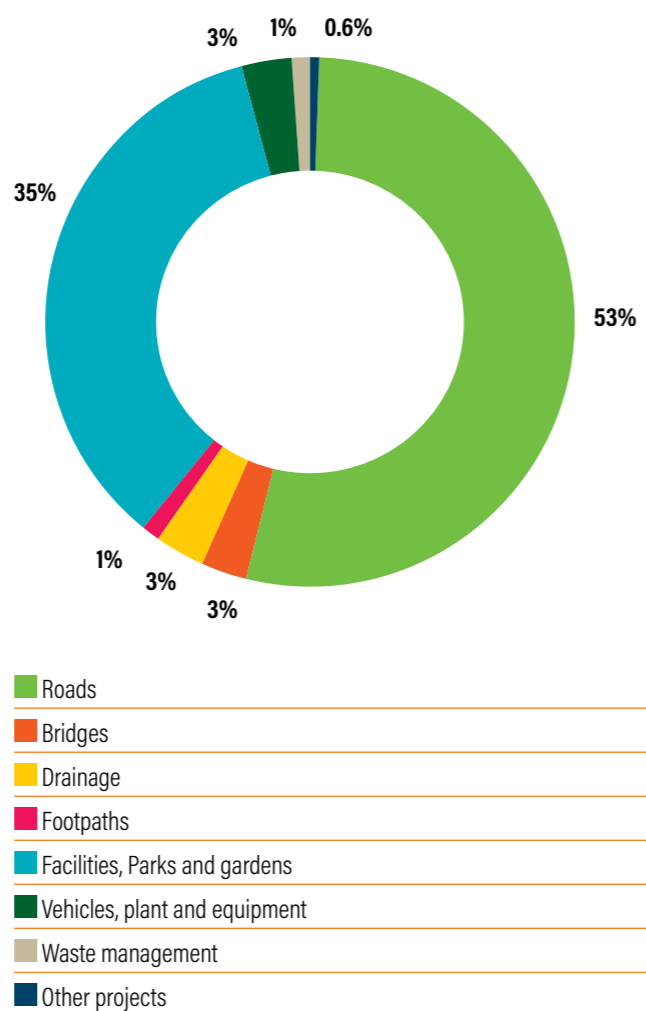
The loan balance of \$14.7M represents Council's loan to UU. This is an interest only loan and payments received are recognised as interest revenue. The value of the loan represents 40% of Council's regulatory asset base that was transferred to UU upon formation.

The investment in associate represents Council's participation rights in UU. Upon formation of UU, Council's participation rights represented 60% of Council's regulatory asset base. The increase of \$0.6M from the previous year is due to the recognition of Council's share of UU returns.

The written down value of infrastructure, property, plant and equipment increased by \$131.1M from the previous year. Infrastructure, property, plant and equipment accounts for 89% of Council's total assets.

Capital works of \$58.6M were undertaken during 2022-23.

CAPITAL EXPENDITURE	2022-23
Roads	\$31.3M
Bridges	\$1.7M
Drainage	\$1.5M
Footpaths	\$0.8M
Facilities, parks and gardens	\$20.6M
Vehicles, plant and equipment	\$1.7M
Waste management	\$0.6M
Other projects	\$0.4M
TOTAL	\$58.6M



TOTAL LIABILITIES

Liabilities consist of current liabilities, which are expected to be paid or settled in less than one year and non-current liabilities, expected to be paid or settled in more than one year.

A breakdown of Council's liabilities is shown below:

TOTAL LIABILITIES	2020-21	2021-22	2022-23
Trade and other payables	\$14.1M	\$17.0M	\$17.9M
Borrowings	\$45.7M	\$44.9M	\$47.4M
Provisions	\$10.3M	\$9.4M	\$10.6M
Other liabilities	\$5.3M	\$13.3M	\$11.0M

TOTAL LIABILITIES	\$75.4M	\$84.6M	\$86.9M
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Trade and other payables decreased by \$0.9M from the previous year.

BORROWINGS INCREASED BY \$2.5M FROM THE PREVIOUS YEAR DUE TO THE DRAWDOWN OF ADDITIONAL \$5.0M IN LOANS AT JUNE 2023 OFFSET BY \$2.5M IN REPAYMENTS OF LOAN PRINCIPLE.

Provisions consist of long service leave and rehabilitation and monitoring provisions for quarries and waste disposal landfill sites.

Other liabilities consists mainly of contract liabilities (capital grants received in advance of the work being performed) and the domestic waste levy refund received in advance from the Queensland State Government. This decreased by \$2.3M largely due to a decrease in contract liabilities.

NET COMMUNITY ASSETS AND EQUITY

Net community assets and equity are represented by what we own (total assets) less what is owed (total liabilities).

NET COMMUNITY ASSETS	2020-21	2021-22	2022-23
Net assets	\$956.2M	\$953.6M	\$1,091.4M

COMMUNITY EQUITY	2020-21	2021-22	2022-23
Accumulated surplus	\$669.3M	\$684.0M	\$734.4M
Asset revaluation surplus	\$286.9M	\$269.7M	\$357.0M

TOTAL EQUITY	\$956.2M	\$953.6M	\$1,091.4M
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Community equity increased by \$137.8M from the previous year, which is the value of total comprehensive income from the Statement of Comprehensive Income of \$50.5M and an increase in the Asset Revaluation Surplus of \$87.3M.

CASH FLOWS

The Statement of Cash Flows outlines where Council received its cash from and where it was subsequently spent.

CASH FLOWS	2020-21	2021-22	2022-23
NET CASH INFLOW/(OUTFLOW) FROM:			
Operating activities	\$9.2M	\$20.2M	\$21.5M
Investing activities	(\$3.6M)	(\$23.2M)	(\$26.0M)
Financing activities	\$14.2M	(\$0.9M)	\$2.6M

NET INCREASE/ (DECREASE) IN CASH HELD	\$19.8M	(\$3.9M)	(\$2.0M)
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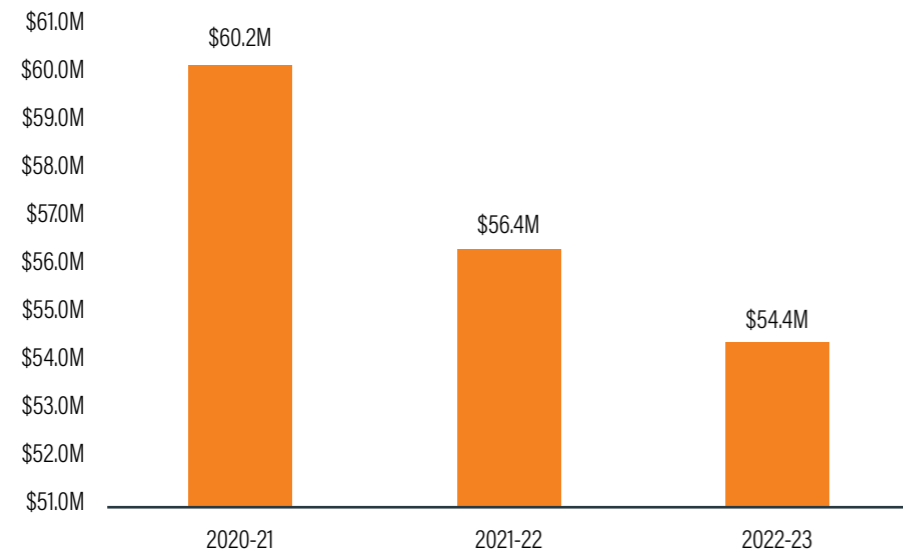
Net cash from operating activities increased by \$1.3M from the previous year.

Net cash used in investing activities decreased by \$2.8 from the previous year.

Net cash from financing activities increased by \$3.4M from the previous year.

FINANCIAL POSITION

YEAR END CASH BALANCE



Council's year end cash balance was \$54.4M as at 30 June 2023.



Boonah
Coronation Park

FINANCIAL SUSTAINABILITY INDICATORS

Section 104(2) of the Local Government Act 2009 provides the following definition of financial sustainability:

A local government is financially sustainable if the local government is able to maintain its financial capital and infrastructure capital over the long term.

Financial sustainability is a strategy and ratios are used as point-in-time measurements to assess the outcomes of the strategy. The Department of Infrastructure, Local Government and Planning has developed financial sustainability indicators to assist in the assessment of the long-term financial sustainability of councils.

Section 169(5) of the Local Government Regulation 2012 outlines the three relevant measures of financial sustainability that all Queensland local governments must report on:

- Asset Sustainability Ratio
- Net Financial Liabilities Ratio
- Operating Surplus Ratio

The measurement of the above ratios is in accordance with the Financial Management (Sustainability) Guideline 2013.

WHY IS FINANCIAL SUSTAINABILITY IMPORTANT?

Local governments are responsible for directly providing residents with a wide range of public services and community infrastructure and facilities.

This requires local governments to hold and maintain a significant base of infrastructure assets, which necessitates not only substantial initial investments but also continued expenditure to maintain and renew assets over the course of their respective useful lives.



The outcomes of Council's financial sustainability strategy are as follows:

- To allow for the adequate provision for programs (including capital expenditure) and services into the future without having to introduce substantial or disruptive revenue (and expenditure) adjustments; and
- To allow for the equitable distribution of the costs of establishing and maintaining community assets and services between current and future ratepayers.

The Queensland Treasury Corporation performed a credit risk assessment during 2022-2023 and rated SRRC as being Sound with a Developing outlook. Council is committed to remaining financially sustainable through appropriate levels of service provision.

FINANCIAL SUSTAINABILITY INDICATORS

ASSET SUSTAINABILITY RATIO

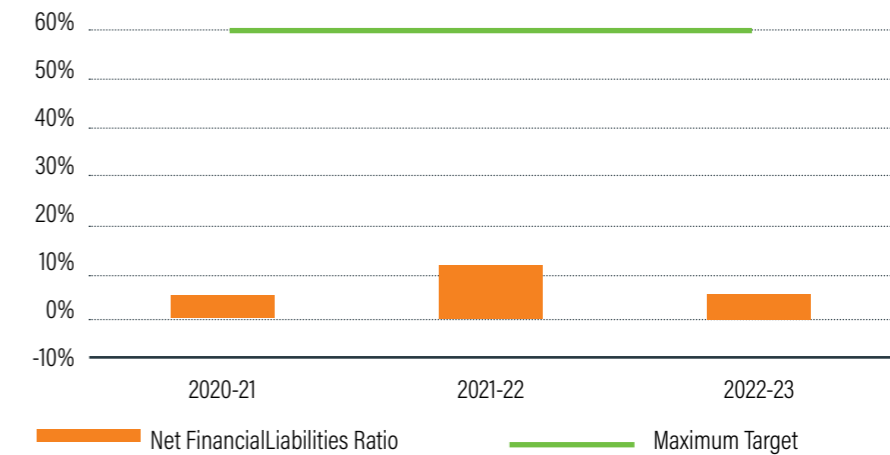
Definition:	An approximation of the extent to which the infrastructure assets managed by Council are being replaced as they reach the end of their useful lives
How is it calculated?	Capital expenditure on replacement of assets (renewals) divided by depreciation expenditure
Why is it important?	Assists in identifying Council's asset base consumption and renewal levels and capacity to fund the level of investment needed over the long-term
Target:	Greater than 90% per annum (on average over the long-term)



Council's asset sustainability ratio for 2022-2023 was 168%.

NET FINANCIAL LIABILITIES RATIO

Definition:	An indicator of the extent to which the net financial liabilities of Council can be serviced by its operating revenues
How is it calculated?	Total liabilities less current assets divided by total operating revenue (excluding capital items)
Why is it important?	Assists in identifying Council's financial capacity and the ability to fund ongoing operations over the long-term
Target:	Less than 60% per annum (on average over the long-term)



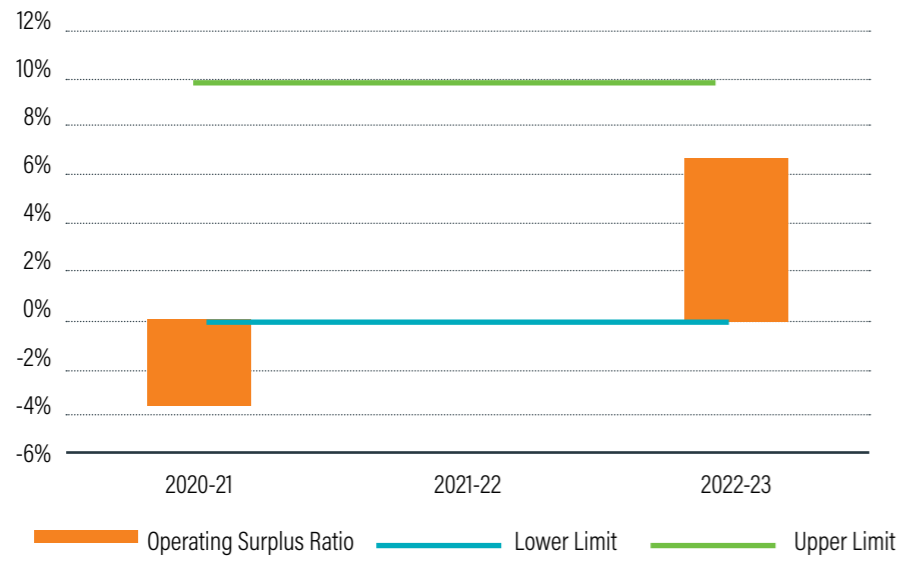
Council's net financial liabilities ratio for 2022-2023 was 7%. This means that Council has the capacity to comfortably fund its liabilities. A negative indicator means that current assets exceed total liabilities and that Council has the capacity to increase loan borrowings if required.



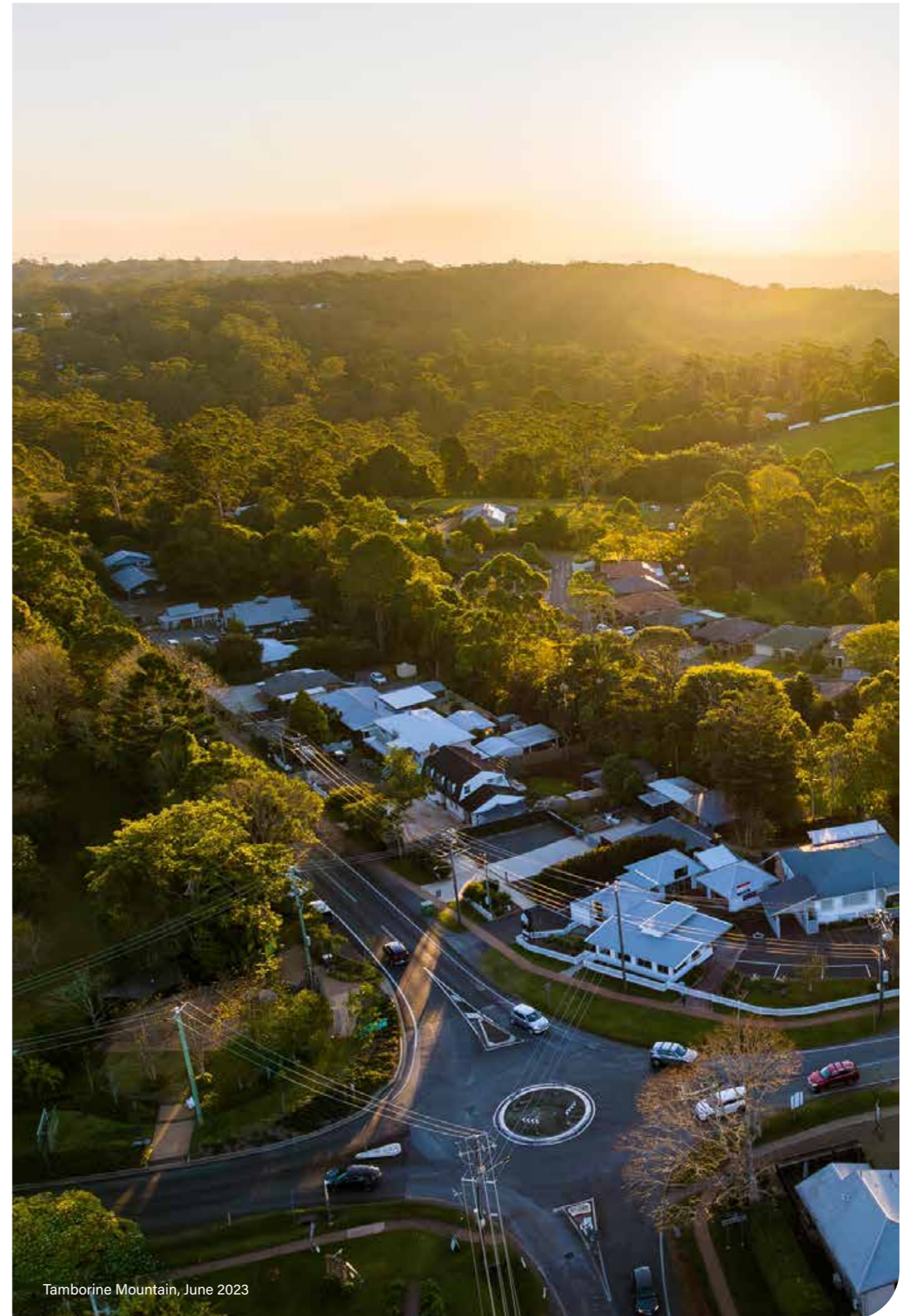
FINANCIAL SUSTAINABILITY INDICATORS

OPERATING SURPLUS RATIO

Definition:	An indicator of the extent to which revenue raised covers operational expenses only or are available for capital funding purposes or other purposes
How is it calculated?	Net result (excluding capital items) divided by total operating revenue (excluding capital items)
Why is it important?	Assists in identifying Council's financial capacity and the ability to fund ongoing operations over the long-term
Target:	Between 0% and 10% per annum (on average over the long-term)



Council's operating surplus ratio for 2022-2023 was 6.6%.



Tamboorine Mountain, June 2023



SPECTACULAR SCENERY AND HEALTHY ENVIRONMENT

THE REGION'S UNIQUE NATURAL ENVIRONMENT AND RURAL LANDSCAPES
ARE PRESERVED AND ENHANCED IN PARTNERSHIP WITH OUR COMMUNITY

OUR HIGHLIGHTS

WORKING IN PARTNERSHIP WITH THE COMMUNITY TO PRESERVE AND ENHANCE THE REGION'S NATURAL VALUES, COUNCIL IN 2022-23:

ADOPTED THE FIVE-YEAR SCENIC RIM BIODIVERSITY IMPLEMENTATION PLAN



PLANTED 60,897 TREES AS PART OF THE ONE MILLION TREES PROGRAM



DELIVERED A RECORD \$156,380 FOR 51 PROJECTS THROUGH THE SCENIC RIM ENVIRONMENTAL GRANTS



ADOPTED THE SCENIC RIM CLIMATE CHANGE STATEMENT OF INTENT



Resilient Rivers Program

MANAGING BIODIVERSITY



IMPLEMENTING THE BIODIVERSITY STRATEGY

Council's implementation of its Biodiversity Strategy 2015-2025 continued during 2022-23 with a report card in July 2022 providing an insight into the successes of the strategy during its first five years. Approval of a five-year implementation plan has provided renewed direction for the remaining five years of the strategy through the recognition, preservation and enhancement of the region's unique environment and natural resources. The implementation plan not only provides a detailed work plan for Council but also supports the partnerships required for its delivery.

In line with the Biodiversity Strategy 2015-2025, Council delivered the Scenic Rim Environmental Grants Program funding a record number of projects in 2022-23 to enhance habitat and improve waterways through a 50 per cent budget increase. In October 2022, \$156,380 was allocated for 51 projects to be delivered by individual landowners and community groups. Funding provided for projects which aimed to improve habitat for endangered species, plant vegetation, preserve trees and control wild pigs and invasive weeds. Waterways benefited from projects to stabilise banks and increase populations of endangered Mary River cod. Council's Environmental Grants Program demonstrates its investment in partnerships to conserve and enhance some of our region's most valuable environmental assets.

TACKLING PEST FISH

The Il Bogan Lagoon near Beaudesert was the biggest winner from the 2022 Carp Cup in September, as fishers and families competed for the biggest catch while removing pest Carp and Tilapia from the waterway. Carp and Tilapia are two of Queensland's declared species of noxious fish, posing a serious threat to native aquatic communities.

THE ANNUAL CARP CUP EVENT, WHICH ATTRACTED 55 PARTICIPANTS OF ALL AGES HELPED TO RESTORE THE ECOLOGICAL BALANCE BY REDUCING THE NUMBER OF PEST FISH WHICH COMPETE WITH NATIVE FISH AND WILDLIFE AND DAMAGE STREAM BANKS.

The winner of the Scenic Rim Regional Council Carp Cup 2022 was Dorina Gyurcsik, who caught the largest Carp on the day. Medals were also awarded for the First Pest Fish of the Day, Under 14 Years Largest Tilapia, Under 14 Years Largest Carp, Largest Tilapia and even the Smallest Pest Fish of the Day. A medal for Haul of the Day was won by Liam Goeldner who reeled in a total of 10 pest fish. Following the removal 49 Carp and Tilapia, ranging in size from 11.5 centimetres to 45 centimetres, 1000 native Australian Bass fingerlings which were released into the Il Bogan Lagoon.

MANAGING PEST ANIMALS

Council rolled out its biannual baiting program to control wild dogs and feral pigs in April 2023, encouraging property owners on larger holdings to help manage pest animals which not only pose a threat to native wildlife but also pets and other domestic animals.

The program, which uses sodium fluoroacetate baits more commonly known as 1080, has proved very effective over a number of years in assisting landowners in controlling wild dogs, which are responsible for stock losses as well as the destruction of native wildlife.

Council's carefully controlled program uses a pesticide that has been deployed across Australia since the early 1960s and which has proven to be the most effective and humane way of dealing with wild dogs and feral pigs without impacting other species.

MANAGING BIODIVERSITY



SUPPORTING NATIONAL INITIATIVES

Scenic Rim residents, schools and businesses were encouraged by Council to get involved in national programs to address environmental challenges.

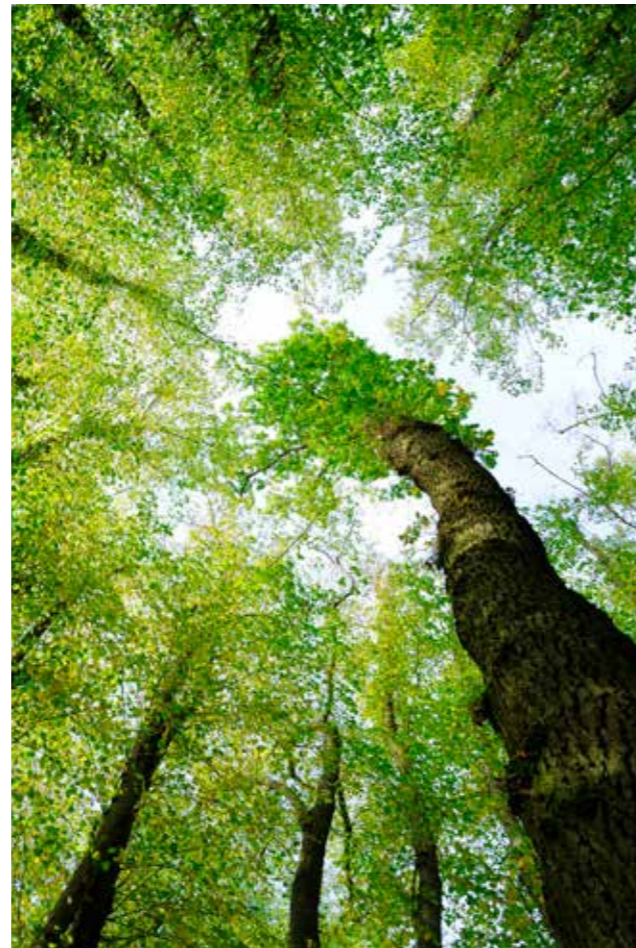
In early 2023, Council promoted Clean Up Australia Day, urging the region to get behind the nation's largest community-based environmental event on Sunday 5 March. With a focus on reducing the disposal of unwanted items to landfill, the Garage Sale Trail in November 2022 was a win-win for Scenic Rim sellers and shoppers. Figures released in January 2023 showed that, over two weekends, more than 2700 locals participated in Australia's largest festival of pre-loved items with Scenic Rim sellers turning their trash into cash, generating more than \$40,000 in sales and saving almost 3.2 tonnes of unwanted items from landfill.

REVITALISING BEAUDESERT'S MEMORIAL GARDEN

Beaudesert's Memorial Palm Garden, honouring those who served in World War Two, was rejuvenated with new plantings and a makeover by Scenic Rim Regional Council in May 2023. With the approval of the Beaudesert RSL Sub Branch, Council replaced 33 palm trees which had failed to thrive with native species more suited to the area and which will attract nectar-loving birds.

The memorial garden was officially opened in August 1995 to commemorate the 50th anniversary of the end of World War Two, with 33 palm trees planted in memory of Beaudesert's servicemen and women who made the supreme sacrifice, giving their lives for their country during the conflict. Many of the palm trees had died, either as a result of vandalism or their unsuitability to the local soil and growing conditions, and others had barely survived. All were replaced with Melaleuca 'Claret Tops' while the tree at the centre of the garden was replaced with a Callistemon 'Wildfire'.

THE NEW PLANTINGS WERE IN PLACE IN PREPARATION FOR VIETNAM VETERANS DAY COMMEMORATIONS IN AUGUST 2023.



PLANTING ONE MILLION TREES

The One Million Trees Program is Council's flagship environmental initiative, with the goal of planting a million trees across the Scenic Rim by 2025.

The program provides native trees to Scenic Rim residents, community groups, rural landholders and schools and aims to address issues of biodiversity loss by encouraging sustainable land practices, the restoration of waterways and beautification of the region.

In 2022-23 Council received 171 applications for trees resulting in more than 41,000 plantings across the region. As at 30 June 2023, more than 728,000 trees had been planted across the region as part of this ambitious program. In total, Council provided 60,897 trees for the community and plantings in Scenic Rim parks and reserves.

MANAGING THE ENVIRONMENT

The table below details Council's environmental management activities during the past five years.

ENVIRONMENTAL MANAGEMENT	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Number of new Voluntary Conservation Agreements	0	0	0	0	2

LAND PROTECTED UNDER ENVIRONMENTAL MANAGEMENT PROGRAMS					
Bushland reserves	152	152	152	152	152
Land for Wildlife properties	287	287	290	320	348
Environmental Grants	22	29	16	36	52
New Conservation Agreements	21	21	20	25	25

SCENIC RIM ONE MILLION TREES PROGRAM					
Rural Trees Initiative	10,073	11,557	17,797	21,845	9,219
Habitat Trees Initiative	1,060	6,400	6,890	7,722	21,679
Community Trees Initiative	12,216	4,307	7,274	950	6,045
River Trees Initiative	13,181	2,638	7,632	4,420	4,630
Revegetation Projects (Green Army/Energex/Healthy Land and Water)	9,956	5,480	5,632	88	4,920
TOTAL	46,486	30,382	45,225	35,025	46,493

NURSERY TREES	2022 (Q1)	2022 (Q2)	2023 (Q3)	2023 (Q4)	TOTAL
To the public (free trees)	2,178	2,274	1,124	788	6,364
To the PLM team - (internal landscaping)	766	1,852	2,852	2,548	8,018
Advanced Trees	0	0	4	18	22
TOTAL	2,944	34,126	3,980	3,354	14,404

* numbers included in 'Distributed under Free Trees Program' section Reducing the region's flood risk



Koala habitat regeneration at Tamborine

ADDRESSING CLIMATE CHANGE ISSUES



REDUCING THE REGION'S FLOOD RISK

The Scenic Rim will be better prepared to deal with the impacts of intense rain events following the Queensland Reconstruction Authority's funding approval of \$637,000 in June 2023 for eight projects aimed at reducing the region's flood risks. Support from the Flood Risk Management Program, jointly funded by the Australian and Queensland governments under the Disaster Recovery Funding Arrangements, will enable Council to undertake a detailed analysis of all potential sources of risk to support its preparations for widespread flooding.

In line with the 2011 Queensland Floods Commission of Inquiry's recommendation that councils develop floodplain management plans, Scenic Rim Regional Council has worked to enhance flood modelling to inform its planning and invested in the improved resilience of local infrastructure. The Flood Intelligence Strategy will see the development of schematic catchment plans identifying the location of existing rainfall and river height gauges and the corresponding locations that will be impacted downstream during intense rain events.

Flood modelling of five waterways – the Logan River, Purga Creek, Albert River, Warrill Creek and Teviot Brook - will improve Council's understanding of flooding in the Scenic Rim. Critical Council infrastructure, including community places refuge, will be identified and mapped to enable forecasting of flood impacts.

Council's incident management system will also be enhanced through the addition of information on flooding and flood gauges.

With the support of the Australian and Queensland governments, Council continues to enhance its ability to understand and respond to rainfall events and subsequent flooding within the Scenic Rim region.

Working with the Queensland Reconstruction Authority, Council has maximised the Disaster Relief Funding Arrangements, combined with its own funds, to further its understanding of floods and reduce the risks for the community.

PREPARING THE COMMUNITY

Council supported Get Ready Queensland Week, encouraging Scenic Rim residents in October 2022 to prepare a 'what if' plan for extreme weather and other disasters, following a series of flooding events across the region in recent years.

With predictions of a third consecutive La Nina weather event, the region was facing a season that could have brought flooding to the Scenic Rim once again. Get Ready Queensland Week was a timely reminder for residents to prepare their homes to reduce the impacts of floods and fires. A recruitment drive was activated to encourage residents to sign up to the Scenic Rim Disaster Dashboard, which delivers timely information including weather and road conditions as well as emergency updates to the region.

SECURING DISASTER ASSISTANCE

Council secured financial assistance in October 2022 through the jointly funded Commonwealth-State Disaster Recovery Funding Arrangements to support clean-up operations and the repair of essential public assets. Severe storms that impacted the region in September 2022 damaged local and state roads, resulting in road closures and short-term isolation of areas across the Scenic Rim.

MORE THAN \$3.14 MILLION WAS APPROVED IN JUNE 2023 THROUGH THE AUSTRALIAN GOVERNMENT'S EMERGENCY RESPONSE FUND FOR PROJECTS TO ASSIST IN THE SCENIC RIM'S RECOVERY FROM THE 2021-2022 FLOODS.

The announcement of \$3.1 million in funding for a two-lane concrete bridge, that will be more resistant to flooding than the low-level crossing at Price Creek, was welcomed by the Illinbah and wider community. Removal of debris from the Lahey Tunnel at Canungra was allocated \$25,300 and \$16,400 will provide for reconstruction of the footpath at the Tamborine Mountain Regional Botanic Gardens in the Scenic Rim. The Beaudesert Historical Museum will receive \$2,100 to replace damaged ceiling tiles and informational signage.

MAPPING THE FLOOD RECOVERY JOURNEY

An interactive map was launched in April 2023 to provide information to the community on the location and progress of roadworks as the Scenic Rim continues its flood recovery journey. The map, which can be viewed on Council's website at www.scenicrim.qld.gov.au/roadworks shows, at the click of a mouse, the description and location of flood damage on the local road network and the status of repair works. The map continues to be updated as works progress.

This map puts at users' fingertips information about works which have commenced, those that are waiting further approvals and works which have been completed. It reflects the long journey of recovery from disaster events which have impacted our region over a number of years, most recently the flooding of early 2022. Assistance for these works has been provided through the jointly funded Commonwealth-State Disaster Recovery Funding Arrangements.

PROMOTING SAFETY AND RESILIENCE

Council updated its Disaster Management Policy in October 2022 to ensure its disaster management arrangements continued to support a safer, more secure and resilient local community and meet the region's changing needs.

The policy, which had previously been reviewed and updated in November 2018, was revised to include the roles and responsibilities of all groups and individuals involved in the region's disaster management, particularly the Local Disaster Management Group. It provides an integrated and effective approach to enable an appropriate and coordinated response to disaster events and sets out Council's responsibilities and activities for managing emergency or disaster events in line with the Disaster Management Act 2003 and the Disaster Management Regulation 2014.



Local Disaster Management training

ADDRESSING CLIMATE CHANGE ISSUES

ADDRESSING CLIMATE CHANGE

Council set a clear vision for action at a local level when it adopted its final Climate Change Statement of Intent in November 2022. The Statement of Intent demonstrated Council's commitment to building a sustainable future for Scenic Rim communities, based on solid data and clear expectations. It supports Council's role in ensuring the Scenic Rim remains valuable, liveable and productive. As part of an ongoing dialogue about climate change issues, the statement of intent will also inform the development of a Climate Change Strategy.

SECURING WATER RESOURCES

In December 2022, Queensland Government lodged a formal application on behalf of Water for Warrill Ltd, seeking support for the proposal from the Australian Government National Water Grid Authority for funding to prepare a Preliminary Business Case and Options Analysis. Unfortunately, this application was unsuccessful.

WE HAVE ALSO APPROACHED THE SCENIC RIM REGIONAL COUNCIL TO FUND ELEMENTS OF THE WATER FOR WARRILL PLANNING AS THE PROJECT STRONGLY ALIGNS WITH THE COUNCIL'S PROSPERITY STRATEGY 2020-2025.

The Water for Warrill project can:

- Play a key role in enhancing the output from local rural industries
- Create up to 1342 additional permanent jobs, both directly in the agricultural sector and via associated processing and value-adding sectors, throughout the community
- Deliver direct economic benefit of up to \$305 million and \$150 million in new agricultural revenue each year. This would be an almost 10% increase on the Scenic Rim's Gross Regional Product
- Allow current production to be more resilient to drought and climate change
- Enhance opportunities for processing of produce given reliable, secure water supply and increased production volumes outside that of fresh supermarket supplies

Several immediate investigations have been proposed which may lead to identifying economy-building water development opportunities, including:

- Utilising Wyaralong Dam water
- Enhanced mapping and understanding of groundwater
- Accessing unused allocations in the SEQ catchment and incentives to deliver better use of existing allocations

The Water for Warrill project has the potential to strengthen the agricultural sector in the Warrill and Fassifern Valleys by bringing high priority, or equivalent, water entitlements, increasing production volumes and quality, supercharging investment certainty and increasing job opportunities.

LOOKING AHEAD



In 2023-24 Council will:

- Develop a five-year plan to support the implementation of its Biosecurity Plan
- Deliver annual Disaster Management exercises
- Deliver rural, community habitat and river trees initiatives, and
- Promote Council's disaster dashboard as a key source of information
- Progress plans for water resilience.



OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: Recognition, preservation and enhancement of the region's unique environment and natural resources, including its biodiversity.

Biodiversity Strategy

Action	Continue to implement actions contained within the Scenic Rim Regional Council Biodiversity Strategy 2015-2025.
Activities 2022-2023	1. Deliver actions identified in the five-year implementation plan (2020-2025). 2. Continue to deliver programs aligned with Council's biodiversity vision

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Biodiversity across the region is protected.	New properties secured under the Habitat Protection Program.	30	41
Outcomes are enhanced by productive partnerships and knowledge sharing.	Total value of grant funding allocated to the community.	150,000	154,384
	Number of environmental education events delivered.	8	14

KPI COMMENTARY: All actions in the Scenic Rim Regional Council Biodiversity Strategy 2015-2025 five-year implementation plan that were planned for delivery in 2022-2023 have been delivered. Programs aligning to Council's biodiversity vision have been successfully delivered, with demand exceeding initial targets

AREA OF FOCUS: Recognition, preservation and enhancement of the region's unique environment and natural resources, including its biodiversity.

Biodiversity Partnerships

Action	Partner and collaborate with agencies, community groups and private landholders to provide a coordinated approach to protecting biodiversity within the region.
Activities 2022-2023	1. Establish project agreements with agencies, community groups or private landholders for the delivery of biodiversity projects. 2. Deliver biodiversity projects in collaboration with agencies, community groups or private landholders

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Outcomes are enhanced by productive partnerships and knowledge sharing.	Number of biodiversity projects established in collaboration with agencies, community groups or private landholders.	2	2
	Value of support secured through biodiversity partnerships.	\$100,000	\$238,600

KPI COMMENTARY: Council was successful under Round Two of the Koala Habitat Restoration Partnerships Program for a restoration and revegetation project at Sundown Reserve. The Project resulted in 3,000 plants being planted and weed treatment across approximately six hectares of land. Under the Skilling Queenslanders for Work program, Trainees worked across six council reserves planting more than 2,000 plants and reducing large infestations of environmental weeds. Trainees learn valuable skills and techniques in weed management and restoration practices while gaining a certificate 1 in conservation and land management.

AREA OF FOCUS: Recognition, preservation and enhancement of the region's unique environment and natural resources, including its biodiversity.

Resilient Rivers

Action	Continue to deliver, in partnership with the Council of Mayors South East Queensland, the Resilient Rivers Program.
Activities 2022-2023	1. Deliver actions under the Logan-Albert Catchment Action Plan. 2. Deliver actions under the Bremer Catchment Action Plan.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Natural environment and rural landscapes are enhanced as a result of planned actions.	Projects delivered under the Logan-Albert Catchment Action Plan.	2	4
	Projects delivered under the Bremer Catchment Action Plan.	2	3

KPI COMMENTARY: The Resilient Rivers Initiative successfully delivered seven projects supporting landholders in improving waterway health and management in the Scenic Rim. Key projects across the catchment included revegetation projects, stabilisation works and riparian fencing in the upper Bremer, Logan and Albert Catchments. The project resulted in approximately 5,000 plants being planted in key riparian areas with weed treatment works occurring across several kilometres of waterways. Other works included the repair of active erosion sites within key areas of the Logan and Bremer catchments.



Resilient Rivers Program

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: : Adaptation to changing climate and weather patterns.

Climate Adaptation

Action	Develop a program of work to facilitate climate adaptation across the region.
Activities 2022-2023	1. Develop the Scenic Rim Climate Change Strategy and Action Plan.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Natural environment and rural landscapes are enhanced as a result of planned actions	Scenic Rim Climate Change Strategy adopted by Council.	75%	75%

KPI COMMENTARY: Significant progress has been made in the development of the Scenic Rim Climate Change Strategy and Implementation Plan. It is anticipated that this will be finalised by end December 2023.

AREA OF FOCUS: : Adaptation to changing climate and weather patterns.

Disaster management awareness

Action	Increase community awareness of the causes and impacts of, and mitigation strategies to manage, drought and natural disasters such as fire and flood.
Activities 2022-2023	1. Develop or review disaster management plans and procedures as needed by the Local Disaster Management Group. 2. Deliver annual disaster management exercises to increase local coordination capability

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Outcomes are enhanced by productive partnerships and knowledge sharing.	Number of local disaster management plans and procedures developed, reviewed and endorsed by the Local Disaster Management Group.	2	2
Increased community awareness of drought and natural disaster mitigation enhances resilience.	Number of disaster management exercises and training sessions facilitated for Council and stakeholders who participate in disaster response and recovery activities.	2	6

KPI COMMENTARY: Significant progress was made towards updating the local disaster management plans and procedures, with Council's adoption of the Scenic Rim Local Disaster Management Plan on 20 June 2023. A number of successful disaster management exercises and training sessions were held in 2022-2023 to ensure continued preparedness, including a Disaster Coordination Centre training session and education in the Guardian IMS software for Council's Incident Management Team. Exercises were delivered for Kooralbyn Place of Refuge with emergency services and Community Disaster Volunteers, and a review was undertaken of Seqwater Dam Emergency Action Plans with the Local Disaster Management Group.

AREA OF FOCUS: : Adaptation to changing climate and weather patterns.

Natural disaster mitigation

Action	Incorporate natural disaster mitigation in the design and operation of Council's facilities and assets.
Activities 2022-2023	1. Design new facilities and assets to current standards and guidelines, incorporating natural disaster mitigation.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's assets provide appropriate and sustainable levels of service.	Designs for Council's new or upgraded facilities and assets incorporate natural disaster mitigation.	100%	100%

KPI COMMENTARY: Council continues to ensure that natural disaster mitigations are considered in the design and operation of Council's facilities and assets.

AREA OF FOCUS: : Adaptation to changing climate and weather patterns.

Environmental Sustainability

Action	Design and deliver initiatives to increase environmental sustainability across Council's operations.
Activities 2022-2023	1. Investigate the use of energy efficient infrastructure and processes in the operation of Council's operational facilities.. 2. Implement energy-smart technology in Council's buildings and community facilities

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's assets provide appropriate and sustainable levels of service.	Number of LED lights installed in Council buildings and community facilities.	100	130
	Number of external grants secured to fund implementation of significant energy efficiency projects.	1	0

KPI COMMENTARY: While Council has not yet been successful in securing an external grant to fund implementation of significant energy efficiency projects, this will remain a goal as Council maintains focus the importance of environmental sustainability considerations in operations of its infrastructure and processes.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS

AREA OF FOCUS: Adaptation to changing climate and weather patterns.

Water Resilience

Action	Advocate for the evaluation of options for increasing water resilience within the region.
Activities 2022-2023	1. Progress Water for Warrill Project advocacy. 2. Investigate policy options to increase domestic water supply capacity for new dwellings in the region to reduce demand on reticulated water supply.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Water resilience across the region is increased.	Number of Advisory Group meetings attended in support of the Water for Warrill project.	4	0
	Recommendations for policy options to increase domestic water supply capacity for new dwellings presented to Council for consideration.	100%	100%

KPI COMMENTARY: In December 2022, the Queensland Government lodged a formal application on behalf of Water for Warrill Ltd, seeking support for the proposal from the Australian Government National Water Grid Authority for funding to prepare a Preliminary Business Case and Options Analysis. The application was considered in the first quarter of 2023, with an unsuccessful decision announced in May. No Advisory Group meetings were held during this time, due to the consideration of the application. Options to increase domestic water supply capacity for new dwellings have been researched and reviewed to prepare the Policy.

AREA OF FOCUS: Adaptation to changing climate and weather patterns.

One Million Trees

Action	Continue to deliver One Million Trees for the Scenic Rim by 2025.
Activities 2022-2023	1. Deliver rural trees initiative. 2. Deliver community trees initiative 3. Deliver habitat trees initiative. 4. Deliver river trees initiative.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Natural environment and rural landscapes are enhanced as a result of planned actions.	Number of trees planted annually to achieve the 'One Million Trees for the Scenic Rim' target by 2025.	90,000	60,897

KPI COMMENTARY: While there has been reduced planting on Council lands with prioritisation of other works, the "One Million Trees for the Scenic Rim" program continues to track well, with 728,174 plants delivered through the program as at 30 June 2023.





SUSTAINABLE AND PROSPEROUS ECONOMY

AN ENHANCED REGIONAL BRAND UNDERPINS SUSTAINABLE ECONOMIC GROWTH FOR BUSINESSES, STRONG LOCAL EMPLOYMENT OPPORTUNITIES AND HIGH-PERFORMING PRIMARY PRODUCTION AND TOURISM INDUSTRIES.



Tamboorine Mountain

OUR HIGHLIGHTS

WITH A CONTINUED FOCUS ON THE GROWTH OF THE LOCAL ECONOMY AND EMPLOYMENT OPPORTUNITIES, COUNCIL IN 2022-23:

DELIVERED THE SHOP SCENIC RIM GIFT CARD PROGRAM



ADOPTED THE SCENIC RIM AGRIBUSINESS 10-YEAR ROADMAP 2022-2032 AND THE SCENIC RIM AGRIBUSINESS AND AGRITOURISM THREE-YEAR ACTION PLAN 2022-2025

STAGED THE 2022 QUEENSLAND GRADE CHAMPIONSHIP ROWING REGATTA IN CONJUNCTION WITH ROWING QUEENSLAND FOLLOWING A \$50,000 FUNDING BOOST



WON A SILVER AWARD AT THE QUEENSLAND TOURISM AWARDS IN THE EXCELLENCE IN FOOD TOURISM CATEGORY



ECONOMIC PROSPERITY



SUPPORTING THE REGION'S ECONOMIC PROSPERITY

As an extension of Scenic Rim Regional Council's Community Plan and Corporate Plan, the Regional Prosperity Strategy 2020-2025 provides specific direction for the delivery of the 'Sustainable and Prosperous Economy' pillar. The strategy is a rolling implementation program that is reviewed annually and adjusted to the economic climate. It was developed through detailed research and analysis of the region as well as engagement with both internal and external stakeholders.

Council's Regional Prosperity team is responsible for the strategy's delivery and works proactively with the Scenic Rim businesses to assist in building capacity, identifying opportunities for growth and providing a voice through its advocacy to relevant government agencies and representative groups.

During 2022-23, Council delivered two Business Breakfasts, each attracting more than 120 guests, for networking and information sharing. In November 2022, Council's newly appointed CEO David Keenan presented a keynote address, relating what attracted him to Council and some of the opportunities for the Scenic Rim during the next decade. During Queensland Small Business Month in May 2023, economist Michael Campbell shared his extensive experiences in areas of exporting and investment attraction and explained how local businesses could leverage support through partnerships across all levels of government. Some of the Scenic Rim's successful small business exporters also shared their experiences in a panel discussion chaired by Trade and Investment Queensland.

Council's Regional Prosperity team also engaged extensively with the region's small business operators, and worked collaboratively with the region's Chambers of Commerce, its local tourism organisation Destination Scenic Rim and with other business groups throughout the year.

Council continued its rollout and promotion of the Shop Scenic Rim gift card program encouraging local spending and support of local businesses.



Sam Dusting, Danielle Stone and Bec Thomson and at My Country Escape to support Shop Scenic Rim Gift Cards.

SUPPORTING LOCAL BUSINESSES

The gift that keeps on giving

Council's Shop Scenic Rim gift card initiative continued to gain momentum in 2022-2023 with 130 local businesses registering to participate in the initiative and a total of \$16,000 worth of gift cards sold.

The program, which supports local businesses and encourages the community to shop locally, promotes the purchase of gift cards, which can then be spent in participating local stores, ensuring money is injected back into the local economy.

Assistance for the program was provided through Commonwealth-State Disaster Recovery Funding Arrangements (DRFA) Exceptional Circumstances package made available following the 2019 Queensland Bushfires.

ECONOMIC PROSPERITY

ENGAGING IN STRATEGIC PARTNERSHIPS

Council continued its advocacy for the Scenic Rim in 2022-2023 following the announcement in March 2022 of the SEQ City Deal which will provide more than \$7.76 million in funding to kickstart planning for priority transport, economic and liveability projects including the Bromelton State Development Area.

Throughout 2022-2023, Council facilitated four meetings of the Scenic Rim Strategic Coordination Group, a major forum that brings together representatives from key Queensland Government agencies such as the Department of State Development, Infrastructure, Local Government and Planning; the Office of the Coordinator-General; the Department of Transport and Main Roads; and Trade and Investment Queensland.

THIS GROUP CONTINUED TO IDENTIFY AND PROGRESS THE REMOVAL OF IMPEDIMENTS TO INVESTMENT TO UNLOCK THE POTENTIAL OF THE STATE DEVELOPMENT AREA AT BROMELTON AND DISCUSSED A RANGE OF MATTERS OF SHARED INTEREST. THESE INCLUDED CRITICAL TRANSPORT AND OTHER INFRASTRUCTURE, THE DEVELOPMENT OF THE BEAUDESERT ENTERPRISE PRECINCT, THE SEQ CITY DEAL AND THE SCENIC RIM'S INVOLVEMENT IN THE 2032 OLYMPIC AND PARALYMPIC GAMES.



Council met with the Trade Commission in October 2022.

OUR INDUSTRY



ATTRACTING AND EXPANDING INDUSTRIAL BUSINESSES

Council progressed the development of a suite of investment attraction materials – including videos, photographs, fact sheets and website updates – as key elements in promoting the Scenic Rim as an optimum location for a wide range of industrial enterprises. These will provide much-needed collateral to highlight the region's attributes for approaches to, and negotiations with, potential investors.

EXPLORING FUTURE AGRICULTURE-BASED INDUSTRY OPPORTUNITIES

Planning for the future

Council's adoption in 2022-23 of its Scenic Rim Agribusiness 10-Year Roadmap 2022-2032 and the Scenic Rim Agribusiness and Agritourism Three-Year Action Plan 2022-2025 will support the continued growth of the region's key industries of tourism and agriculture which add more than \$400 million to the local economy annually and employ more than 4,000 locals.

THE ROADMAP OUTLINES 11 OBJECTIVES ALIGNED WITH BUILDING THE CAPACITY OF THE INDUSTRY SECTOR AND 17 INITIATIVES DEVELOPED IN CONSULTATION WITH THE LOCAL COMMUNITY WHICH ARE SUPPORTED BY 48 SPECIFIC AND MEASURABLE ACTIONS IN THE ACTION PLAN.

The roadmap and action plan identify Council's role and how it can work in partnership with the business community and other levels of government to achieve the Scenic Rim's economic goals.



Plasvacc Winners at the Premier of Queensland's Export Awards 2022

Innovation and collaboration

The importance of the Scenic Rim's agribusiness and agritourism sectors to the local economy was highlighted in October 2022 when Plasvacc, a leading Australian pharmaceutical company, was recognised in the Small Business category of the Premier of Queensland's Export Awards. Council congratulated Plasvacc - which has been recognised worldwide for its high-quality blood plasma products for horses, camels and dogs – for its achievements that have helped to build the Scenic Rim's reputation as a region of innovation.

Successful collaboration between Scenic Rim producers culminated in the launch in 2022 of Australia's first ever sheep, camel, goat and jersey milk cheese. Inspired by the challenges of drought and flooding, the EWE+3 cheese, that is now served in some of Queensland's finest restaurants, demonstrates the resilience and innovation of the region's primary producers.

OUR INDUSTRY

ASSISTING BUSINESS DEVELOPMENT

Agricultural workshop series

Six agricultural workshops to build capacity and capability for a stronger and more resilient agricultural sector were delivered by Council in 2022-23. These free workshops covered a wide range of topics including farm and enterprise planning, financial and succession planning, legal and financial management, opportunities in emerging markets, diversification, export opportunities and innovation and research specific to the horticulture and dairy industries.

WORKSHOPS ATTENDED BY 197 PARTICIPANTS WERE HELD ACROSS THE REGION AT HARRISVILLE, RATHDOWNEY, ARATULA, KERRY AND KALBAR. ADDITIONAL WORKSHOPS ARE BEING PLANNED FOR 2023-24 FOLLOWING EXCELLENT FEEDBACK FROM PARTICIPANTS.

Information sessions for tourism and short-term accommodation providers

Three free workshops delivered by Council in April and May 2023 aimed to provide local businesses with the information needed to make informed decisions about launching or growing their tourism or short-term accommodation businesses.

The sessions held in Beaudesert, Boonah and Tamborine Mountain not only included information about licensing, permits and gaining relevant approvals but also provided participants with the opportunity to network with other operators and industry stakeholders.

Queensland Small Business Month

Queensland Small Business Month (QSBM) in May 2023 featured 23 events attracting more than 500 registrations and exceeded the success of QSBM 2022 which included nine separate events, attended by 230 participants.

The Chambers of Commerce of Tamborine Mountain, Canungra and Boonah, along with Destination Scenic Rim, received support from Council and/or the Department of Employment, Small Business and Training (DESBT) to assist in delivering their dedicated events during QSBM.

ATTRACTING AN AUDIENCE OF 122 GUESTS, THE SCENIC RIM SMALL BUSINESS BREAKFAST HELD ON 16 MAY AND SUPPORTED BY DESBT WAS THE MOST SUCCESSFUL EVER STAGED IN THE REGION.

In addition to a month-long program of events, businesses including PlasVacc, Dover & Sons Beaudesert, Jasmin Organics, Ginja Ninja Sushi & Café, The Shoe Vault, German Cuckoo Clock Nest, Beaudesert Exhaust, and Maynard's Store were profiled on social media. Posts that appeared on Council's Facebook and LinkedIn pages between 15 and 27 May received significant engagement. This resulted in a reach (how many times the posts were seen at least once) of 41,383 with 892 likes and reactions, 115 comments and 39 shares.

Council's involvement in delivering events during QSBM aligns with the Scenic Rim Regional Prosperity Strategy 2020-2025 and is also identified as an action under the 2022-2023 Operational Plan.



OUR TOURISM



REALISING THE REGION'S TOURISM VISION

Council's progress in realising its five-year vision to double the value of the region's tourism industry was highlighted in the final report of the Scenic Rim Tourism Strategy 2017-2021 released in January 2023.

The report documented Council's progress towards doubling the value of the region's tourism industry from \$150 million in 2016 to \$300 million by 2021 and its effectiveness as a catalyst for growth within the sector.

The report also outlined the successes and challenges of delivering outcomes for the region's tourism development and destination management. Challenges included COVID-19 and the Black Summer bushfires of 2019-2020. The strategy succeeded in helping to ensure the long-term viability and sustainability of the sector and growing the value of the tourism sector within the local economy.

PROMOTING BRAND AWARENESS

Council continued to deliver its program of tactical marketing in 2022-23 that continued the region's trajectory as a recognised tourism destination, still capitalising on its naming by Lonely Planet as one of the top regions in the world to visit in 2022.

The 'Always on' social media marketing campaign delivered via Facebook and Instagram and extensive public relations activity across local, state and national mediums, generated more than \$20 million in media value. This was complemented by co-operative marketing campaign activity delivered in October and November 2022, in partnership with local operators and 'piggybacking' on campaigns delivered by Tourism and Events Queensland. This campaign activity resulted in more than 59,000 leads to tourism operators and reached an audience of more than 2.7 million while investment and focus on the region's Visit Scenic Rim destination marketing website paid dividends in driving traffic to the site.

IN 2022-23, COUNCIL ALSO LAUNCHED THE FIRST-EVER INDUSTRY/MEMBERS PORTAL, ON THE VISIT SCENIC RIM WEBSITE, OFFERING INFORMATION AND RESOURCES ON HOW TO GROW A TOURISM BUSINESS, OBTAIN SUPPORT AND TRAINING, CONNECT WITH INDUSTRY AND BE DISASTER READY.

DELIVERING EVENTS AND EXPERIENCES

The Scenic Rim's reputation as a world-class destination for food tourism was reaffirmed with a silver award in the 2022 Queensland Tourism Awards in November. The award for Excellence in Food Tourism recognised the success of events such as Scenic Rim Eat Local Week and the Scenic Rim Farm Gate Trail. One of the key drivers of the region's food tourism industry has been Scenic Rim Eat Local Week, which grew from a small food festival in 2011 to an annual 10-day celebration of locally produced food and wine and then a month-long event in 2023. The Scenic Rim Farm Gate Trail, which is delivered by local tourism organisation, Destination Scenic Rim, sees up to 30 local producers opening their gates to self-drive tourists, attracting thousands of visitors purchasing produce directly from the source.

Council also continued to support the delivery of a range of other events in 2022-23 that attracted visitors to the region, including The Long Sunset concert, the Scenic Rim Clydesdale Spectacular, the Sunshine and Sunflower Festival and the Carralbyn Drag Race Display event. Together, these events generated more than \$5.6 million of economic impact for the region and provided a return of \$160 of economic impact for every dollar invested.



Eat Local Month launch in May 2023

Eat Local Month

A highly anticipated Eat Local Month was delivered in 2022-23 following Council's decision to expand the event from one week to a full month-long destination festival in June 2023.

Throughout the year, Council's Regional Events team also implemented a range of enhancements to the event stemming from a strategic review of the festival and series of recommendations adopted by Council in December 2022. These included pursuing a dedicated caravanning and camping strategy, providing marketing workshops for the event holders, distributing an event operator toolkit, introducing a 'sub-regional approach' clustering events around key areas, introducing a new and improved website and undertaking a packaging initiative with group itineraries to capitalise on mid-week opportunities.

FROM ITS INCEPTION IN 2011, WHEN 10 EVENTS ATTRACTED JUST 900 PEOPLE, THE SCENIC RIM'S CELEBRATION OF ITS FARMERS, GROWERS, PRODUCERS, ARTISANS, CHEFS AND QUALITY FOOD AND BEVERAGES HAD GROWN TO MORE THAN 130 EVENTS REGIONWIDE IN 2023, DRAWING ALMOST 35,000 VISITORS AND ADDING \$1.2 MILLION TO THE LOCAL ECONOMY.

The full Eat Local Month 2023 program included long lunches showcasing local produce, flavour-filled dinners, farm gate experiences, food walks, tastings, tours, talks, masterclasses and workshops for all ages, culminating in the region's signature event, the Winter Harvest Festival, on 1 July 2023. Eat Local Month 2023 generated \$4.1 million in nationwide media coverage, attracted an estimated 2,417 overnight stays, with 94 per cent of visitors indicating their experience of visiting the Scenic Rim and attending Eat Local Month had made them want to come back and see more of the region.



Buy from the Bush

The Scenic Rim's second Buy from the Bush Queensland Festival held on 17 September 2022 at Summer Land Camels celebrated the flavours, food, faces, wines, tourism experiences, talents, crafts and products of the Australian Bush.

From its commencement in 2018, the event has been about supporting Australian businesses from country areas and providing opportunities for people to access products and services from bush businesses.

Showcasing an Olympic venue

In partnership with Rowing Queensland, Council secured \$50,000 from the Regional Sports Event Fund, supported by the Australian Sports Commission to stage a major rowing event at Lake Wyaralong which has been identified as one of the venues for the Brisbane 2032 Olympic and Paralympic Games.

The Queensland Grade Championship Rowing Regatta, which brought rowers from across Queensland in December 2022, provided an excellent opportunity to showcase the Scenic Rim as a visitor and sporting destination.

Clydesdale Spectacular

Based on an estimated return of more than \$2.3 million for the region, Council in February approved a doubling of financial and in-kind support to a maximum of \$20,000 for the landmark Clydesdale Spectacular staged at Boonah on the weekend of 17 and 18 June 2023.

THE ANNUAL EVENT SHOWCASES THE HERITAGE AND HISTORY OF THE CLYDESDALE BREED, USED BY PIONEERING SCOTTISH AND GERMAN FAMILIES SINCE THE 1840S TO TRANSFORM THE SCENIC RIM'S BUSHLAND INTO A LEADING AGRICULTURAL AREA.

Council considers its support of the event an excellent return on investment for the Scenic Rim, with some 7,000 visitors, 88 per cent of whom came from outside the region, attending the 2023 Clydesdale Spectacular.

REACHING FOR THE STARS

Council's approval in February 2023 of a planning application for a planetarium at Tamborine Mountain was an important step towards a project that is expected to bring thousands of visitors to the region and create new local jobs. The planetarium will provide an educational space for locals and visitors and add to Tamborine Mountain's wealth of tourism offerings.

COUNCIL CONSIDERED THE LONG ROAD DEVELOPMENT, THAT WILL INCLUDE SIX SINGLE-STOREY CABINS FOR VISITORS, WAS IN KEEPING WITH THE SURROUNDING AREA AND WOULD BE ANOTHER MAJOR VISITOR DRAWCARD FOR THE MOUNTAIN.

SUPPORTING DESTINATION SCENIC RIM

Destination Scenic Rim (DSR), the industry-led, member-based local tourism organisation, continued to benefit from Council's support during 2022-23 including the promotion of DSR's Farm Gate Trail in October, and its Farm Gate Markets in September and December 2022. Council officers worked closely with member tourism operators to ensure they optimised their profiles and listings on the new, refreshed Visit Scenic Rim website.

CELEBRATING BINNA BURRA LODGE'S RENEWAL

Binna Burra Lodge, one of the Scenic Rim's leading visitor destinations which was destroyed in the 2019 Black Summer bushfires, celebrated the opening of new facilities in November 2022, supported by a grant of \$500,000 from the Queensland and Australian Governments and auspiced by Scenic Rim Regional Council. This was a major milestone on the road to recovery for the heritage-listed site and represented a landmark project for the region.

The \$607,000 project included the extension of Binna Burra's Tea House deck and the construction of showers, toilets, a first aid room and storage areas under the Tea House, the addition of four safari tents to the camping ground and new amenities blocks at the safari tents and at the base of Mount Roberts.

The opening of the new facilities recognised the importance of Lamington National Park reserve for the protection of native birds and animals and Binna Burra Lodge's role in fostering environmental awareness through eco-tourism.

PROMOTING NATURE-BASED TOURISM

The Scenic Rim is well placed to become Queensland's leading destination for nature-based tourism following Council's adoption in April 2023 of a strategy to ensure the region's natural beauty is protected for the enjoyment of residents and visitors.

THE SCENIC RIM NATURE-BASED TOURISM STRATEGY 2023-2032 WAS DEVELOPED WITH SUPPORT FROM THE AUSTRALIAN GOVERNMENT'S BUILDING BETTER REGIONS FUND COMMUNITY INVESTMENTS STREAM ROUND 3, WITH FUNDING MATCHED BY COUNCIL, AND AIMS TO CAPITALISE ON THE REGION'S OPPORTUNITIES FOR ADVENTURE AND NATURE-BASED TOURISM.

The strategy provides a strong foundation to build on the Scenic Rim's nature-based tourism offerings while ensuring the sustainability of the region's economy and lifestyle.



OUR ECONOMY



SUPPORTING REGIONAL PROSPERITY

The Scenic Rim's remarkable resilience was highlighted by a year of significant achievements documented in the Regional Prosperity Annual Report Card 2021-2022. The report card detailed Council's achievements and outcomes across the five pillars supporting the Scenic Rim Regional Prosperity Strategy 2020-2025, despite the pandemic and disaster events which have impacted the region since late 2019.

The strategy's framework had been designed to support the creation of valuable jobs for local residents based on research, analysis and engagement with stakeholders, recognising the part played by all levels of government in facilitating economic development.

THE STRENGTH OF THE FIRST PILLAR OF THE SCENIC RIM REGIONAL PROSPERITY STRATEGY 2020-2025, BUSINESS AND INDUSTRY DEVELOPMENT, WAS REFLECTED IN 1710 BUSINESS ENGAGEMENTS WHICH EXCEEDED COUNCIL'S TARGETS.

Preparation of a Draft Major Amendment to the Scenic Rim Planning Scheme 2020 aligned with the Investment Facilitation pillar, supported tourism and industry development.

At \$182 million, building approvals for 2021-2022, comprising \$132 million for residential and \$59 million for non-residential, were at their highest since the Scenic Rim's peak of \$195 million in 2016-2017, well in excess of the figure of \$140 million in 2020-2021.

Through its Advocacy for Infrastructure pillar, Council secured more than \$59.215 million in combined Australian and Queensland Government funding, with total co-contributions of \$18.161 million. Funding of \$7.76 million through the SEQ City Deal, announced in March 2022, will kickstart planning for priority transport, economic and liveability projects across Scenic Rim.



Continued support for the Water for Warrill irrigation project will potentially provide \$305 million in direct economic benefit and 1,340 jobs at completion. Advocacy to preserve the natural values of the Scenic Rim contributed to the withdrawal of two tenements to explore coal seam gas in the region.

The strategy's pillar of Education and Workforce Development supported training opportunities for members of the community already working in the agricultural industry or who were considering entering the sector. As a result, 104 qualifications were awarded to participants in fields including horticulture, building and construction.

A HIGHLY COMMENDED AWARD IN THE AUSTRALIAN TOURISM AWARDS IN MARCH 2022 - WHICH CONSOLIDATED THE GOLD AWARD RECEIVED FOR TOURISM MARKETING AND CAMPAIGNS AT THE QUEENSLAND TOURISM AWARDS IN NOVEMBER 2021 - WAS JUST ONE OF COUNCIL'S SUCCESSES UNDER ITS MARKETING AND PROMOTION PILLAR.

The report card clearly illustrated the early success of the Scenic Rim Regional Prosperity Strategy 2020-2025 in supporting the vision shared by Council and the community for our region's sustainable and prosperous economy.

ACHIEVING ECONOMIC GROWTH

Council's Scenic Rim Economic Snapshot for 2021-2022 released in June 2023 highlighted the region's strong economic growth and the role local industries are playing in providing valuable jobs for locals and contributing to the Scenic Rim's \$2.09 billion economy.

The snapshot showed that the Scenic Rim economy continued to power ahead in 2021-2022 with a 9.81 per cent increase in Gross Regional Product for the financial year, almost double Queensland's 4.99 per cent growth statewide.

Figures for 2021-2022 from the National Institute of Economic Research highlighted the Scenic Rim's strong performance in terms of jobs growth, investment as measured through the value of building approvals and Gross Regional Product.

INCREASED INVESTMENT CONFIDENCE IN THE SCENIC RIM WAS HIGHLIGHTED BY THE \$182 MILLION IN BUILDING APPROVALS IN 2021-2022, THE HIGHEST SINCE THE REGION'S PEAK IN 2016-2017.

The snapshot indicated that agriculture has grown significantly, and that agriculture, forestry and fishing is still the strongest industry sector while healthcare and social assistance provides the most jobs - more than 2000 - in the region. The Scenic Rim has shown strong growth which is a testament to the efforts of the region's businesses and also to Council's support through the pillars of the Regional Prosperity Strategy.



LOOKING AHEAD



In 2023-24 Council will:

- continue to deliver the Regional Prosperity Strategy 2020-2025
- plan and deliver the Scenic Rim Business Excellence Awards
- progress and promote the Shop Scenic Rim gift card program, and
- plan and deliver Scenic Rim Eat Local Month 2024 in addition to a range of events aligned with the Regional Prosperity Strategy.



OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: The current and future economic prosperity of the region.

Regional Prosperity Strategy

Action	Continue to implement the Scenic Rim Regional Prosperity Strategy 2020-2025.
Activities 2022-2023	1. Deliver year two actions contained in the Scenic Rim Regional Prosperity Strategy 2020-2025.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Outcomes are enhanced through productive partnerships and knowledge sharing.	Number of businesses engaged annually.	200	828
	Number of developmental projects/initiatives delivered in collaboration with Chambers of Commerce, Destination Scenic Rim, and other business groups.	5	33
Investment in the region grows.	Number of concept and pre-lodgement meetings attended by Regional Prosperity team members.	10	15
	Event impact and economic impact modelling - number of scenarios modelled.	10	14
	Number of potential development applicants supported through case management.	6	15

KPI COMMENTARY: Council has demonstrated its ongoing commitment to engagement with local businesses, industry groups and government agencies in 2022-2023, with the delivery of a wide range of development programs to ensure continued sustainable economic growth. During the year Council delivered two Business Breakfasts, each attracting well over 120 guests, for networking and information sharing. In November 2022, newly-appointed CEO David Keenan presented a keynote address, sharing what attracted him to Council and some of the opportunities for the Scenic Rim over the next decade. Then in May 2023, during Queensland Small Business Month, economist Michael Campbell shared his extensive experiences with exporting and investment attraction and explained how local businesses can leverage support through partnerships across all levels of government. Some of the Scenic Rim's successful small business exporters also shared their stories in a panel discussion chaired by Trade and Investment Queensland. Queensland Small Business Month (QSBM) was held in May 2023 during which 23 events that attracted over 500 registrations (some participants attended multiple events during May). These results exceeded that of 2022 QSBM, which included delivery of 19 separate events, attended by 230 participants.



AREA OF FOCUS: The current and future economic prosperity of the region.

Business Development

Action	Facilitate and mentor continued development and sustainability of diverse and high-performing local business, with capability to adapt and thrive.
Activities 2022-2023	1. Engage with local businesses through visitation schedule, regular program of assistance and refer to opportunities through local, Queensland and Australian Government programs.
	2. Deliver a region-relevant program of activities as part of Small Business Month.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Creation of valued employment for local residents is supported.	Number of events delivered as part of Small Business Month.	15	23
	Number of individuals registered to participate in Small Business Month activities.	100	500

KPI COMMENTARY: Throughout 2022-2023, Council has continued to engage with local businesses and provide connection to government support and programs, also promoting support available. The Tamborine Mountain, Canungra and Boonah Chambers of Commerce and Destination Scenic Rim received support from Council and the Department of Employment, Small Business and Training (DESBT) to assist in delivering a wide range of events during "Small Business Month" in May. Council also delivered 23 events that attracted over 500 registrations, with participants attending multiple events during May. Council sought expressions of interest for participation in the Scenic Rim Regional Prosperity Leadership Alliance, however this yielded a lower level of interest than anticipated. With a view to evolve this alliance to include a Brisbane 2032 Olympic and Paralympic legacy mandate, this was placed on hold and is anticipated to progress in 2023-2024.

AREA OF FOCUS: The current and future economic prosperity of the region.

Strategic Partnerships and Supply Chain Management

Action	Support the local economy through the development of strategic partnerships and supply chain management.
Activities 2022-2023	1. Continue to engage local businesses in exploring opportunities for increasing local economic spend.
	2. Progress and promote the Shop Scenic Rim fixed loop gift card program.
	3. Develop Council's Inventory Procurement Plan to highlight the annual inventory procurement and opportunities for local suppliers.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council continues to focus on 'buying local'.	Percentage of Council's materials and services expenses purchased from local suppliers.	35%	32.5%
	Number of local businesses participating in Shop Scenic Rim program.	150	133
	Value of Shop Scenic Rim gift cards redeemed in participating businesses.	\$15,000	\$8,314
	Value loaded on Shop Scenic Rim gift cards.	\$25,000	\$16,205

KPI COMMENTARY: Council has continued its support of the local economy through direction of discretionary spending to Scenic Rim based businesses, where value for money can be achieved. Council's total local spend in 2022-23 was approximately \$28.96 million. Development of Council's Inventory Procurement Plan, which will highlight opportunities for local suppliers, has been delayed until 2023-2024. The Shop Scenic Rim fixed loop gift card program has continued to grow throughout the year and, while the number of local businesses signed up to the program fell slightly short of the target in 2022-2023, gift cards totalling more than \$16,000 will benefit local businesses, once fully redeemed.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: An industry footprint that aligns to aspirations of the region and facilitates an evolving economy.

Industrial businesses

Action	Facilitate the retention, expansion and attraction of industrial businesses, contingent on market demand.
Activities 2022-2023	1. Develop a suite of investment attraction marketing materials and tactics, targeted at potential investors. 2. Continue to facilitate Scenic Rim Strategic Coordination Group meetings (with Office of the Coordinator-General, Department of State Development, Infrastructure, Local Government and Planning, Department of Transport and Main Roads and other relevant agencies), actions and outcomes.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Investment in the region grows.	Number of engagements with medium-to-large industrial businesses to support retention, expansion, or attraction to the region.	4	13
	Number of Scenic Rim Strategic Co-ordination Group meetings held.	4	4

KPI COMMENTARY: Council progressed the development of a suite of investment attraction materials in 2022-2023, which includes videography, photography, fact sheets and website updates. These will be critical in the promotion of the Scenic Rim as an optimum location for a wide range of industrial businesses in the future. Throughout 2022-2023, Council facilitated four meetings of the Scenic Rim Strategic Coordination Group (including key Queensland Government stakeholders and other agencies), to discuss and coordinate actions and outcomes such as critical transport and other infrastructure, the development of the Beaudesert Enterprise Precinct, the South East Queensland City Deal, Scenic Rim's involvement in the Brisbane 2032 Olympic and Paralympic Games and other issues of relevance to all parties.

AREA OF FOCUS: An industry footprint that aligns to aspirations of the region and facilitates an evolving economy.

Bromelton State Development Area

Action	Champion the Bromelton State Development Area partnership.
Activities 2022-2023	1. Ensure efficient delivery of the grant-funded Scenic Rim Inland Rail Interface Improvement project (subject to it passing 'gate' hurdles as determined by funding body). 2. Include comprehensive information for Bromelton State Development Area (SDA) opportunity in broader investment attraction material and marketing.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Creation of valued employment for local residents is supported.	Investment attraction collateral for Bromelton produced (in conjunction with Department of State Development, Infrastructure, Local Government and Planning) and disseminated through hard copy channels and online.	100%	100%

KPI COMMENTARY: Council progressed the development of a suite of investment attraction materials in 2022-2023, including material promoting the Bromelton State Development Area as a prime location for industrial business activity. Videography, photography, fact sheets and website updates contained within these materials will be key resources in the promotion of this critical SDA. The Scenic Rim Inland Rail Interface Improvement project was discontinued by the funding body.

AREA OF FOCUS: An industry footprint that aligns to aspirations of the region and facilitates an evolving economy.

Agriculture Opportunities

Action	Advocate for agriculture-based future industry opportunities.
Activities 2022-2023	1. Work with agri-sector to facilitate growth and capitalise on opportunities in agri-business and agri-tourism.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Outcomes are enhanced through productive partnerships and knowledge sharing.	Year one actions of the three-year action plan of the Agri-business and Agri-tourism Industry Development Program 10-year Roadmap are delivered.	100%	75%

KPI COMMENTARY: Council has continued to prioritise actions deliverable under the Agri-business and Agri-tourism Industry Development Program 10-year Roadmap, with appropriate outcomes achieved, despite resourcing challenges throughout the year. Outcomes delivered included delivery of six agricultural workshops to provide exposure and build capacity and capability for a stronger and more resilient agri sector. These free workshops covered a broad range of topics including information and data to be considered for farm and enterprise planning, climate, soil and water resilience, as well as financial and succession planning, insurance, agtech to help improve yield and enhance market prospects, diversification to strengthen an enterprise, opportunities in emerging markets, legal and financial management, and innovation and research specific to the horticulture and dairy industries. These workshops were held across the region at Harrisville, Rathdowney, Aratula, Kerry and Kalbar, and were attended by 197 participants. Council received excellent feedback and is planning additional workshops in future. Continued support for the Water for Warrill irrigation project will potentially provide \$305 million in direct economic benefit and 1,340 jobs at completion.



Advocated for agriculture based businesses

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: Sustainable value captured from tourism in the region with regional capability to drive prosperity.

Destination Marketing

Action	Build on the Scenic Rim destination marketing brands, such as 'The Richest Place on Earth, in Australia,' to drive awareness, visitation and tourism investment.
Activities 2022-2023	1. Deliver tactical destination marketing campaign in conjunction with industry.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Outcomes are enhanced through productive partnerships and knowledge sharing.	Number of leads to Visit Scenic Rim website from campaign activity.	50,000	207,733
	Number of leads to tourism operators from website or digital campaigns.	100,000	59,684
	Audience reach through campaign activity (views).	5,000,000	2,772,903
	Campaign value generated above paid media spend.	\$250,000	\$49,870
	Editorial/media value generated by PR.	\$1 million	\$20,979,227

KPI COMMENTARY: A co-operative marketing opportunity was provided for local tourism businesses in 2022-2023. This reached over half a million customers and generated over 18,500 customer leads for local businesses. This was complemented by Council's strategic social media activity throughout the year. A marketing campaign was delivered to drive traffic to the new Visit Scenic Rim website, resulting in nearly 24,000 visitors to the website. 57,279 leads were generated to the Visit Scenic Rim website from Visit Scenic Rim marketing activity, including organic social media and publicity, as well as Eat Local Month promotional activities that provided links to the Visit Scenic Rim website.

AREA OF FOCUS: Sustainable value captured from tourism in the region with regional capability to drive prosperity.

Events and Experiences

Action	Facilitate growth of quality regional events and experiences.
Activities 2022-2023	1. Plan and deliver Scenic Rim Eat Local Week 2023, including lead up marketing. 2. Attract, expand, and develop new events in the region. 3. Mentor community-based organisers of regional events to build their capability.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Investment in the region grows.	Total value of economic impact generated by support of events.	\$4 million	\$5,680,122
	Ratio of benefit to dollars invested.	10:1	160:1 (av)
	Engagements with event organisers.	48	219 (Av 55 per quarter)

KPI COMMENTARY: 2022-2023 saw the delivery of the inaugural expanded Eat Local Month, the Scenic Rim's celebration of its farmers, growers, producers, artisans, chefs and quality food and beverages grew to over 130 events regionwide in 2023, attended by almost 35,000 visitors, adding \$1.2 million to the local economy. Council supported a number of significant events, including The Long Sunset, the Escape Raid and the Clydesdale Spectacular, which drew a wide range of visitors to the region and generated economic impact exceeding \$5.6M.

AREA OF FOCUS: Sustainable value captured from tourism in the region with regional capability to drive prosperity.

Destination Scenic Rim

Action	Partner with the unified Local Tourism Organisation, Destination Scenic Rim.
Activities 2022-2023	1. Jointly deliver a range of destination marketing and industry development activities.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Outcomes are enhanced through productive partnerships and knowledge sharing.	Number of financial members of Destination Scenic Rim.	100	156
	Number of collaborative initiatives delivered for the tourism industry.	4	8
	Timely reports submitted to Council with details of activities planned and delivered by Destination Scenic Rim.	2	1

KPI COMMENTARY: Council provided marketing support to Destination Scenic Rim, promoting the Autumn Farm Gate Trail through Council's channels. The Visit Scenic Rim destination (i.e. consumer focused) website was launched, with significant engagement ensuring that operators were optimising their profile and listings. Council also launched the first ever industry/members portal with information and resources on how to grow a tourism business, get support and training, connect with industry and be disaster ready. Council also worked with agency partners to develop a digital, geo-targeted campaign directing people to the new Visit Scenic Rim website. Council supported the delivery of Scenic Rim Farm Gate Trail October, and the Scenic Rim Farm Gate Markets at Breakfast Creek 10 September 2022 and market on 3 December 2022.

AREA OF FOCUS: Sustainable value captured from tourism in the region with regional capability to drive prosperity.

Mitigate impact of growth from tourism

Action	Define opportunities to mitigate the impact of growth derived from tourism.
Activities 2022-2023	1. Conduct a review of environmental and amenity impacts from visitation growth.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Renewal of Council's assets, including facilities and infrastructure, is partially offset through value captured from tourism and other activities.	Review of environmental and amenity impacts from visitation growth completed by 31 March 2023.	25%	25%

KPI COMMENTARY: A list of sites for review has been drafted, however progression of this project has been delayed due to resource availability and competing priorities. It is anticipated that this review will be completed in 2023-2024.







OPEN AND RESPONSIVE GOVERNMENT

ETHICAL AND TRANSPARENT LEADERSHIP SUPPORTS THE DIVERSE NEEDS OF OUR COMMUNITY VIA A HIGH-PERFORMING AND FINANCIALLY SUSTAINABLE ORGANISATION.



OUR HIGHLIGHTS

IN LINE WITH ITS COMMITMENT TO DELIVERING THE HIGHEST STANDARDS OF SERVICE TO THE COMMUNITY, COUNCIL IN 2022-23:

<p>LAUNCHED ITS ONLINE CUSTOMER REQUEST PORTAL FOR A RANGE OF HIGH-DEMAND COUNCIL SERVICES</p>		<p>CONSULTED WITH THE COMMUNITY TO IDENTIFY PRIORITIES IN THE DRAFT 2023-2024 BUDGET</p>	
	<p>COMMENCED THE CUSTOMER EFFORT SCORE SURVEY TO BETTER UNDERSTAND CUSTOMERS' INTERACTIONS WITH COUNCIL</p>		



CUSTOMER FOCUS



IMPLEMENTING THE CUSTOMER EXPERIENCE STRATEGY

Implementation of Council's Customer Experience Strategy progressed in 2022-2023 through the delivery of targeted training for all new employees to improve their awareness of the customer's perspective. The development of Plain Language Guidelines progressed in 2022-2023 with a draft developed for internal review.

ENHANCEMENTS TO COUNCIL'S WEBSITE DURING 2022-2023 ACHIEVED GREATER ONLINE INTERACTIONS WITH CUSTOMERS. THE LAUNCH OF THE ONLINE CUSTOMER REQUEST PORTAL IN JULY 2023 HAS PROVIDED CUSTOMERS WITH A CONVENIENT MEANS OF LODGING THE MOST COMMONLY RECEIVED REQUESTS UNDER THE CATEGORIES OF WASTE MANAGEMENT, ROAD MAINTENANCE AND ANIMAL MANAGEMENT. AS PART OF COUNCIL'S OVERALL TECHNOLOGY STRATEGY, BUSINESS PROCESSES CONTINUED TO BE REVIEWED AND REFINED TO ENABLE THE ONLINE SUBMISSION OF CUSTOMER APPLICATIONS.

Progress against the Scenic Rim Regional Council Communication Strategy 2020-2023 was reported to Council and the community in November 2022, underscoring Council's commitment to being an open and responsive organisation with a customer-centric culture.

The three-year strategy was developed following feedback from the community and key stakeholder and aims to enhance communication with residents, businesses, investors, employees and other levels of government.

Strong progress was made across all seven key elements of the strategy, which included the successful launch and ongoing development of Council's community engagement platform, Let's Talk Scenic Rim, and a video content strategy which achieved high levels of engagement across multiple communication channels.

ENSURING CUSTOMER SATISFACTION

Council's Customer Effort Score Survey was launched in June 2023, with the submission period extended until 17 July 2023 to allow further time for the community to provide input. The Customer Effort Score survey forms part of Council's customer survey framework, which includes a range of surveys to be conducted over a five-year rotation.

This survey, and subsequent surveys, will provide Council with an opportunity to collect data that will help to set further benchmarking standards and assist with future planning to improve our customers' experience with Council.

DELIVERING QUEENSLAND GOVERNMENT SERVICES

The Queensland Government Agent Program, which Council is contracted to deliver from the Boonah Customer Service Centre, continued to be popular, providing residents within the Boonah region with a professional and efficient service.

Council's Customer Contact Team delivers key Queensland Government services to the community, offering the convenience of conducting business locally, eliminating the need to travel outside the region. Services provided to the community at the Boonah Office included licence renewals, registration renewals and learner/driver testing. Some 11,028 transactions were processed by Council's Customer Contact Team during 2022-23.

COMMUNITY ENGAGEMENT



ENGAGING MORE EFFICIENTLY WITH THE COMMUNITY

Council adopted its first Community Engagement Strategy in December 2021 and updated its Community Engagement Policy to better involve and inform the community on key issues.

While community input has always played an integral role in Council's decision making, the Scenic Rim Regional Council Community Engagement Strategy 2021-2026 was based on industry best practice, establishing a framework for improved engagement that will have a positive impact on the region's future.

In line with Council's Customer Charter, the strategy was developed on five guiding principles to ensure community engagement in the Scenic Rim is: open and transparent; inclusive and accessible; informed and timely; responsive and respectful. The strategy has provided more opportunities for collaborative decision making and clearer communication of outcomes as Council engages with current and potential residents, ratepayers, business owners, community groups, investors and other levels of government.

DURING 2022-2023, COUNCIL FOCUSED ON ACHIEVING ITS OBJECTIVE OF ESTABLISHING MORE OPEN, TWO-WAY CONVERSATIONS WITH THE COMMUNITY, UNDERSCORING COUNCIL'S COMMITMENT TO PUTTING CUSTOMERS AT THE HEART OF EVERYTHING WE DO. THIS WAS ACHIEVED BY ENHANCING THE DIGITAL CAPABILITIES OF THE LET'S TALK SCENIC RIM ONLINE PLATFORM AND INCREASING THE VOLUME AND FREQUENCY OF DIRECT COMMUNICATIONS WITH REGISTERED MEMBERS.

The introduction of Customer Charter training as part of the employee induction process demonstrated Council's commitment to achieving meaningful change and organisational transformation in aligning work practices with more effective engagement and communication with the community.

INCREASING COMMUNITY ENGAGEMENT

Council's online community engagement hub, Let's Talk Scenic Rim, has provided a platform for information, consultation and feedback since its launch in February 2022.

The number of registered participants continued to increase steadily during 2022-23 to 705 as at 30 June 2023. The platform achieved 11,646 site visits relating to 20 topics during the year and an engagement rate of 4.5 per cent. Some 478 contributions were received from the community via Let's Talk Scenic Rim and the 102 documents that were published on the site attracted 1,730 visitors resulting in 3,690 downloads.

In addition to the online platform, 24 newsletters and notifications were distributed to more than 500 individuals with an average opening rate of 70 per cent.

Topics discussed on Let's Talk Scenic Rim during 2022-23 included:

- **Growth Management Strategy updates** – August and December 2022
- **Roads and Infrastructure updates** – February 2023
- **Works at Head Road, Carneys Creek** – February 2023
- **Customer Effort Score Survey** – May 2023
- **Health and Wellbeing Program Review** – May 2023
- **2023-2024 Draft Budget** – March and April 2023
- **Tamborine Mountain Library update** – March 2023
- **Disaster Waste Management** – April 2023
- **Ekka Show Holiday** – May 2023
- **Planning Scheme Amendment** – June 2023
- **Climate Change Statement of Intent** update – November 2022
- **Gallery Walk Project Update** – January 2023
- **Beaudesert Town Centre Revitalisation** update – February 2023
- **Rathdowney Memorial Park Update** – January 2023

FINALISING DESIGNS FOR GALLERY WALK

Feedback from the Scenic Rim community helped Council to finalise concept designs for a range of improvements proposed for Tamborine Mountain's popular Gallery Walk precinct. The final round of community engagement to inform the development of a business case for a pedestrian boulevard at Gallery Walk focused on designs for a car park and improved pedestrian safety. The consultation concluded in October 2022 and included 75 responses and significant engagement with content on Let's Talk Scenic Rim.

During the consultation community members were asked to identify elements of the design they liked and those they would like to see improved. Off-street parking was viewed positively, along with safety improvements. Suggested improvements included additional seating, shaded areas and landscaping. In 2020, Council was allocated \$150,100 under the Queensland Government's Building our Regions program to develop the Tamborine Mountain Gallery Walk Pedestrian Boulevard Business Case and Council contributed \$75,100 towards the project.

The Tamborine Mountain Gallery Walk Pedestrian Boulevard Business Case is proudly funded by the Queensland Government's Building our Regions program in association with Scenic Rim Regional Council.

SHAPING COUNCIL'S LANDMARK BUDGET

In a first for the region, Scenic Rim Community members were invited to have their say on Council's financial planning by providing feedback on the 2023-2024 Draft budget in March 2023. The draft budget documents were made available for viewing and comment on Council's Let's Talk Scenic Rim community engagement platform, and at a three in-person community consultation sessions held in April 2023 at Boonah, Beaudesert and Tamborine Mountain.

Thirty eight submissions were received before the consultation closed in May 2023. Community feedback covered a range of Council services and projects. More than 1,700 members of the community viewed the Let's Talk Scenic Rim project page and more than 500 documents were downloaded from the platform.

Feedback from all 38 submissions was considered in developing the final 2023-2024 Annual Budget which was tabled for adoption at a Special Meeting of Council on 19 June 2023. The 2023-2024 Budget was Scenic Rim's first to be developed with direct input from the community, identifying ratepayers' priorities that have informed Council's planning for 2023-24 and into the future.

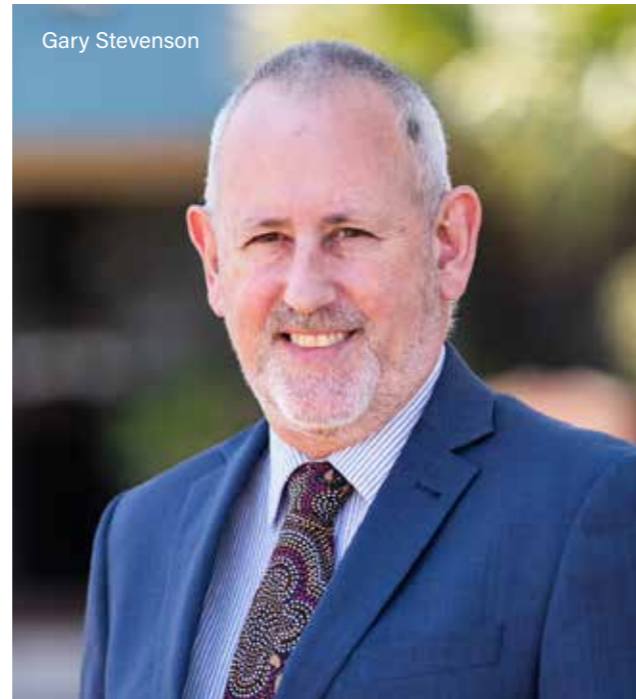


GOVERNMENT RELATIONS

ENSURING BEST PRACTICE IN LOCAL GOVERNMENT

To support the Mayor and Councillors, its Chief Executive Officer and Managers in ensuring best practice in local government, Mr Gary Stevenson was appointed by the Department of State Development, Infrastructure, Local Government and Planning as Scenic Rim Regional Council's Governance Advisor in January 2023.

Prior to Mr Stevenson's appointment, Council had regularly sought guidance from the department to improve meeting proceedings in the Chamber. In April 2023, Council welcomed the extension until 9 June 2023 of Mr Stevenson's appointment by the Queensland Government.



Gary Stevenson

ESTABLISHING DIALOGUE BETWEEN ALL LEVELS OF GOVERNMENT

Representatives of the region's three tiers of government met in Beaudesert in April 2023 for a briefing hosted by Scenic Rim Regional Council. In what promised to be the first of a more regular series of meetings, Mayor Greg Christensen and Councillors were joined by federal Member for Wright, Scott Buchholz, and state Member for Scenic Rim, John Krause, to discuss a range of topics concerning the region.

The discussion focused on:

- the Inland Rail project review
- the challenges for households and businesses across the region in dealing with increasing cost of living pressures
- funding for roads as the Scenic Rim continues to rebuild following the 2019 bushfires and four severe weather events between March 2021 and May 2022
- preparation for the Brisbane 2032 Olympic and Paralympic Games, with the Lake Wyaralong Flat Water Centre in the Scenic Rim confirmed as the venue for rowing and sprint canoeing

- the preparation of Council's submission to the South East Queensland Regional Plan review, and
- managing the Scenic Rim's growth, specifically through upgrades to schools and hospitals and infrastructure funded by the Queensland and Australian governments.

The meeting also included a positive discussion about the management of pest species and agri-business and the right to farm.

COUNCIL LOOKS FORWARD TO CONTINUING THESE POSITIVE MEETINGS WITH LOCAL MEMBERS AS IT CONTINUES TO DELIVER A SUSTAINABLE FUTURE FOR THE REGION.

OUR PARTNERSHIPS



EXPLORING OPPORTUNITIES

A business mission to North America arranged by the Council of Mayors South East Queensland (COMSEQ) in February 2023 offered wide-ranging benefits for the Scenic Rim including the opportunity to showcase the region and explore future opportunities.

ALL 11 MEMBER COUNCILS OF COMSEQ WERE REPRESENTED IN THE VISIT TO VANCOUVER, SAN FRANCISCO AND LOS ANGELES.

Of particular significance for the Scenic Rim were three core agendas of:

- improving transport connectivity through the potential of Wisk drone-based technology, which opened a window of opportunity to overcome the lag in traditional public transport solutions to meet the needs our distributed region
- showcasing the Scenic Rim on the world stage not only as the "Richest Place on Earth, in Australia" but also the home of rowing for the 2032 Olympic and Paralympic Games, and
- discovering the very best learnings to inform the region's journey to zero avoidable waste being disposed of to landfill, which is a particular interest for Cr Greg Christensen as Scenic Rim Mayor and Chair of the COMSEQ Waste Working Group.



Council met with Federal Member Scott Bucholz and State Member John Krause

OUR INTEGRITY



PROVIDING ASSURANCE

Since its establishment in 2009, Council's Audit and Risk Committee has provided assurance to the community that Council is fulfilling its legislative responsibilities in relation to financial reporting, internal controls, risk management and ethical accountability.

DURING 2022-2023, THE COMMITTEE HELD FOUR STANDARD MEETINGS PLUS ONE SPECIAL MEETING SPECIFICALLY TO EXAMINE COUNCIL'S FINAL DRAFT FINANCIAL STATEMENTS.

The committee membership consists of an External Chair, an external member, the Mayor and one other Councillor. As part of the annual process to review Councillors' committee membership, Deputy Mayor Jeffrey McConnell was confirmed to continue as a member with Cr Michael Enright replaced as the proxy member by Cr Amanda Hay.

The committee operates in accordance with the Audit and Risk Committee (ARC) Terms of Reference, which were updated in 2022. The Audit and Risk Committee was established to:

- provide Council with assurance that all financial and non-financial internal control and risk management functions are operating effectively and reliably

- ensure effective engagement with External Audit regarding their audit process, findings and reports
- provide an independent review of Council's reporting functions to ensure the integrity of financial reports
- provide strong and effective oversight of the internal audit function
- provide an assessment of the effectiveness of the implementation of accepted audit recommendations, and
- provide assurance that Council has appropriate internal governance arrangements and promotes a culture committed to lawful and ethical behaviour.

The ARC has been operating to a consistent rhythm with the ARC Annual Meeting Planner now well established and reports being consistently provided and discussed. By the end of the 2022-23 financial year, all planned agenda items had been covered. The ARC has provided feedback to the organisation on these reports, including a number of areas where there have been opportunities to strengthen current practices to provide greater assurance to the ARC and to Council. The coverage achieved has helped to ensure that the ARC is addressing the scope of its responsibilities and adding value by providing advice to Council on a range of opportunities for improvement. During 2022-23 the Committee discussed 72 reports on a wide range of topics.

In 2020-21 the ARC began providing an annual report to Council, which provides a comprehensive summary of the committee's activities during the year.

The report and discussion between the Councillors and the ARC Chair has been positively received. The ARC's 2022-23 report is to be presented to Council in October 2023.

PROVIDING INTERNAL AUDIT

Internal audit is an independent professional appraisal function established within Council to examine and evaluate its activities, which include the review of Council's risks, internal controls, efficiency, effectiveness, governance, performance and compliance.

During 2022-23, reviews were completed of Council's:

- Capital Works Program Management
- Project Management Health Check
- PCI DSS (Payment Card Security) Compliance
- Human Resources and Payroll Project
- Business Continuity Planning (Stage 2), and
- Queensland Audit Office Recommendation Implementation.

Through an ongoing process, updates are collated on Council's progress in implementing agreed audit actions to ensure that identified risks are managed appropriately. During 2022-23, a total of 41 actions was added to the tracking process and 20 actions were closed.

MANAGING RISK

Council has a well-established enterprise risk management framework which includes the risk management policy, procedure and toolkit. The framework also establishes the Risk Reference Group as the internal governance mechanism for managing risk. The Risk Reference Group met three times during 2022-23.

The Audit and Risk Committee is regularly provided with the latest version of Council's Strategic Risk Register. At each meeting, an update is provided on the activities that demonstrate ongoing effective risk management for Council including updates from specific risk reviews, training and awareness activities and application of risk management in practice.

DURING 2022-2023, COUNCIL CONDUCTED A RISK MANAGEMENT MATURITY ASSESSMENT FACILITATED BY A CONSULTANT FROM COUNCIL'S INSURANCE PROVIDER. THIS CONCLUDED THAT COUNCIL HAS A RISK MATURITY RATING OF SATISFACTORY, CONFIRMING ITS WELL-ESTABLISHED RISK MANAGEMENT FRAMEWORK.

The review identified a number of recommendations that will be addressed during the coming financial year to ensure continuous improvement and further embed risk management in Council's practices.



OUR INTEGRITY

ENSURING CYBER SECURITY

Council relies heavily on information stored within its systems to drive decision making and deliver important services to the community. To ensure the ongoing integrity of these systems and the confidentiality of data, it is critical that Council continually assesses and adapts to the rapidly evolving risk posed by cyber criminals.

As part of its cyber security program, Council engages industry experts to conduct physical, social engineering and technology-based testing to identify and recommend additional safety measures.

WITH COVID-19 CHANGING THE WAY WE WORK AND DRIVING A SHIFT TOWARDS REMOTE WORKING, THE RISK OF ORGANISATIONS BEING EXPOSED TO DATA BREACHES HAS BEEN HEIGHTENED. COUNCIL EMPLOYEES' AWARENESS OF CYBER THREATS HAS BEEN RAISED THROUGH REGULAR EDUCATION, PARTICULARLY IN IDENTIFYING THREATS SPECIFIC TO PUBLIC SECTOR ORGANISATIONS.

Council continues to place paramount importance on the security of data belonging to residents, businesses and visitors and ensuring that Council continuously reviews and revises its practices in line with emerging threats.

MAINTAINING A CODE OF CONDUCT

Council is committed to the ethical principles and obligations outlined in the Local Government Act 2009 and the Public Sector Ethics Act 1994. Council's Code of Conduct for employees is made available to every employee and forms part of the organisation's induction training program.

The document is also available to all employees on Council's intranet.

MANAGING INFORMATION REQUESTS

The Right to Information Act 2009 and the Information Privacy Act 2009 acknowledge the need for openness and accountability by government, balanced by the need to protect individual privacy.

Information held by Council may be released administratively on request, if it is in the public interest to do so, unless protected by the provisions of the Information Privacy Act 2009. Formal application processes are applied where information requests need to be assessed to determine if it is contrary to the public interest to give access.

There were four outstanding Right to Information access applications at the end of the reporting period and no outstanding information privacy applications as at 30 June 2023.

RIGHT TO INFORMATION APPLICATIONS	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
On hand at start of period	2	2	2	0	2
Received	6	3	13	19	13
Withdrawn	3	2	0	4	0
Finalised	3	1	15	13	10
Outstanding at end of period	2	2	0	2	5



Boonah Council Chambers

OUR INTEGRITY

MANAGING COMPLAINTS

Council welcomes all feedback from the community, whether positive or negative. It respects the rights of individuals to lodge complaints and is committed to managing these responsibly, efficiently, effectively, fairly and economically.

Under the Local Government Act 2009, issues which are within the scope of Administrative Action Complaints about councils include:

- a decision, or a failure to make a decision, including a failure to provide a written statement of reasons for a decision
- an act, or a failure to act
- the formulation of a proposal or intention, or
- the making of a recommendation.

Council is committed to dealing fairly with all complaints through a complaints process established to:

- treat complaints about decisions and other administrative actions of Council and complaints about minor breaches fairly, efficiently and consistently
- provide a complaints process that is easy to understand and is readily accessible to all
- detect and rectify administrative errors, where appropriate
- identify areas for improvement in Council's administrative practices
- increase awareness of the complaints process for Council's employees and the community
- enhance the community's confidence in the complaints process and of the reputation of Council as being accountable and transparent, and
- build employees' capacity to effectively manage complaints in an environment of continuous improvement.

Scenic Rim Regional Council has adopted a policy and guideline for managing administrative action complaints which are managed through a three-stage process comprising:

Stage One:

By the Council business unit to which the subject matter relates

Stage Two:

Internal review of Stage 1 decisions by the Chief Executive Officer, and

Stage Three:

External review of Stage 2 decisions by the Queensland Ombudsman's Office.

This process has ensured that matters raised have been adequately considered, that complainants have been afforded natural justice and the complaint issues have generally been resolved satisfactorily, as shown by the table below:

ADMINISTRATIVE ACTION COMPLAINTS	2022-2023
Complaints made	58
Complaints resolved	50
Complaints unresolved	8
Complaints not resolved from 2021-22	0

LOOKING AHEAD



In 2023-24, Council will continue to engage with its customers and the community by continuing to deliver:

- customer-focussed projects
- the Customer Service Strategy, and
- enhancements to the Let's Talk Scenic Rim online platform.

Scenic Rim Mayor and Councillors following the adoption of the 2023-2024 Budget



OPERATIONAL PLAN KEY PERFORMANCE INDICATORS



Continuing to deliver excellent service

AREA OF FOCUS: To be a high-quality customer-focused organisation that provides high-quality customer-focused services.

Customer Experience

Action	Enhance the customer experience through the delivery of planned actions contained within the <i>Scenic Rim Regional Council Customer Experience Strategy 2021- 2023</i> .
Activities 2022-2023	1. Facilitate and support activities within the Customer Experience Strategy. 2. Conduct Customer Effort Score Survey in accordance with the customer survey framework.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Community sentiment regarding Council and its services is improved.	Customer Effort Score Survey is completed.	100%	75%
	Annual report card for implementation outcomes of the Scenic Rim Regional Council Customer Experience Strategy 2021-2023 is published.	100%	0%

KPI COMMENTARY: Implementation of the Customer Experience Strategy is progressing, with the delivery of Customer Experience Induction training for all new employees which aims to raise awareness of the customers perspective with new employees. Development of Plain Language Guidelines progressed in 2022-2023, with a draft developed for internal review. While some key initiatives within the strategy have not commenced, these will be prioritised in 2023-2024 and a comprehensive report presented to Council. Council's Customer Effort Score Survey was launched in June 2023. The submission period was extended until 17 July 2023 to allow further time for the community to provide input.

AREA OF FOCUS: To be a high-quality customer-focused organisation that provides high-quality customer-focused services.

Customer Access to Services

Action	Improve systems and digital capacity to enable enhanced customer access to Council's services.
Activities 2022-2023	1. Publish Scenic Rim Planning Scheme 2020 in an e-planning format to enhance user experience and assist with self-servicing of town planning enquiries. 2. Create digital capability to facilitate online customer interactions for a range of Council services.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Clear and relevant information is delivered proactively and in a timely manner.	Software provider engaged to migrate the planning scheme to an e-plan format by 31 August 2022.	100%	100%
	Migration of Scenic Rim Planning Scheme 2020 to new e-plan format completed and accessible on Council's website by 31 December 2022.	100%	100%
	Engagement with online planning scheme compared to previous format of planning searches and telephone enquiries.	25% reduction in town planning enquiries based on quarterly average for Q3 and Q4.	Nil reduction. The average number of town planning enquires for Q4 was 175, versus the Q3 average of 176.
	Website enhancements 'go live' to facilitate online customer requests for a range of high demand Council services by 30 September 2022.	100%	100%

KPI COMMENTARY: The ePlan was launched in February 2023 to allow community members and industry stakeholders a level of self-service capability, with regard to town planning enquiries. The large number of site visits to the ePlan (more than 4,200 in quarter four) evidence strong take up on this technology. It was anticipated that the ePlan tool would result in a reduced number of town planning enquiries for Council, however as other factors (such as changes in Queensland Government legislation for secondary dwellings) have generated additional enquiries, this has not occurred. Instead, the number of enquiries has remained consistent since the ePlan was launched. Significantly, the change in legislation has generated strong development interest in the region, and it is clear that, when making enquiries, customers have often already looked at the ePlan and are seeking more complex advice. A number of other website enhancements throughout 2022-2023 have enabled online customer interactions for some services, the launch of the online customer request portal in July 2023 which provides customers with a convenient way to lodge the most common requests under the categories of Waste Management, Road Maintenance and Animal Management.



OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: To be a high-quality customer-focused organisation that provides high-quality customer-focused services.

Customer Interactions

Action	Improve capability to manage interactions with our customers.
Activities 2022-2023	1. Streamline the way customers make and submit applications to Council.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council has the systems and digital capability to improve customer experience.	Council's customer forms updated to allow online completion.	15%	15%

KPI COMMENTARY: Customer Contact has continued to review and refine business processes to enable the online submission of customer applications for a broader range of services. Further progress with implementation of improved processes for online applications forms part of Council's overall technology strategy.

AREA OF FOCUS: To be a high-quality customer-focused organisation that provides high-quality customer-focused services.

Communication Strategy

Action	Enhance communication with our customers and other stakeholders through the implementation of the <i>Scenic Rim Regional Council Communication Strategy 2020- 2023</i> .
Activities 2022-2023	1. Facilitate and support activities within the Customer Experience Strategy. 2. Conduct Customer Effort Score Survey in accordance with the customer survey framework.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Clear and relevant information is delivered proactively and in a timely manner.	Responses provided to media enquiries within 24 hours of being received by Council.	75%	93%
	Media releases distributed annually about Council business.	100	149
	Number of CEO Updates issued annually to improve internal communication.	12	60
	Number of advertisements published in local newspapers annually to keep the community informed.	80	208
	Forward facing social media content schedules developed to increase followers on Council's Facebook and LinkedIn pages.	12	12

KPI COMMENTARY: In 2022-2023 Council increased the frequency and volume of print advertising in local publications. We also leveraged different assets across the region to deliver communications messaging to our community, which included signage (such as A-frames, triangular coreflutes in parks and open spaces, fence mesh on building sites, outdoor ground stickers, posters and digital advertising in Council facilities), as well as radio advertising. The revised advertising strategy was aimed at achieving optimum return on investment and value for money, and also saw a refreshed approach to brand positioning that saw Council's advertising and marketing collateral take a fresher, friendlier and more enticing approach. Council's website was actively maintained and achieved 778,266 page views by 201,555 unique viewers across 332,885 sessions throughout 2022-2023. Council achieved over 20,000 active engagements across its social media platforms, resulting in over 150,000 clicks. We also increased the frequency and volume of geo-targeted (paid) social media posts aimed at directly connecting with our local community. Our media team refined the processes for release distribution and maintained sound working relationships with media outlets. This resulted in open communications, adequate response times and resulted in almost 5,000 media mentions, for a potential reach of approximately 152 million, and a total of \$45 million worth of media coverage for the year. Enhanced internal communication practices saw a renewed focus on direct communications with staff and included the introduction of a new e-newsletter template, desktop and digital messaging, CEO postcard updates and weekly CEO updates. Council also closed out all action items in the 2020-2023 Communications Strategy.

AREA OF FOCUS: To be a high-quality customer-focused organisation that provides high-quality customer-focused services.

Awareness of Council Programs, Services and Decision Processes

Action	Build and maintain the community's awareness and understanding of Council's programs, services and decision-making processes.
Activities 2022-2023	1. Ensure that meeting practices of Council are contemporary and in line with legislative requirements.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council has ethical and transparent governance.	All Ordinary and Special meeting agendas and minutes are facilitated in accordance with what is prescribed in Council's Standing Orders.	100%	100%
	Public participation in all Ordinary and Special Meetings is enabled through the Live Meeting Broadcast and Public Gallery and is maintained in accordance with Council's Standing Orders and legislative requirements.	100%	100%

KPI COMMENTARY: Actions are underway to streamline meeting practices of Council. A revised suite of meeting documentation has been drafted and will be tabled for Council consideration in July 2023, and it is anticipated that a trial of the new meeting structure will commence in Quarter Two of 2023-2024.

AREA OF FOCUS: Strengthened community engagement and partnerships that improve shared expectation and commitment.

Community Engagement

Action	Develop ways of interacting with the community that facilitate two-way communication and strengthen relationships.
Activities 2022-2023	1. Deliver activities with a completion date of 30 June 2023, as contained within the <i>Scenic Rim Regional Council Community Engagement Strategy 2021-2025</i> .

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Community sentiment regarding Council and its services is improved.	Let's Talk Scenic Rim online community engagement hub fully operational, featuring key Council projects.	100%	100%
	Number of participants registered on Let's Talk Scenic Rim.	1,200	705

KPI COMMENTARY: Council's online community engagement hub 'Let's Talk Scenic Rim' continues to provide a platform for information, consultation and feedback. While the number of registered participants on the platform was fewer than anticipated by the end of the financial year, registration numbers continued to increase steadily. A trial was conducted in Quarter Four on two projects which opened for community consultation, allowing community members to complete project surveys without having to first register on the platform. This approach increased participation for community consultation with demographic questions incorporated for analysis purposes. There was also an increased number of site visits towards the end of the financial year.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: Strengthened relationships with other levels of government and statutory organisations to secure their commitment to a shared community vision.

Councillors' Strategic Discussions

Action	Participate in strategic discussions with the Local Government Association Queensland (LGAQ) and the Council of Mayors South East Queensland (COMSEQ).
Activities 2022-2023	1. Provide support to elected representatives for their participation in strategic discussions with LGAQ and COMSEQ.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's advocacy enables the delivery of economic, social and environmental priorities across the region.	Identified motions for the LGAQ Annual Conference submitted.	100%	100%

KPI COMMENTARY: The consultation process with elected members identified four topics considered for submission at the LGAQ Annual Conference. At the 2 August Ordinary Meeting, Council endorsed the following motions to be submitted: Release of Early Census Results, Recognition of Fire Trails and Fire Breaks as Public Assets, Earlier Release of Land Valuations and Recognition of the Darling Downs-Moreton Rabbit Board Fences as a Public Asset. Following review and assessment by LGAQ, the following motions were included in the agenda of the annual conference and progressed to adoption:

- The LGAQ calls on the Australian Bureau of Statistics to release census population and housing data early to local governments, before the official acceptance by the Australian Statistician.
- The LGAQ calls on the State and Federal governments to make the required legislative changes to recognise the following assets as essential public assets, making them eligible for disaster recovery funding: 1. Council owned and operated (or leased) parks, gardens, playgrounds and community sports facilities. 2. Fire trails and fire breaks. 3. The Darling Downs-Moreton Rabbit Board (DDMRB) fence.
- The LGAQ calls on the State Government to make the required legislative changes in order for the Valuer-General to bring forward the deadline for the release of land valuation notices to no later than the end of December in any valuation cycle.

AREA OF FOCUS: Ongoing integrity of Council's practice and processes

Policies and Practices

Action	Ensure Council's policies and practices remain in line with changing statutory requirements.
Activities 2022-2023	1. Deliver training and other activities to ensure awareness of Council's Policy Review Framework and promote best practice for corporate governance. 2. Monitor and provide assistance in the review of policies and procedures to ensure legislative obligations are maintained.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council has ethical and transparent governance.	Number of governance activities scheduled that raise awareness and promote best practice around the Policy Review Framework.	4	6
	Biannual audit on Council Policies and Procedures undertaken to identify current status and facilitate appropriate reporting.	2	2

KPI COMMENTARY: A range of training was delivered in 2022-2023 to ensure that Council continues to promote best governance practice. This included Bulletin articles outlining Right to Information responsibilities of employees, Privacy Awareness Week, and Fraud and Corruption Training. Council's continuous improvement in the policy framework saw the development of an updated suite of document templates in Quarter Four, and the implementation of a project team to expedite the review of Council and Administrative Policies. This project will continue to be monitored, with oversight provided by the Council's Audit and Risk Committee.

AREA OF FOCUS: Ongoing integrity of Council's practice and processes.

Transparency and Ethics

Action	Maintain an embedded culture and practice of transparency and ethical conduct, while adhering to confidentiality and privacy requirements.
Activities 2022-2023	1. Continue to maintain high standards when facilitating matters and processing applications from public and external agencies. 2. Partner with external agencies to promote awareness of good decision making and ethical conduct including privacy and confidentiality requirements.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council has ethical and transparent governance.	Internal training on processing of Information Privacy and Right to Information applications delivered.	2	1
	All Right to Information applications processed within the legislative or required timeframes.	100%	100%
	Number of training and awareness programs delivered to Councillors in conjunction with key external agency programs.	4	8
	Number of training and awareness programs delivered to Council employees in conjunction with key external agency programs.	4	3

KPI COMMENTARY: Training and awareness programs delivered to elected representatives in 2022-2023 included the rollout of new meeting procedures and the Risk Maturity Assessment and Workshop with Council's insurer. Key Council personnel participated in a range of training throughout the year to promote the embedded culture and practice of transparency and ethical conduct. This training included Good Decision Making, Public Interest Disclosure Awareness Fraud and Corruption updates on Council's website and various Bulletin articles regarding Rights to Information awareness and Privacy Awareness Week. A new standalone PID hotline was implemented along with a dedicated email address to receive internal complaints and communicate with disclosers. All Information Privacy and Right to Information applications were processed in line with legislative or required timeframes.

AREA OF FOCUS: Ongoing integrity of Council's practice and processes.

Compliance

Action	Ensure Council's ongoing compliance through robust audit, risk management and assurance frameworks.
Activities 2022-2023	1. Deliver the Annual Audit Plan. 2. Provide advice about controls and business improvements, as required. 3. Collaborate with, and provide assurance services to, project teams in the delivery of key projects.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's practice is consistent, accurate, open and honest.	Annual Audit Plan endorsed by the Audit and Risk Committee and approved by the Chief Executive Officer by 31 August 2022.	100%	100%
	Number of Audit and Risk Committee meetings facilitated.	4	5

KPI COMMENTARY: Progress on the Annual Audit Plan tracked slightly behind schedule throughout the year due to increased complexity and associated effort on the reviews and some supporting activities. Including reviews that were in progress at the beginning of the financial year, 9 of the 13 planned reviews were completed. The remaining 4 reviews will be completed in the coming financial year. The Audit and Risk Committee held four standard meetings plus one special meeting during the year. All agenda items on the Audit and Risk Committee Annual Planner were covered, with a total of 72 reports presented and discussed.



RELAXED LIVING AND RURAL LIFESTYLE

FUTURE GROWTH OPPORTUNITIES, DEVELOPMENT AND INNOVATION ENHANCE OUR LIFESTYLE AND PRESERVE OUR NATURAL ASSETS AND PRIME AGRICULTURAL LAND.



OUR HIGHLIGHTS

IN LINE WITH ITS COMMITMENT TO THE SUSTAINABLE MANAGEMENT OF THE REGION'S GROWTH, COUNCIL IN 2022-23:

<p>LAUNCHED A NEW ONLINE PLANNING SCHEME PLATFORM</p>		<p>DELIVERED THE FIRST YEAR ACTIONS OF THE SCENIC RIM SMART REGION STRATEGY 2022-2032</p>	
	<p>APPROVED DEVELOPMENTS FOR NEW RESIDENTIAL AREAS IN HOYA AND KALBAR</p>		<p>ADOPTED THE SCENIC RIM GROWTH MANAGEMENT STRATEGY 2041</p>



Council wins Planning Excellence Awards in November 2022

PLANNING FOR GROWTH



PLANNING FOR FUTURE GROWTH

To ensure the Scenic Rim Planning Scheme 2020 remains relevant and responds to emerging issues and changing community priorities, Council resolved in December 2022 to commence an amendment in line with the Planning Act 2016.

Amendment Number 6 relates to policies on Matters of Environmental Significance and Water Resource Catchments and will ensure that further growth in the Scenic Rim is informed by updated environmental policy and information.

In addition, Draft Major Amendment Number 3, covering a range of planning issues across the region, was submitted for approval and adoption by the Minister for State Development, Infrastructure, Local Government and Planning during 2022-23.

SOME 28 SUBMISSIONS WERE RECEIVED DURING THE COMMUNITY CONSULTATION BETWEEN MAY AND JULY 2022 AND, AFTER CAREFUL CONSIDERATION BY COUNCIL, RESULTED IN A NUMBER OF IMPROVEMENTS TO THE AMENDMENT. THESE INCLUDED THE FACILITATION OF SMALL-SCALE CRAFT BREWERIES AND DISTILLERIES IN THE MINOR TOURISM ZONE AND CENTRE ZONES, GROUNDWATER EXTRACTION IN THE TAMBORINE MOUNTAIN RURAL PRECINCT AND AMENDMENTS TO DUAL OCCUPANCY PROVISIONS IN CERTAIN ZONES. AMENDMENT NUMBER 3 WAS ADOPTED BY COUNCIL AND COMMENCED ON 30 JUNE 2023'

EXPLORING GAMES OPPORTUNITIES

Council moved quickly to work with a range of organisations during 2022-23 to explore the specific requirements for hosting events during the Brisbane 2032 Olympic and Paralympic Games following the announcement of the Lake Wyaralong Flatwater Centre as the venue for rowing and sprint canoeing events.

DISCUSSIONS HAVE FOCUSED ON ENSURING THAT LOCAL BUSINESSES CAN IDENTIFY AND PURSUE POTENTIAL OPPORTUNITIES PRESENTED BY THE GAMES AND THAT THE EVENTS WILL PROVIDE A LASTING LEGACY FOR THE SCENIC RIM COMMUNITY.

PLANNING FOR GROWTH



IMPROVING ACCESS TO INFORMATION

Improved customer service and access to information have been the major benefits to the community of Council's launch in February 2023 of its new online planning platform. Combining mapping and planning scheme documents in a single, user-friendly interactive platform, the ePlan has helped to streamline the development application process, for both Council and its customers, and enhanced Council's service delivery in line with current community and industry expectations. Through Council's website, the platform's self-service system, providing access to information about the planning scheme outside standard business hours, enables customers to choose how and when they interact with Council.

Although the Scenic Rim Planning Scheme 2020 had been available on Council's website as a series of PDF documents, the new system provides a more user-friendly customer experience. A key feature of the ePlan is its ability to create a Property Report, which outlines zoning and overlay information specific to a property which is searched on the platform. The ePlan's launch included information sessions by Council officers to support customers' use of the new system. Demonstrations of the new platform were presented at Council's Cuppa in the Communi-tea information sessions held across the region.

PROVIDING A STRATEGY FOR GROWTH

The Scenic Rim Growth Management Strategy 2041 adopted by Council in November 2022 provides an evidence-based approach to managing the region's anticipated growth over the next 20 years, while balancing opportunities, impacts and competing priorities.

THIS FIRST REGION-WIDE STRATEGY TO MANAGE THE FUTURE GROWTH OF THE SCENIC RIM AIMS TO PROTECT ITS OUTSTANDING NATURAL AND ENVIRONMENTAL FEATURES AND ITS STRONG AGRICULTURAL BASE WHILE PROVIDING OPPORTUNITIES FOR TOURISM, RECREATION AND EMPLOYMENT.

Reflecting the most recent census data, the strategy aligns with the Queensland Government's Shaping SEQ South East Queensland Regional Plan, which requires Council to plan for 11,000 additional dwellings and at least 7,609 new jobs between 2016 and 2041. More than 23,000 new residents are expected to call the Scenic Rim home by 2041, with the region's population projected to exceed 67,000.

PROCESSING DEVELOPMENT APPLICATIONS

The table below shows the types of development applications processed by Council under the *Planning Act 2016* during the past five years.

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Development Applications Processed					
Material Change of Use	80	90	129	195	117
Reconfiguration of a lot	43	25	51	41	43
Operational works (signage)	3	2	1	2	1
Operational works (other)	NA	NA	NA	4	7
Operational works for land development	25	30	17	46	58
Change of development conditions	27	28	27	27	22
Extension of time	14	23	8	11	3
Building envelope approval	0	0	0	0	0
Building envelope amendment	18	8	30	13	11
New lots approved	140	144	232	351	296
Survey plans signed	58	51	44	49	40
Planning certificates issued	37	26	49	81	38
Flood certificates issued	103	89	129	150	151



PLANNING FOR GROWTH

MANAGING BUILDING AND PLUMBING APPROVALS

The building industry continued to stabilise during the 2022-2023 period. Since 2020, the Regional has experienced significant growth in building. While easing slightly this year, the number and value of building approvals has continued to be strong, surpassing the pre-2020 levels. Continued development of residential land indicates that this level of building will continue well into the future.

A TOTAL OF 1053 BUILDING APPROVALS AND 485 PLUMBING APPROVALS WERE ISSUED IN 2022-2023.

Of the total number of all building approvals issued, Class 1 dwelling (house) approvals within Scenic Rim totalled 281 for the 2022-2023 period.

THE TOTAL VALUE OF BUILDING WORK WITHIN THE SCENIC RIM FOR THIS PERIOD EXCEEDS \$ 185,000,000.

Council is predicting stability for the Scenic Rim region in the coming financial period.

The tables below show the applications processed by Council under the *Plumbing and Drainage Regulation 2019* and the *Building Act 1975* during the past five years.

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
FACILITIES REGISTERED UNDER THE PLUMBING AND DRAINAGE REGULATION 2019					
Backflow prevention devices	592	787	810	844	861
On-site sewerage facilities	3,433	4,010	4,704	4,890	5,095
BUILDING APPROVALS					
Inspections performed	693	461	313	288	80
Council certified building approvals	157	166	189	112	30
Council certified building applications	168	187	199	107	32
Privately certified building applications	685	647	915	928	1,023
PLUMBING APPROVALS					
Inspections performed	2,615	2,396	2,361	3146	2,995
Approvals issued	307	293	500	462	485
SERVICE REQUESTS					
Development compliance	209	225	364	306	471
Building compliance	175	148	177	264	244

OUR INNOVATION



PROGRESSING THE SMART REGION STRATEGY

The Scenic Rim Smart Region Strategy 2022-2032 adopted by Council in June 2022, provides a shared vision for the region's use of technology and data as it looks to a digital future.

DURING 2022-2023, A 'DIGITAL AND DATA' THEME WAS INCORPORATED IN THE 2023 SMALL BUSINESS MONTH SERIES OF EVENTS AS PART OF THE DELIVERY OF INITIATIVES FROM THE FIRST YEAR OF THE STRATEGY'S IMPLEMENTATION. AS ANOTHER ONGOING INITIATIVE, COUNCIL PARTNERED WITH A TRAINING PROVIDER TO PROVIDE DIGITAL LITERACY TRAINING SESSIONS TARGETED TO MEET THE NEEDS OF SMALL BUSINESSES WITHIN THE REGION, WITH A FOCUS ON THE TOURISM SECTOR.



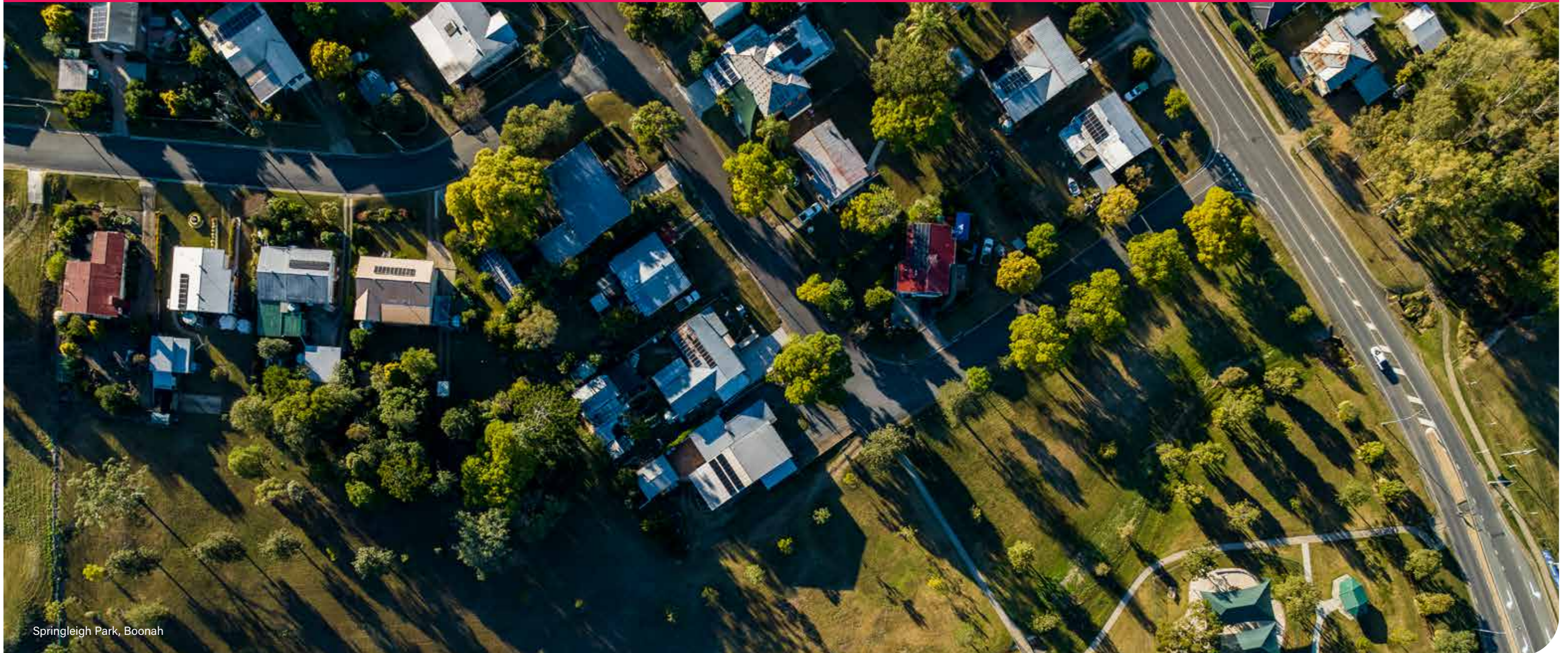
Tamborine Mountain Main Street June 2023

LOOKING AHEAD



To meet the region's growing needs while maintaining its relaxed living and rural lifestyle, Council in 2023-24 will:

- prepare a major amendment to the Planning scheme in response to emerging issues
- continue to implement the Scenic Rim Growth Management Strategy, and
- continue to implement the Scenic Rim Smart Region Strategy 2022-2032.



Springleigh Park, Boonah

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region.

Advocacy	
Action	Implement an advocacy strategy to influence the development of policy by other levels of Government that better supports the economic, social and environmental priorities for the region.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Represent Scenic Rim Regional Council on Council of Mayors South-East Queensland (COMSEQ) Leveraging 2032 Working Group. 2. Deliver regular updates to local Queensland and Australian Government representatives. 3. Continue representation on COMSEQ and quarterly meetings with the SEQ Local Government Working Group to inform the SEQ Regional Planning Committee and the SEQ Growth Monitoring Program. 4. Continue representation on the SEQ Regional Planning Committee to advocate for planning policy administered by the Queensland Government that better supports the economic, social, and environmental policies for the region.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Advocacy and innovative partnerships enable the delivery of economic, social, and environmental priorities across the region.	Percentage of meetings of the COMSEQ Leveraging 2032 Working Group attended.	100%	100%
	Number of meetings of the SEQ Local Government Working Group attended to inform the SEQ Regional Planning Committee and SEQ Growth Monitoring Program.	4	7
	Number of general updates delivered by Officers to each of the Queensland and Australian Members of Parliament.	2	1
	SEQ Regional Planning Committee Meetings attended by the mayor or his delegate and Senior Executive.	100%	100%

KPI COMMENTARY: Council continued its advocacy for the development of policy that better supports the economic, social and environmental priorities of the Scenic Rim region, through active participation in the SEQ Local Government Working Group to inform regional planning policy and decisions.

AREA OF FOCUS: Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region.

Planning Scheme Major Amendments	
Action	Complete Major Amendments to the Scenic Rim Planning Scheme 2020.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Prepare amendments to the Scenic Rim Planning Scheme 2020 to implement the priorities of the Growth Management Strategy. 2. Progress a Major Amendment to the <i>Scenic Rim Planning Scheme 2020</i> to update environmental policy relating to Matters of Local Environmental Significance.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Our Growth Management Strategy ensures preservation of prescribed natural assets and prime agricultural land.	Priority planning scheme amendments to implement the Growth Management Strategy identified in the adopted five year Strategic Land Use Planning Program are submitted to the Queensland Government for a State Interest Review.	100%	N/A
	The scope and key deliverables for a Major Amendment updating policy for Matters of Local Environmental Significance are identified.	100%	100%

KPI COMMENTARY: Council adopted the Strategic Planning Program 2022-2027 this year, which identified the priority amendments arising from the Growth Management Strategy that will be included in the next Major Amendment to the Planning Scheme. The amendments will need to progress through the amendment process under the Planning Act, which include a State Interest Review and public consultation. According to the adopted Strategic Planning Program 2022-2027, the Major Amendment is scheduled to be completed by December 2024.

AREA OF FOCUS: Advocacy for outcomes that are compatible with the clear and comprehensive vision for the region.

Growth Management Strategy	
Action	Review Council's relevant programs and plans in context of the Growth Management Strategy.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Identify priority actions of the Growth Management Strategy and prepare an implementation plan, in collaboration with internal project teams. 2. Progress a Major Amendment to the <i>Scenic Rim Planning Scheme 2020</i> to update environmental policy relating to Matters of Local Environmental Significance.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Growth in the region is supported by a clear and evidence-based planning vision.	A five-year Strategic Land Use Planning Program is adopted by 31 December 2022 that schedules the Planning Scheme amendments for the implementation of the Growth Management Strategy five-year Strategic Land Use Planning Program	100%	100%
	Growth strategies are quantified by 31 December 2022 in a format to allow for the commencement of the review of the Local Government Infrastructure Plan.	100%	100%

KPI COMMENTARY: Council's Growth Management Strategy 2041, which was adopted in November 2022 clearly identifies priorities for the review of the Local Government Infrastructure Plan, including identification of areas for amendments to Priority Infrastructure Areas. Council's five-year Strategic Land Use Planning Program, which facilitates the implementation of the Growth Management Strategy, was adopted by Council in March 2023. The program identifies the following key projects aligned with the objectives of the Growth Management Strategy:

- Major amendments to support dwellings supply and housing diversity based on the assessment of housing need
- Review of the Local Government Infrastructure Plan (LGIP Amendment)
- Review of Matters of Environmental Significance, including identification of biodiversity linkages
- Identification of character precincts and the development of built form guidelines to protect and enhance the unique character and built form of valued streetscapes in the Scenic Rim
- Review of the Scenic Rim Local Heritage Register

AREA OF FOCUS: A successful transition to a smart and innovative region.

Digital Connectivity	
Action	Explore options, and advocate, for stable, reliable and relevant digital connectivity across the region.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Work with internal and external stakeholders to promote Scenic Rim as a priority region. 2. Progress a Major Amendment to the <i>Scenic Rim Planning Scheme 2020</i> to update environmental policy relating to Matters of Local Environmental Significance.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Mobile and data services connectivity across the region is enhanced.	Number of engagements with decision makers and policy influencers regarding digital connectivity.	2	2
	Prioritised mobile blackspots submitted to the Australian Government's Mobile Black Spot Funding Program.	100%	0%

KPI COMMENTARY: While Council continued its advocacy for stable, reliable and relevant digital connectivity across the region, there were no Scenic Rim locations targeted by the Australian Government in the "Improving Mobile Coverage". Council was therefore ineligible to submit an application for funding in this round.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS

AREA OF FOCUS: A successful transition to a smart and innovative region.

Smart Region Strategy

Action	Implement the Scenic Rim Smart Region Strategy 2022-2032.
Activities 2022-2023	1. Implement the Scenic Rim Smart Region Strategy 2022-2032.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Advocacy and innovative partnerships enable the delivery of economic, social, and environmental priorities across the region.	Year 1 actions of the Scenic Rim Smart Region Strategy 2022-2025 implemented.	90%	90%

KPI COMMENTARY: In June 2022, Council adopted the Scenic Rim Smart Region Strategy 2022-2032, a shared vision for the region's use of technology and data to be better prepared for a digital future. During the year under review, Council delivered one of the initiatives from Year 1 of the strategy, which was to introduce a 'digital and data' theme in the 2023 Small Business Month series of events. One of the other ongoing initiatives, to partner with a training provider to provide digital literacy training sessions targeted at the needs of small businesses within the region, was also completed, with a focus on the tourism sector.

AREA OF FOCUS: A successful transition to a smart and innovative region.

Smart Technology and Internet of Things

Action	Integrate smart technology and the Internet of Things (IoT) into Council operations and community programs.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Investigate and evaluate options for smart infrastructure points in key areas, such as main streets of Beaudesert, Tamborine Mountain, Boonah, and Canungra. 2. Investigate inclusion of public Wi-Fi and smart sensors within Council facilities and Council-owned community facilities. 3. Promote Library Digital Days Program to increase participation and involve community groups in presenting online learning sessions.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Advocacy and innovative partnerships enable the delivery of economic, social, and environmental priorities across the region.	Reports presented to Council on options for smart infrastructure points in key areas, such as main streets of Beaudesert, Tamborine Mountain, Boonah, and Canungra.	2	0
	Business case presented to Council for inclusion of public Wi-Fi and smart sensors within Council facilities and Council-owned community facilities by 31 March 2023.	100%	50%
	Number of sessions delivered as part of Library Digital Days program.	6	78

KPI COMMENTARY: Council is continuing discussions with smart infrastructure vendors to understand possible use cases for the Scenic Rim region. This will be further progressed in the 2023-2024 period. Progress has been made towards implementation of public Wi-fi at key locations throughout the region. It is anticipated that a business case to support this outcome will be presented to Council in the next financial year. Promotion of the Library's Digital Days program has been incorporated as ongoing content in Council's What's On publication and is also promoted in the Libraries Programming Calendar. Digital Days promotion focused on mobile devices and apps as well as supporting use of the library service eResources. Digital Days also has a strong focus on promoting cyber safety to improve online security.



Beaudesert, June 2023



VIBRANT AND ACTIVE TOWNS AND VILLAGES

OUR VIBRANT TOWNS AND VILLAGES EMBRACE THEIR UNIQUENESS, HERITAGE VALUES AND SENSE OF PLACE.



OUR HIGHLIGHTS

THE RENEWAL OF THE SCENIC RIM'S TOWNS AND VILLAGES AND COUNCIL'S INVESTMENT IN COMMUNITY INFRASTRUCTURE CONTINUED IN 2022-23 WITH THE:

COMPLETION OF REFURBISHMENTS TO THE BOONAH CULTURAL CENTRE CINEMA



COMPLETION OF PARKING AND PEDESTRIAN IMPROVEMENTS AS PART OF THE MULTI-STAGE REVITALISATION OF THE BEAUDESERT TOWN CENTRE



FINALISATION OF DESIGNS FOR THE GALLERY WALK PRECINCT FOLLOWING COMMUNITY CONSULTATION



DELIVERY OF THE PLAYGROUND STRATEGY



Boonah Cinema Opening

VIBRANT AND DYNAMIC PARKS AND OPEN SPACES



UPGRADING A POPULAR PLAYGROUND

The upgrade of a popular Beaudesert park has taken fun to new heights with a three-level play space providing exciting activities for children of all ages and abilities under one shaded area.

Works at Junior Chamber Park at Beaudesert were completed in March 2023 as part of Council's ongoing Playground Strategy which identifies and prioritises playgrounds requiring replacement or upgrading to meet community needs and contemporary standards.

THE ONE-OF-A-KIND PLAY SPACE, DESIGNED TO ASSIST CHILDREN'S PHYSICAL DEVELOPMENT AND IMPROVE THEIR BALANCE AND COORDINATION, INCLUDES A NEW SWING SET WITH A BIRD'S NEST WHEELCHAIR-ACCESSIBLE SEAT.

Children can enjoy sliding, swinging and testing their climbing skills on the multi-level equipment which is fully covered by a shade sail.

CATERING FOR ALL ABILITIES

A new play space at Rathdowney Memorial Park catering for a range of ages and abilities received top marks from local primary school students who attended its official opening in November 2022.

Reflecting the history of the town, the new playground includes a new rope crawl bridge, climbing net, quad leap, and a new multi-level interactive tower and tube slide as well as a swing seat that encourages inclusive play by enabling the ease of transfer of a child from a wheelchair.

The creative play space was designed to develop children's physical, cognitive, sensory and social skills. Inclusive play was a priority throughout planning for the playground, with the installation of equipment accessible from ground level.



Rathdowney playground

THE PARK IS A POPULAR PLACE FOR RATHDOWNEY STATE SCHOOL STUDENTS AND THEIR FAMILIES, PARTICULARLY BEFORE AND AFTER SCHOOL, AND THE PLAYGROUND UPGRADE HAS MADE OUTDOOR PLAY EVEN MORE ACCESSIBLE TO THE LOCAL COMMUNITY.

The Rathdowney Memorial Grounds Park Playground Upgrade is proudly funded by the Queensland Government's South East Queensland Community Stimulus Program and delivered in association with Scenic Rim Regional Council.

VIBRANCY PROJECTS



CREATING A VIBRANT COMMUNITY HUB

Tamborine Mountain Library's refurbishment progressed in 2022-23 with more than \$2.14 million in funding from Australian and Queensland Governments through the Local Economic Recovery (LER) Program to support areas impacted by the 2019 bushfires.

COUNCIL'S VISION FOR THE LIBRARY WAS THE CREATION OF A VIBRANT COMMUNITY HUB TO HOUSE A LARGER COLLECTION OF RESOURCES AND PROVIDE MEETING ROOMS, QUIET AREAS AND SPACES FOR CHILDREN AND YOUNG PEOPLE.

The need for additional library space for Tamborine Mountain was identified in 2016 and the refurbishment will see the library almost treble in size to create a focal point for the community on the site of the former IGA shopping centre on Main Street which was purchased by Council.

Community consultation completed in 2021 helped to shape planning for the new library, with key features of the new space identified through a 'have your say' process. Architects also worked with Council's library and customer service staff to ensure the design meets the needs of those working in the space. The library refurbishment was scheduled for completion in July 2023.

LER assistance has been provided through the jointly-funded Commonwealth-State Disaster Recovery Funding Arrangements (DRFA).



Tamborine Mountain Library

PLANNING FOR A POPULAR PRECINCT

Members of the community, business operators and visitors were invited to provide feedback on concept plans for Tamborine Mountain's popular Gallery Walk precinct in October 2022.

The three-week community consultation provided opportunities to help shape designs for improvements as another step towards the development of a business case for a pedestrian boulevard. The business case will be key to the revitalisation of Gallery Walk as it will be used to seek grant funding from the Queensland and Australian governments to progress the detailed design and construction of improvements on Tamborine Mountain's state-controlled Long Road.

WITH MORE THAN 70 BESPOKE SHOPS AND HOSPITALITY BUSINESSES IN ONE BLOCK, GALLERY WALK IS AN IMPORTANT DESTINATION FOR VISITORS AND LOCALS ALIKE AND, DURING THE PAST 20 YEARS, A NUMBER OF IMPROVEMENTS HAVE BEEN MADE TO THE PRECINCT FOLLOWING CONSULTATION WITH MEMBERS OF THE COMMUNITY AND STAKEHOLDERS.

Car parking was identified as a key issue and Council has been working towards a solution. In line with its Strategic Land Purchase Initiative, Council in 2022 acquired a 6.17-hectare property in the heart of Gallery Walk with ample, gently sloping land providing direct vehicle and pedestrian access to Long Road.



Beaudesert Town Centre Revitalisation Project

Results of the community consultation in October 2022 will support Council's design of a carpark on the site that will not only alleviate current traffic issues, but also provide convenient parking for local residents and visitors well into the future.

DETAILED DESIGNS OF THE GALLERY WALK PRECINCT ARE SCHEDULED FOR COMPLETION IN THE 2023-24 FINANCIAL YEAR.

The Tamborine Mountain Gallery Walk Pedestrian Boulevard Business Case is proudly funded by the Queensland Government's Building our Regions program in association with Scenic Rim Regional Council.

REVITALISING BEAUDESERT'S TOWN CENTRE

The multi-stage revitalisation of the Beaudesert Town Centre reached a major milestone in February 2023 with the completion of car parking and a new roundabout and new connection of Selwyn Street to Helen Street.

While work was disrupted due to wet weather, resourcing issues and industry delays, Council completed this important project which has improved safety for pedestrians and motorists with the addition of a new pedestrian crossing and parking spaces for cars and caravans.

The next phase of work includes improvements to the drainage system, which are due to be completed in the 2023-24 financial year.

CELEBRATING CINEMA'S REOPENING

A red carpet celebration marked the reopening in August 2022 of Boonah Cultural Centre's refurbished cinema.

Stage One of the refurbishment included the acquisition and installation of a digital projector and associated fittings and was co-funded by the Australian and Queensland Governments' Local Economic Recovery Program through Category D of the Disaster Recovery Funding Arrangements, and Scenic Rim Regional Council.

The installation of a digital cinema audio system, screen, acoustic curtains, and augmented hearing facilities was included in Stage Two of the project. This was co-funded by Council and the Queensland Department of State Development, Infrastructure, Local Government and Planning via the South East Queensland Community Stimulus Package.

A SPECIAL SCREENING OF THE NEWLY RELEASED MOVIE TOP GUN: MAVERICK WAS A HIGHLIGHT OF THE OFFICIAL OPENING BY SCENIC RIM MAYOR GREG CHRISTENSEN, WHO WAS JOINED BY A SPECIAL GUEST IN THE GUISE OF TOM CRUISE. GUESTS AT THE GALA EVENING INCLUDED FEDERAL MEMBER FOR WRIGHT SCOTT BUCHHOLZ.



Boonah Cinema Opening

COMMUNITY PROJECTS



REVITALISING A KEY COMMUNITY ASSET

Beechmont's historic Old School received a makeover, including a new roof and fresh coat of paint, in November 2022 as part of a \$70,000 project funded by the Queensland Government's South East Queensland Community Stimulus Program to create jobs and help stimulate the local economy.

THE OLD SCHOOL IS PART OF THE HISTORY OF BEECHMONT AND WILL CONTINUE TO PLAY AN IMPORTANT PART OF ITS FUTURE AS A VENUE FOR LOCAL EVENTS THAT BRING THE COMMUNITY TOGETHER AND ATTRACT VISITORS TO THE SCENIC RIM.

It provides an important point of community connection and events such as the monthly Beechmont Sunday markets add to the community's vitality and vibrancy as well as the economic viability of the local area and the wider Scenic Rim region.

Funding for the refurbishment provided for the replacement of roof sheeting as well as painting of the facias and gable ends on the main school building and an adjacent building which are managed by the Beechmont Area Progress Association under an agreement with Scenic Rim Regional Council.

This project was proudly funded by the Queensland Government's South East Queensland Community Stimulus Program and delivered in association with Scenic Rim Regional Council.



ACHIEVING NATIONAL RECOGNITION

Public art won national recognition for the Scenic Rim with The Vonda Youngman Community Centre mural at Tamborine Mountain named as a finalist in the 2022 Australian Street Art Awards.

THIS AWARDS PROGRAM RECOGNISES EXCELLENCE AND INNOVATION IN ART TOURISM AND THE MURAL'S INCLUSION AS A FINALIST IN THE BEST EXTERNAL MURAL CATEGORY HAS HELPED PUT THE SCENIC RIM ON THE MAP AS A PLACE TO VISIT BY EVERYONE WHO ENJOYS DISCOVERING VISUALLY STUNNING EXPERIENCES.

Established in 2018, the awards provide Australian communities, including those in remote and regional areas, with a means to be recognised for outdoor art that makes their destination and Australia as a whole a more attractive place to visit and explore.

CREATING A LANDMARK ARTWORK

Wildlife for which the Scenic Rim is renowned will feature in a 44-metre long mural that will become one of the largest public artworks in the region, adding colour and vibrancy to the Boonah town centre.

Following community consultation, and on the recommendation of the Scenic Rim Arts Reference Group in July 2022, Council approved artist Ash Taylor's concept for what will become a local landmark in Walter Street.

Inspired by the Scenic Rim's Biodiversity Strategy (2015-2025), the mural features two of Queensland's threatened species, the Spotted-Tailed Quoll and the Glossy Black Cockatoo, along with the bird's sole source of food, the She-oak.

ASH TAYLOR'S CONCEPT FOR THE BOONAH MURAL CONSIDERED CONTEMPORARY DESIGN PRINCIPLES TO ENGAGE AND INTRIGUE THE AUDIENCE AND SHARE FACETS OF THE SCENIC RIM'S IDENTITY.

The \$25,000 mural project was funded from the Scenic Rim Story Marker Project budget as part of the revitalisation of Boonah, with the artwork providing a landmark for the local community and a wayfinder for visitors to the Scenic Rim.



Boonah Mural

COMMUNITY PROJECTS



Canungra

EXPLORING CREATIVE CONCEPTS

The concept of placemaking was explored in the August 2022 Arts Dinner at The Centre Beaudesert, which was set against the backdrop of the Life in Focus exhibition and the Scenic Rim Story Marker Trails project.

The discussion focused on how public art connects people with places, builds community pride and reflects the space in which it resides. Guests were invited to consider how installing public artwork helps to create a sense of community and makes a place more visually appealing to residents and visitors alike.

The dinner discussion complemented The Centre's exhibition, which featured a selection of photographs of landmark locations across the Scenic Rim, showcasing remarkable stories of places of interest and heritage sites across the region.

Council's free professional and skills development series of Arts Dinners continued to provide food for thought during 2022-23 with inspiring guest speakers, networking opportunities, workshops and entertainment.

IN A BREAK FROM TRADITION, THE NOVEMBER 2022 ARTS DINNER WAS HELD AT THE CANUNGRA SCHOOL OF ARTS HALL AS A FITTING FINALE TO THE 4275 COLLECTIVE'S OPEN STUDIO.

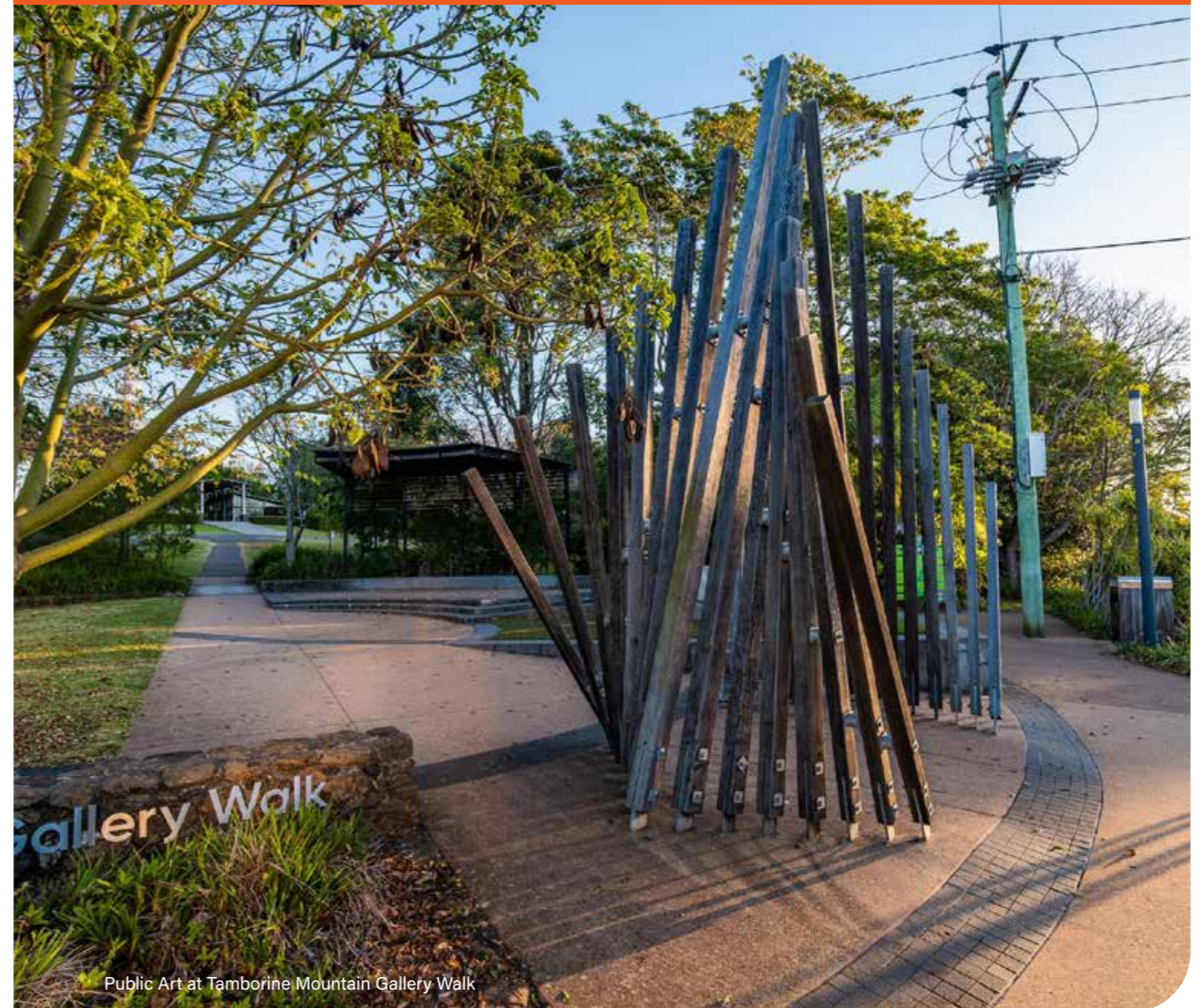
With the theme of How to Stay Cool, Calm and Collective, the evening featured discussions by Scenic Rim creatives who shared their perspectives on how to get arts initiatives off the drawing board and maintain the momentum.

LOOKING AHEAD



The Scenic Rim's unique identity will continue to be celebrated in 2023-24 as Council:

- continues to deliver the Regional Arts Development Fund to support projects across the region
- progresses public art projects that build on our region's sense of place, and
- develops new masterplans to support the revitalisation of towns and villages.



Public Art at Tamborine Mountain Gallery Walk

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: Re-invigoration of town and village centres through significant vibrancy projects.

Vibrant and Active Towns and Villages Projects

Action	Ensure that "Vibrant and Active Towns and Villages" projects preserve location-based cultural and heritage elements as identified in the Scenic Rim Regional Council Community and Culture Strategy 2021-2025.
Activities 2022-2023	1. Implement Story Trails, Markers and Boards, and include heritage and public art in all Vibrant and Active Towns and Villages. 2. Encourage community participation in governance and decision making relating to cultural outcomes.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The Scenic Rim's heritage is reflected in our planning guidelines, infrastructure design, public art and community events.	Storyboards or Markers installed across the region.	4	8
	Community engagement meetings or events held annually with local stakeholders to facilitate the development of Vibrant and Active Towns and Villages projects or events.	14	14

KPI COMMENTARY: After design reviews and an initial prototype production, a suite of Story Marker designs has been finalised and fabrication of prototypes is underway. Storyboards have been completed and installed in Rathdowney, DJ Smith Park Canungra, Lahey's tunnel, Beechmont and Binna Burra. Community engagement meetings and presentations about Public Art projects and Story Trails have occurred in conjunction with Kalbar Progress Association, Tamborine community, Scenic Rim Heritage Network and Scenic Rim Writers group.



History boards in Boonah

AREA OF FOCUS: Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages.

Support Community Initiatives

Action	Engage with the community to define the unique character, values, and sense of place of the region's towns and villages.
Activities 2022-2023	1. Develop public domain and open space electrical infrastructure guidelines for use in key identified towns within the region. 2. Ten-year capital Vibrant and Active Towns and Villages (VATV) and strategic projects delivered and reviewed. 3. Actively seek alternate funding streams through application to external grant sources. 4. Deliver revitalisation projects incorporating community input into public art to celebrate local stories.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The community is supported to deliver, or participate in, programs and activities that drive the vibrancy of our towns and villages.	VATV and strategic projects delivered within scheduled timeframe as per the approved 10-year capital works program.	100%	100%
	Funding opportunities secured.	1	1
	Public domain and open space electrical infrastructure guidelines developed.	100%	80%
	Number of public art installations and events delivered that reflect the heritage, interests and culture of our region.	2	5
	Number of Scenic Rim Arts Reference Group meetings held to assess public art and Regional Arts Development Fund applications.	4	4

KPI COMMENTARY: After community consultation, the Vonda Youngman Community Centre and skatepark mural were finalised with members of the community participating to complete the painting. The mural by Ash Taylor in Walter Street, Boonah was completed and creates a colourful panorama for the area. Two artist residencies were undertaken with Donna Davis and Donna Maree Robinson conducting community and school workshops resulting in digital projections for Davidson Park. A number of key projects have been delivered within Council's 2022-2023 "Vibrant and Active Towns and Villages" program that enhance the unique character, values and sense of place of the region's towns and villages. The multi-stage revitalisation of the Beaudesert Town Centre reached a major milestone with the completion of a new roundabout and the extension of Selwyn Street to Helen Street with new car parking on both streets. Scenic Rim residents and visitors to the town centre will also see new pedestrian crossings and new off-street car parking that provides additional spaces for cars and caravans at Davidson Park. Like many other areas across south-east Queensland, Council faced the challenge of delivering important projects for our community and maximising ratepayer dollars against the backdrop of ongoing delays and disturbance to the works schedule due to wet weather, resourcing issues and industry delays which have been beyond Councils control. These first two projects of works have improved safety for pedestrians and motorists with the inclusion of new crossings and connections, a new roundabout to help manage peak traffic flow and the addition of parking spaces to cater for residents as well as an increase in visitor numbers along the extension of Selwyn Street. Delivery of public domain and open space electrical infrastructure guidelines has been delayed due to availability and prioritisation of skilled resources. It is anticipated that the guidelines will be finalised in Quarter Two of 2023-2024.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages.

Support Community Initiatives

Action	Support community initiatives that drive vibrant towns and villages through Council's community grants program.
Activities 2022-2023	1. Implement a Regional Arts Development Fund program that supports the community to deliver a variety of projects across the region. 2. Support Scenic Rim writers and artists to tell local stories.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The community is supported to deliver, or participate in, programs and activities that drive the vibrancy of our towns and villages.	Number of applications received for funding under the Regional Arts Development Fund that meet criteria.	12	39
	Number of locations for which stories are documented that reflect the heritage, interests, and culture of our region.	1	1

KPI COMMENTARY: Museums and local writers have been engaged and are currently writing content for Storyboards for Harrisville, Rosins Lookout, Enterprise Drive, Beaudesert and Kalbar. Council delivered four exhibitions at The Centre, Beaudesert – Moving Mountains and Opera Eagles Nest - which documented significant community stories. The region was also showcased in the short film, Love Iris, that was partly funded by RADF and filmed in Beaudesert and Tamborine Mountain.

AREA OF FOCUS: Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages.

Celebrate Heritage and Identity

Action	Encourage the community's engagement with activities that celebrate the region's heritage and identity.
Activities 2022-2023	1. Prepare scope for a review of the Scenic Rim Local Heritage Register. 2. Prepare scope for the identification and protection of precincts that protect the character of significant areas or streetscapes in the region. 3. Develop Story Trails, Markers and Boards for public spaces that incorporate community input and celebrate local stories.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The Scenic Rim's heritage is reflected in our planning guidelines, infrastructure design, public art and community events.	Scope and costing for a review of the Scenic Rim Local Heritage Register is completed by 31 December 2022.	100%	100%
	Scope and costing for the identification and protection of character precincts for future inclusion in the Scenic Rim Planning Scheme 2020 is completed by 31 December 2022.	100%	100%
	Story Markers/boards installed across the region as part of Scenic Rim Story Trails	20	8

KPI COMMENTARY: A scope has been developed for Council's review of the Scenic Rim Local Heritage Register, which will commence from mid 2024. The scope of works to identify precincts that protect the character of significant areas or streetscapes in the region has been developed. This work will be undertaken in 2023-2024. Design and production of storyboards for public spaces that celebrate local stories is on track overall, however Davidson Park installation will take place in line with the relevant capital project delivery. A new suite of Story Marker designs has been created and final prototypes are being created prior to fabrication. Storyboards have been installed in Rathdowney, DJ Smith Park, Canungra, Lahey's tunnel, Beechmont and Binna Burra. Artist Plaques, Welcome to Country signs and five storyboards are in development for Davidson Park.

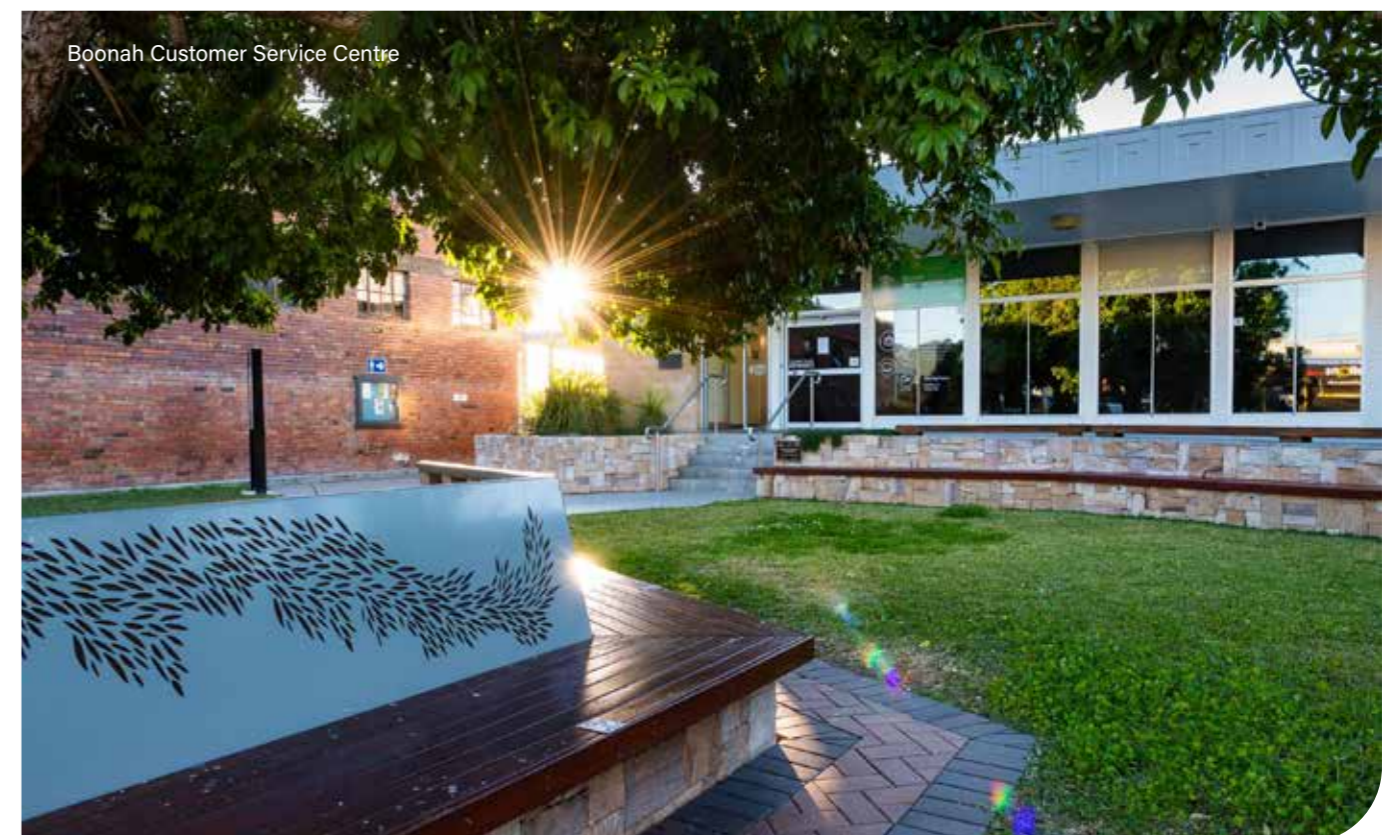
AREA OF FOCUS: Partnerships with community to develop and deliver initiatives that drive vibrant towns and villages.

Arts and Culture

Action	Design and deliver an arts and cultural program that facilitates partnerships with community to enhance sense of place.
Activities 2022-2023	1. Review Public Art Policy and Guidelines, to include information about murals and placemaking. 2. Implement delivery of public art as part of the Davidson Park Revitalisation Project (Beaudesert Town Centre Revitalisation Project).

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The community is supported to deliver, or participate in, programs and activities that drive the vibrancy of our towns and villages.	Review of public art policy and guidelines completed	100%	90%
	Number of artist designed public artworks fabricated and installed as part of revitalisation of Davidson Park.	23	0

KPI COMMENTARY: Public Art and Heritage projects for installation at Davidson Park have been planned for delivery in line with the capital works program, planned for delivery in the first half of 2023-2024. Sandstone blocks have been installed for the men's and women's Yarning Circles and designs for carvings on the blocks and amphitheatre walls are in development. Public Art designs for the central footpath, small bronze discovery works for the parklands, a bush tucker trail with Indigenous plant names and screens for the QCWA building have been designed and production is underway. One digital projection has been completed and the second is 90% complete. Council's Public Art Policy and Guidelines have been reviewed to include information about murals and placemaking. It is anticipated that the updated guidelines will be finalised in the first quarter of 2023-2024.





ACCESSIBLE AND SERVICED REGION

INFRASTRUCTURE AND SERVICES SUPPORT THE PRIORITISED NEEDS OF OUR GROWING COMMUNITY.



Canungra Depot and Refuse Transfer Station

OUR HIGHLIGHTS

TO SUPPORT THE REGION'S ECONOMIC GROWTH AND THE COMMUNITY'S INCREASING NEED FOR KEY SERVICES AND INFRASTRUCTURE, COUNCIL IN 2022-23:

DELIVERED MULTI-MILLION DOLLAR IMPROVEMENTS TO THE ROAD AND BRIDGE NETWORK



INVESTED IN IMPROVED STORMWATER DRAINAGE



UPGRADED LAKE MOOGERAH CARAVAN PARK



CONTINUED TO ENHANCE ITS WASTE MANAGEMENT IN THE MOVE TOWARDS A ZERO-WASTE SOCIETY



Canungra Depot and Refuse Transfer Station

MAINTAINING COMMUNITY FACILITIES



Facilities which are at the heart of the Scenic Rim's community life, and enjoyed by locals and visitors alike, were supported with funding in Council's 2022-23 budget.

The maintenance and upgrade of a range of facilities across the region will ensure they can continue to serve the community for years to come.

Playgrounds contribute to the liveability of communities and social connectivity, particularly for young families. Council's investment in community infrastructure has seen the installation of new lighting at sporting and recreational facilities, upgraded public amenities and the addition of more modern shelters at several parks.

Projects delivered in 2022-23 included:

- lighting and facility maintenance and upgrades at the Long Road Sports Complex, Tamborine Mountain (\$200,000)
- the first stage of lighting upgrades at Selwyn Park, Beaudesert (\$150,000)
- new picnic shelters at Rathdowney Memorial Grounds Park, Collins Park at Rathdowney and Harrisville Memorial Park (\$45,000)
- upgraded safety bollards at Coronation Park, Boonah (\$25,000)
- upgraded water supply infrastructure for the change rooms and kiosk at Beaudesert Pool (\$22,000)
- roof repairs at Vonda Youngman Community Centre, Tamborine Mountain (\$30,000)
- improvements to Lake Moogerah Caravan Park (\$20,000), and
- a new shade structure at the Rathdowney Memorial Park Playground (\$40,000).

In addition, Council's investment in infrastructure included:

- the playground upgrade at Junior Chamber Park, Beaudesert (\$110,000)
- new effluent disposal areas at Darlington Park at Darlington and Everdell Park at Gleneagle (\$70,000)
- CCTV and lighting to improve security at Council's waste transfer stations (\$60,000), and
- resurfacing of internal roads at Council's waste transfer stations to improve public access (\$95,880).



Cr Chalk and Mayor Christensen at Lake Moogerah opening

UPGRADING LAKE MOOGERAH CARAVAN PARK

The completion of the Lake Moogerah Caravan Park upgrade in October 2022 was welcomed by the Scenic Rim community and visitors to the region.

WORKS FUNDED BY THE QUEENSLAND GOVERNMENT'S COVID WORKS FOR QUEENSLAND AND THE UNITE AND RECOVER STIMULUS PROGRAMS CREATED A MODERN AND COMPLIANT CAMPING GROUND WITH AN INCREASED NUMBER OF UNPOWERED SITES.

Lake Moogerah is a popular recreational space for boating, fishing, water sports and enjoying the Scenic Rim's natural environment. The caravan park upgrade included a new camp kitchen, refurbished facilities building, commissioning of a new water treatment and effluent system, landscaping and electrical improvements.

This project is funded by the Queensland Government COVID Works for Queensland and Unite and Recover Community Stimulus programs delivered in association with Scenic Rim Regional Council. These programs support job creation through the delivery of new infrastructure, and maintenance or minor works projects.

ROADS AND DRAINAGE



IMPROVING ROAD SAFETY

Works on five road projects commenced in late 2022 to improve safety for motorists and pedestrians. Funded under the Australian Government's 2021-2022 Black Spot Program which is designed to build safer, more efficient roads and improve visibility at locations where serious crashes have occurred.

THE WORKS INCLUDED NEW AUDIO LINE MARKINGS, GUIDEPOSTS WITH REFLECTORS, ADDITIONAL GUARDRAILS, ALIGNMENT MARKERS, CONSTRUCTION OF A SINGLE-LANE ROUNDABOUT, PEDESTRIAN REFUGES AND WARNING SIGNS.

Works were completed in May 2023 at the following locations:

- Beechmont Road, east of Rhoades Road, Witheren
- Beechmont Road, a 500-metre section north of Farm Grove Road, Beechmont
- Munbilla Road and Ellis and Jackson Road intersection, Milora
- Birnam Street and James Street intersection, Beaudesert, and
- Birnam Street and Alice Street intersection, Beaudesert.

RESTORING HEAD ROAD

Important and complex works commenced in February 2023 at Head Road, near Brett Road at Carney's Creek, to replace approximately 200 metres of guard rail damaged in the 2019 Black Summer Bushfires.

Works had been postponed due to the border closure between Queensland and New South Wales during COVID-19 restrictions, which prevented the use of the alternative route, and were again delayed as a result of weather events in 2021 and 2022, with further damage sustained from landslides leading to the road's closure for safety reasons.

The Head Road restoration works involved excavating and stabilising a highly weathered rock slope to enable installation of guard rail posts and included a rebuild of foundations, improved drainage and hazard signage.

A milestone was reached in May 2023 when backfilling commenced on one of seven landslip sites and progress continued to be made on road excavations and the construction of retaining structures.

Additional road repairs and safety improvements to Head Road have continued to be carried out to enable the anticipated reopening of the road in September 2023, weather and construction conditions permitting.

Assistance for this project has been provided through the jointly-funded Commonwealth-State Disaster Recovery Funding Arrangements (DRFA).

IMPROVING DRAINAGE INFRASTRUCTURE

Council's commitment to maintaining the region's stormwater infrastructure was underpinned by a \$801,532 budget allocation for drainage improvements in 2022-23.

TWO MAJOR DRAINAGE PROJECTS TOTALLING \$609,772 WERE IDENTIFIED FOR DELIVERY AT KALBAR AND BEAUDESERT.

Some \$316,200 was allocated to upgrading stormwater inlets and pipes on Moffatt and Wiss Streets in Kalbar.

As part of the Vibrant Towns and Villages program, Council will continue to progress drainage improvements in Beaudesert, with a \$293,572 budget allocation for continuing works on the Beaudesert Town Centre Revitalisation project.

The Beaudesert Town Centre Revitalisation is jointly funded by the Australian Government's Building Better Regions Fund and the Queensland Government in association with Scenic Rim Regional Council.

DRIVING THE ROAD TO RECOVERY

With the Scenic Rim region experiencing some of the worst widespread rainfall and flooding in generations since late 2020, nine floodways and 22 landslips required repair or replacement following multiple declared disaster events.

Since the 2019 bushfires, the delivery of Council's Capital Works Program has been impacted by five separate flooding events. Damage assessments and emergency repair works were undertaken in 2022, highlighting the need for long-term restoration works across the Scenic Rim.

IN DECEMBER 2022, THE QUEENSLAND RECONSTRUCTION AUTHORITY (QRA) APPROVED \$18.1 MILLION IN GRANT FUNDING TO SUPPORT THE DELIVERY OF THESE WORKS. THE COMPLETE PROGRAM OF FLOOD RESTORATION WORKS IS EXPECTED TO TAKE AROUND 18 MONTHS, ALTHOUGH THIS COULD BE IMPACTED BY WEATHER CONDITIONS OR RESOURCING ISSUES.

The QRA assistance is provided through the jointly funded Commonwealth-State Disaster Recovery Funding Arrangements (DRFA).



ROADS AND DRAINAGE



BUILDING CONFIDENCE IN THE ROAD NETWORK

Members of the Illinbah and wider Scenic Rim community welcomed the announcement in June 2023 of \$3.1 million in funding for a bridge at Price Creek that will be more resilient to flooding and provide increased confidence in the Scenic Rim's road network.

THE AUSTRALIAN GOVERNMENT'S EMERGENCY RESPONSE FUND WILL PROVIDE FOR A TWO-LANE CONCRETE BRIDGE TO REPLACE THE LOW-LEVEL CROSSING ON UPPER COOMERA ROAD AT FERNY GLEN WHICH IS VULNERABLE TO EXTREME WEATHER EVENTS THAT OFTEN RESULT IN THE AREA'S 73 RESIDENTIAL PROPERTIES AND BUSINESSES BECOMING ISOLATED.

In recent years, funding by the Australian and Queensland Governments through the Natural Disaster Relief and Recovery Arrangements provided for Jerome Bridge on Upper Coomera Road and Bennett Bridge, which replaced the low-lying Bennett Crossing on Illinbah Road, improving safety and accessibility for the community.

With co-investment from the Australian Government through the Bridge Renewal Program, Council was able to replace the ageing timber Flying Fox Bridge at Ferny Glen.

The new bridge at Price Creek represents another key piece of infrastructure in the Scenic Rim road network as the current flood-prone causeway is the only access for business and residential properties at Illinbah, Tabletop, Gray and Price Creek Roads.

SECURING FUNDING TO IMPROVE TEVIOTVILLE ROAD

Council's successful application for funding to reconstruct Teviotville Road will enable this essential public asset to be rebuilt to a more resilient standard, with a wider scope of works to improve its lifespan and its ability to withstand the impact of future natural disasters.

WHILE MINOR WORKS, INCLUDING DRAINAGE UPGRADES TO IMPROVE THE FLOW OF STORMWATER, HAD BEEN CARRIED OUT ON THE ROAD IN 2022, AND REPAIRS TO POTHOLES ON THE MOST DAMAGED SECTIONS OF THE ROAD HAD CONTINUED TO PROGRESS, FURTHER CONSTRUCTION WAS POSTPONED UNTIL EARLY 2023 DUE TO ONGOING WET WEATHER.



Teviotville Road

Council used the halt to the works, which were necessitated by previously declared disaster events, to apply to the Queensland Reconstruction Authority in December 2022 for Betterment funding to achieve an even greater outcome for the region. Although this potentially meant a short delay to the commencement of works, these were reprogrammed to January 2023 to ensure all relevant resources were available.

The funding application was approved in early 2023, with final works to be completed in the 2023-24 financial year.

The Teviotville Road reconstruction is supported by the jointly-funded Commonwealth-State Disaster Recovery Funding Arrangements, administered by the Queensland Reconstruction Authority

CHARTING THE REGION'S FLOOD RECOVERY JOURNEY

An interactive map detailing the location and progress of roadworks as the Scenic Rim continued its flood recovery journey was launched by Council in May 2023.

The map, which can be viewed on Council's website at www.scenicrim.qld.gov.au/roadworks shows, at the click of a mouse, the description and location of flood damage on the local road network and the status of repair works and is updated as works progress.

Supported by the Australian and Queensland Governments through disaster recovery funding, Council has a large volume of works at various stages progressing across the region.

This map puts at users' fingertips information about works which have commenced, those that are waiting further approvals and works which have been completed.

IT REFLECTS THE LONG JOURNEY OF RECOVERY FROM DISASTER EVENTS WHICH HAVE IMPACTED THE SCENIC RIM OVER A NUMBER OF YEARS, MOST RECENTLY THE FLOODING OF EARLY 2022.



Flood water over local roads

PROVIDING WATER FOR FIREFIGHTERS

The installation of bores and tanks at strategic locations across the Scenic Rim will assist with water availability to firefighters when needed. Funded through the Bushfire Recovery Exceptional Assistance Program, the bores at Boyland, Kerry, Christmas Creek, Frazerview and Rathdowney will feed 20,000-litre water tanks that will be topped up automatically, ensuring supplies of water to meet firefighters' needs.

The addition of these new assets was welcomed by the Rural Fire Service and will help to protect lives and property in the Scenic Rim. The project represented another a significant investment in the resilience of the region.

Assistance has been provided through the jointly-funded Commonwealth-State Disaster Recovery Funding Arrangements (DRFA)

OUR OPEN SPACES

Council's continued the delivery of its Parks and Open Spaces Strategy in 2022-2023 through its investment in enhancements and upgrades to some of the region's most popular parks.

Works were completed at Collins Park in Rathdowney and the playground at Junior Chamber Park at Beaudesert received a significant upgrade. New fencing and bollards were installed in Lions Rotary Park at Harrisville, JF Burnett Park at Warrill View, Henry Franklin Family Park at Wonglepong, Guanaba Park and Rosser Park at Tamborine Mountain and Lions Park at Canungra.

LANDSCAPE IMPROVEMENTS WERE CARRIED OUT ON THE MAIN WESTERN ROAD ROUNDABOUT AT TAMBORINE MOUNTAIN AS WELL AS THE MEMORIAL GARDEN IN JUBILEE PARK, BEAUDESERT, WHICH WAS REJUVENATED WITH THE PLANTING OF NATIVE SHRUBS.



Tamborine Mountain roundabout

OUR INFRASTRUCTURE



DRIVING ROAD AND BRIDGE IMPROVEMENTS

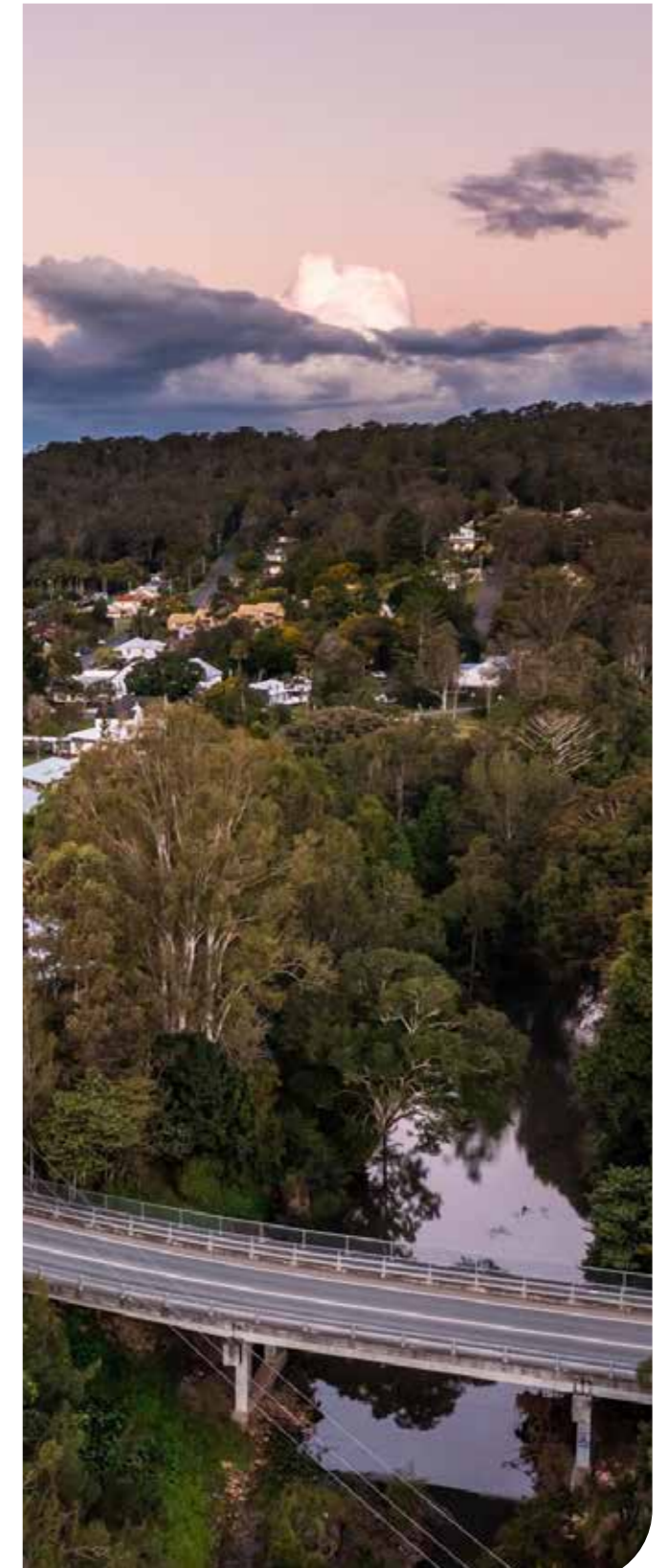
Council's continued commitment to improving the 1,750-kilometre local road and bridge network was underscored with a multi-million dollar investment 2022-2023.

WITH AGRICULTURE ONE OF THE KEY DRIVERS OF THE REGION'S ECONOMY, QUALITY INFRASTRUCTURE IS ESSENTIAL TO SUPPORT THE MOVEMENT OF HEAVY VEHICLES AND FARM MACHINERY. THE SCENIC RIM'S OTHER KEY INDUSTRY, TOURISM, ALSO DEPENDS ON RELIABLE TRANSPORT NETWORKS TO ENSURE THE SAFETY AND ENJOYMENT OF VISITORS TO THE REGION.

Council's 2022-23 budget funded the continuation of works on Kerry Road, south of Beaudesert, with:

- **\$1.1 million** for the section from Ward Bridge to Newman Bridge and Keaveny Bridge
- **\$2.5 million** for the section between Ward Lane and Duck Creek Bridge, and
- **\$1.39 million** for the Spring Creek Bridge pavement widening.

By the end of the 2022-2023 financial year, the number of timber bridges across the Scenic Rim network had decreased to 58 from 97 in 2011 as ageing bridges have been replaced with more resilient concrete structures that reduce maintenance costs and provide increased load capacity.



OUR INFRASTRUCTURE

The table below provides a breakdown of the Scenic Rim's transport network by road classification

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
ROAD HIERARCHY ANALYSIS (KM)					
- 4a Rural Connector	73	73	75	75	75
- 4b Rural Collector	121	120	121	121	121
- 5a Rural Access	301	301	299	303	303
- 5b Rural Access	340	340	341	341	341
- 5c Rural Access	362	362	362	363	367
- 5d Rural Access	463	462	467	468	468
- 5e Rural Formed	45	45	45	45	45
- 5f Rural Unformed	45	45	46	46	46
- 5g Rural Unformed	66	66	63	63	63
- Unrated (parking bays, etc.)	15	7	15	15	15
TOTAL (EXCLUDING UNRATED)	1,816	1,819	1,813	1,825	1,829
Gravel road length graded (km)	153	350	420	417	435
Gravel road length resheeted (km)	258	144	93	35	56
Gravel road shoulder resheeted (km)	34	32	49	9	39
Sealed roads resealed (km) including top coats replaced under NDRRA	15	74	0	0	31
BRIDGES					
CONCRETE	58	63	63	68	68
TIMBER					
- Load limited below MALL*	10	4	4	4	3
- Load limited above MALL*	2	2	2	2	2
- Not load limited	56	57	57	52	53
OTHER CONSTRUCTION	4	4	4	4	4
TOTAL	129	130	130	130	130

*MALL - Minimum Acceptable Load Limit

ADVOCATING FOR INFRASTRUCTURE



Council welcomed the opportunity to discuss a wide range of issues with key representatives of the Department of Transport and Main Roads (TMR) in June 2023.

The meeting in Beaudesert saw Scenic Rim Mayor Greg Christensen, Councillors and Transport and Main Roads representatives, including Director-General Neil Scales OBE, canvas issues ranging from future transport needs to the management of current roadworks.

The discussions focused on the transport needs of the Scenic Rim as a rapidly growing region and the opportunities presented by the 2032 Olympic and Paralympic Games.



WITH THE QUEENSLAND FLATWATER CENTRE AT WYARALONG DAM IDENTIFIED AS THE HOME OF ROWING AND SPRINT CANOEING FOR THE GAMES, THE SCENIC RIM ALSO HAS THE POTENTIAL TO HOST TEAMS TRAINING IN THE LEAD-UP TO THESE EVENTS.

The meeting with TMR also canvassed the possibility of the return of rail to Beaudesert and for increased bus services for the region. Currently, public transport is limited to one route in the Scenic Rim and ongoing growth in the region's population and industry development will continue to drive demand for improved connectivity.

Inadequate road links are seen as a key constraint to the activation of the Bromelton State Development Area.

Additionally, Council's planning of its region-wide road network requires an understanding of TMR's prioritisation for works and delivery timetables.

Increased traffic from the burgeoning areas of Flagstone and Yarrabilba to the Gold Coast has placed increased pressure on the state-controlled Canungra Bypass, causing congestion and issues of safety and amenity for residents and road users.

Approved developments are likely to cause further congestion and it is essential to ensure this route provides unrestricted travel for both passenger and transport vehicles.

WITH THE CUNNINGHAM HIGHWAY A KEY CONNECTOR FOR THE SCENIC RIM, THE EFFECTIVE MANAGEMENT OF TMR'S CUNNINGHAMS GAP RECONSTRUCTION PROJECT IS VITAL IN MITIGATING THE IMPACTS OF ROAD CLOSURES ON THE REGION'S AGRICULTURE, HORTICULTURE AND TOURISM SECTORS.

Council's meeting with TMR also considered the impacts of closures caused by flooding at Coulson Crossing on the Beaudesert-Boonah Road.

Boonah-Beaudesert Road is the major connector between the eastern and western areas of the Scenic Rim and major producers require regular access through this corridor. Coulson Crossing is the weak link in this network as, on average, there are three closures a year due to flooding on this section.

The discussions also revealed the challenges faced by Council and TMR in progressing key projects. Council and TMR have both experienced issues with increasing costs of materials, a shortage of engineers and difficulties in sourcing contractors. These are common challenges that require all levels of government to work together to find solutions. Council will continue its discussions with TMR during the 2023-24 financial year.

OUR WASTE MANAGEMENT



The table below provides a five-year comparison of Council's waste management activities.

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
WEEKLY KERBSIDE COLLECTION BY END OF PERIOD (WASTE BIN ONLY)					
Domestic services	14,852	15,052	15,286	15,608	15,926
Commercial	1,174	1,110	1,197*	1,208	1,206
RECYCLING STATISTICS					
GREEN WASTE MULCHED					
- Tonnes	3,964	3,391	3,842	2,986	3,444
- Cubic Metres	13,213	11,304	12,794	9,954	11,481
GREEN WASTE RAW					
- Tonnes	1,558	1,314	3,842	0	0
- Cubic metres	10,390	11,304	12,794	0	0
Waste oil (litres)	55,880	50,520	48,700	56,800**	67,500
Tyres (number)	4,221	3,900	3,569	2,995	4,438
Batteries (tonnes)	25.2	278	41.5	376	44.68
Scrap metal (tonnes)	1,843	1,561	1,889	1,912	2,287
Refrigeration units degassed	1,561	1,467	1,152	2,617	1,925
Cardboard (tonnes)	729	904	1,035	1,044	3,289
Mixed Recyclables (Kerbside collection, other glass and plastics (tonnes)	3,002	2,515	2,486	2,619	2,456
E-waste (tonnes)	30	35	39	110	95

* Figure was incorrectly reported in the 2020-2021 annual report as 1,460.

** Due to system issues, the figure reported is an estimate of the annual total.

WASTE PROCESSED (TONNES)	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
RECEIVED AT TRANSFER STATIONS					
- Beaudesert	1,544	1,600	1,755	1,949	1,891
- Canungra	1,200	1,319	1,281	1,492	1,499
- Rathdowney	412	394	448	465	398
- Tambourine Mountain	1,598	1,628	1,855	1,951	1,774
- Boonah	1,615	1,473	1,649	1,752	1,584
- Kalbar	153	154	103	180	100
- Peak Crossing	369	428	427	479	456
TOTAL	6,891	6,996	7,518	8,267	7,701
DEPOSITED INTO CENTRAL LANDFILL	34,072	31,645	33,476	34,809	40,806*

*The 2022-2023 year has seen a significant increase in commercial waste to landfill.

TRANSITIONING TO A ZERO-WASTE SOCIETY

Council's progress in achieving the first-year targets of its Waste Management and Resource Recovery Strategy 2021-2026 was highlighted in a report card released in November 2022.

The strategy supports statewide targets set by the Queensland Government to reduce by 25 per cent the amount of waste sent to landfill by 2050 and drive a fundamental shift in waste management as the transition to a zero-waste society gains momentum.

The report card highlighted not only progress against the strategy but also the challenges – including frequent flooding, impacts of COVID-19 and resource constraints – that had resulted in some actions being delayed.

The Scenic Rim's current waste generation and diversion were examined to ensure focus is maintained on strategic priorities, noting that it will take time for the generation of waste to trend down and for the diversion of waste from landfill to increase.

Community-based waste collection and education campaigns continue to be a major focus for Council, especially around the diversion of waste from landfill and the region's transition towards a circular economy.

Productive partnerships will help Council to continue to lead actions outlined in the strategy, as its Waste Services team continues to have a presence at key community and Council-supported events.

GREAT HEADWAY HAS ALREADY BEEN ACHIEVED THROUGH ASPIRE - A PROGRAM THAT EMPOWERS BUSINESSES TO TRADE WASTE AS A RESOURCE TO COLLECTIVELY HELP REDUCE CARBON EMISSIONS AND, AT THE SAME TIME, MAKE MONEY.

The report card revealed that 50 percent of early learning centres across the Scenic Rim have signed up to the children's waste education program, Get Grubby, an interactive online waste education campaign highlighting the importance of reducing waste at home or at school and the impact of waste on the environment.

For households, the How to Reduce Waste guide, available for free on Council's website, offers a wealth of information on saving money while reducing their environmental footprint.

The commitment of Scenic Rim residents to reducing waste can be seen in the results of the 2022 Garage Sale Trail, with the region rating the second highest per capita in Queensland in participation in this festival of pre-loved items. A shift in perception has seen waste viewed as a resource and a realisation that 'it's not waste until it's wasted'.

Results of the report card are available on Council's website.



Boonah Refuse Transfer Station

OUR WASTE MANAGEMENT

UNLOCKING BROMELTON'S POTENTIAL

An updated master plan for the Bromelton Waste Facility was endorsed by Council in March 2023, enabling flexibility in the long-term development of the facility as the transition towards a circular economy gains momentum.

The new master plan aligns with the overarching Waste Management and Resource Recovery Strategy 2021-2026 and provides a vision for Bromelton's ongoing development. The master plan, available on Council's website, is a living document, which is reviewed regularly to ensure that Council maximises every opportunity for the sustainable reuse of resources.

Expressions of interest for potential partners to support the diversification of service offerings at the Bromelton Waste Facility and support Council's shift towards a circular economy were sought in September 2022.

COUNCIL WAS PARTICULARLY KEEN TO EXPLORE OPTIONS FOR THE USE OF FOOD SCRAPS AND GARDEN WASTE WHICH ACCOUNTS FOR SOME 40 PER CENT OF KERBSIDE WASTE COLLECTED IN THE SCENIC RIM.

REIMAGINING WASTE

In October 2022, Council launched its Reimagine Waste Reduce and Reuse Challenge, asking younger residents of the Scenic Rim to devise new ways to prevent waste or to find other uses for items which would otherwise go to landfill.

THE CHALLENGE SOUGHT IDEAS THAT COULD BE USED IN COMMUNITIES TO MAKE A POSITIVE IMPACT IN REDUCING WASTE. INNOVATION AND CREATIVITY WERE ENCOURAGED IN THE CHALLENGE WHICH OFFERED GREAT PRIZES FOR SCHOOL STUDENTS.

SUPPORTING RECYCLING INITIATIVES

Partnering with Planet Ark, Council promoted National Recycling Week in November 2022 under the banner of *'Waste isn't Waste until it's Wasted'*.

National Recycling Week reminded all Australians that much of what is currently sent to landfill is valuable material that could be reused, repurposed or recycled. National Recycling Week aligns with Council's Waste Management and Resource Recovery Strategy 2021-2026 that supports the transition to a zero-waste society. Australia's largest festival of pre-loved items, the Garage Sale Trail in November 2022, was strongly supported in the Scenic Rim, which was placed eleventh in overall in registrations nationwide, and second in Queensland.

Over two weekends 2,721 locals from across the region participated in this annual event, generating more than \$40,000 in sales and saving almost 3.2 tonnes of unwanted items from landfill while enjoying the opportunity to meet the neighbours, declutter and make some extra money while reducing waste.

IMPROVING DISASTER WASTE MANAGEMENT

Council sought community feedback in April 2023 on its planning to improve the management of waste during and after a natural disaster.

With a focus on the health and wellbeing of residents and the environment, the Waste Service Resilience Roadmap aims to enhance Council's ability to maintain continuity of waste services during a disaster and better manage waste in the aftermath. Community members were invited to comment on the roadmap by providing feedback on Council's roles and responsibilities, communication processes, facility and service planning and post-recovery actions to increase waste management resilience now and into the future.

A detailed Fact Sheet was provided on Council's Let's Talk Scenic Rim community engagement platform, where residents were encouraged to have their say on the roadmap during the consultation which closed in May 2023. The revised roadmap was presented to council in July 2023.

LOOKING AHEAD



With a focus on the delivery of important infrastructure and the sustainable management of waste, Council in 2023-24 will:

- continue to deliver localised waste education campaigns
- assess the feasibility of diverting organic waste from food and gardens to landfill
- consult key stakeholders on the development of the Bromelton waste facility
- develop the Bromelton Circular Precinct Plan
- continue to advocate for investment in infrastructure
- finalise a review of Council land holdings, and
- continue to deliver flood recovery works across the region.



Works commenced at Head Road

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: The provision of services that align to the current and long-term (20 year) service level requirements of the Scenic Rim community.

Service Catalogue

Action	Develop and maintain a full catalogue of Council's service levels and cost to serve.
Activities 2022-2023	1. Undertake a review of key operational areas of the business to enable the identification of service standards. 2. Progress documentation of current service levels and cost metrics.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Community has access to readily available information regarding Council's full suite of services, including defined service standards and cost to serve.	Council's Service Level Catalogue includes services delivered by the Customer and Regional Prosperity, People and Strategy and Council Sustainability Portfolios.	30%	30%

KPI COMMENTARY: A process to map Council's services to its general ledger has set the foundations for the development of a comprehensive service catalogue, which will detail the full list of Council services and cost to serve. Data collection to support this project is well underway and it is anticipated that a final Service Catalogue will be available for the community's benefit by the end of quarter three in 2023-2024.

AREA OF FOCUS: The provision of services that align to the current and long-term (20 year) service level requirements of the Scenic Rim community.

Community dialogue about services

Action	Develop and maintain a constructive dialogue with the community about service expectations and affordability.
Activities 2022-2023	1. Engage with the community and highlight the successes and challenges faced by Scenic Rim Regional Council in maintaining financial sustainability.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Community has access to readily available information regarding Council's full suite of services, including defined service standards and cost to serve.	'Let's Talk Scenic Rim' community engagement platform is used to inform the 2023-24 annual budget development process.	100%	100%
	Fact Sheets relating to Council's financial sustainability journey published on Council's website.	4	3

KPI COMMENTARY: Extensive community consultation, including 'town hall' style meetings and online feedback, informed Council's delivery of its Annual Budget 2023-2024, which was adopted in Quarter Four. 38 feedback submissions were received which included feedback about a range of Council services and projects, over 1,700 people viewed the Let's Talk Scenic Rim project page and over 500 documents were downloaded from the platform.

AREA OF FOCUS: The provision of services that align to the current and long-term (20 year) service level requirements of the Scenic Rim community.

Council-controlled reserves

Action	Ensure that the installation of private and utility infrastructure in Council-controlled reserves does not compromise the function and safety of Council's infrastructure, or the visual amenity of the region.
Activities 2022-2023	1. Continue the development of an online platform that provides stakeholders with information about works on road reserves that may impact the transport network. 2. Ensure appropriate controls and standards for the installation of private and utility infrastructure in Council controlled reserves.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Community safety and visual amenity is preserved in Council-controlled reserves.	Identification of a suitable online platform to facilitate stakeholder visibility of works on road reserves is provided.	100%	100%

KPI COMMENTARY: Council has identified an online platform that will enable visibility of works on road reserves. Content development will continue over the coming months, with the platform's launch planned for 2023-2024. A review of Council's Policies and Guidelines regarding the road network is currently underway. It is anticipated that these controls will be undated by the end of December 2023.

AREA OF FOCUS: The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community.

Community Facilities and Sporting Infrastructure

Action	Adopt a sustainable and equitable approach to the provision and maintenance of community facilities and community sporting infrastructure that meets current and future community needs.
Activities 2022-2023	1. Establish standardised leasing documentation 2. Develop service level catalogue content for community facilities and sporting infrastructure to align with leasing documentation.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council-controlled community facilities and sporting infrastructure meet the identified needs of the community.	Community leasing standardisation documentation presented to Council by 30 June 2023.	50%	55%
	Lease maintenance plan developed and presented to Council by 30 June 2023.	100%	25%

KPI COMMENTARY: Work is well underway to establish standardised leasing documentation to support the provision and maintenance of community facilities and sporting infrastructure across the region. It is anticipated that this activity, and the development of the Lease Maintenance Plan, will be completed by end of December 2023. Council's development of a comprehensive Service Catalogue detailing the full list of Council's services and cost to serve is progressing well and is expected to be completed and published on Council's website in Quarter Three of 2023-2024.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: The provision of buildings and facilities that meet current and long-term (20 year) needs of the Scenic Rim community.

Buildings and Facilities

Action	Maintain oversight of Council's Building and Facilities, including investment forecasts based on service requirements and condition assessment modelling.
Activities 2022-2023	1. Undertake asset condition assessments and comprehensive analyses of asset condition data sets as outlined in the rolling five-year condition assessment program. 2. Implement the Asset Information Strategy elements relevant to Council's Buildings and Facilities.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Sustainable asset lifecycle is assured through integration of asset planning and financial forecasting.	Building and facilities asset information is reviewed by 31 December 2022 to ensure its adequacy to provide appropriate management of this asset class.	100%	100%
	Building and facilities assets capital investment requirements are reviewed, updated and presented to Council.	100%	100%

KPI COMMENTARY: Asset condition assessments and comprehensive analyses of asset condition data sets have been undertaken in line with Council's rolling five-year condition assessment program.

AREA OF FOCUS: Accessibility and reliability of Council-controlled transport, flood mitigation and drainage infrastructure, with enhanced resilience.

Council-Controlled Transport and Urban Drainage Infrastructure

Action	Maintain oversight of Council-controlled transport and urban drainage infrastructure, including investment forecasts based on service requirements and asset condition modelling.
Activities 2022-2023	1. Undertake asset condition assessments and comprehensive analyses of asset condition data sets as outlined in the rolling five-year condition assessment program. 2. Implement the Asset Information Strategy elements relevant to Council's transport and urban drainage assets. 3. Restore transport assets, to a more resilient standard where possible, following natural disaster events, through delivery of Infrastructure Recovery Program.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Sustainable asset lifecycle is assured through integration of asset planning and financial forecasting.	Transport and urban drainage asset information is reviewed by 31 December 2022 to ensure its adequacy to provide appropriate management of this asset class.	100%	100%
	Transport and urban drainage assets capital renewal investment requirements are reviewed and presented to Council by 31 December 2022.	100%	100%
	Infrastructure Recovery Program developed by 30 September 2022.	100%	100%
	Infrastructure Recovery Program delivered in line with planned timelines.	100%	100%

KPI COMMENTARY: Through its Infrastructure Recovery Program, Council has continued to deliver extensive capital works to restore transport assets, with a focus on betterment where possible, following a series of natural disaster events since 2020. Major recovery works delivered in 2022-2023 has included extensive gravel resheeting and sealed pavement repairs across the whole region. Major works are underway on Head Road to repair landslips and fire damaged guardrail. A full reconstruction of Teviotville Road for the majority of its length is also underway. Major Landslip and Floodway projects are nearing completion in the detailed design phase which will allow construction to proceed in 2023-2024. Asset condition assessments and comprehensive analyses of asset condition data sets have been undertaken in line with Council's rolling five-year condition assessment program.

AREA OF FOCUS: Accessibility and reliability of Council-controlled transport, flood mitigation and drainage infrastructure, with enhanced resilience.

Asset Resilience

Action	Incorporate resilience and service level criteria into asset design standards and specifications for infrastructure upgrades, rehabilitations and renewals, to ensure asset reliability during and following natural disaster events.
Activities 2022-2023	1. Update the Asset Management Plans to include infrastructure renewal, rehabilitation and upgrade treatment options that will increase the resilience of Council's critical infrastructure assets against natural disaster events.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's assets provide appropriate and sustainable levels of service.	Critical infrastructure assets are identified and documented in Council's Asset Management Plans.	100%	20%

KPI COMMENTARY: The update of Asset Management Plans has commenced but has now stalled due to the availability of skilled resources. It is anticipated that this activity will be completed in Quarter Two of 2023- 2024.

AREA OF FOCUS: The provision of open spaces that meet current and long-term (20 year) needs of the Scenic Rim community.

Open Spaces

Action	Maintain oversight of Council's open spaces, including investment forecasts based on service requirements and asset condition modelling.
Activities 2022-2023	1. Undertake asset condition assessments and comprehensive analyses of asset condition data sets as outlined in the rolling five-year condition assessment program. 2. Implement the Asset Information Strategy elements relevant to Council's open spaces.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Sustainable asset lifecycle is assured through integration of asset planning and financial forecasting.	Open space and parks asset information is reviewed by 31 December 2022 to ensure its adequacy to provide appropriate management of this asset class.	100%	100%
	Open spaces and parks assets capital renewal investment requirement are reviewed and presented to Council by 31 December 2022.	100%	100%

KPI COMMENTARY: Capital investment requirements for the renewal of Council's open spaces and parks assets have been built into Council's ten-year capital works program, which was adopted by Council, together with the annual budget, in June 2023.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: A sustainable program of local, higher order infrastructure delivery necessary to support population and economic growth.

Local Government Infrastructure Plan

Action	Review and update Council's Local Government Infrastructure Plan.
Activities 2022-2023	1. Progress the review and amendment of Council's Local Government Infrastructure Plan (LGIP) in alignment with Council's Growth Management Strategy. 2. Monitor the delivery of the current LGIP projects through the capital works program and development contribution.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Sustainable asset lifecycle is assured through integration of asset planning and financial forecasting.	Baseline assumptions for the LGIP amendment are fully documented and are in line with the Growth Management Strategy.	100%	100%

KPI COMMENTARY: Baseline assumptions for the review of the LGIP have been documented in line with principles underpinning the Growth Management Strategy. The LGIP amendment will be progressed in 2023-2024 in line with the endorsed LGIP Amendment Project Schedule and Timeline.

AREA OF FOCUS: A sustainable program of local, higher order infrastructure delivery necessary to support population and economic growth.

Capital Works Program

Action	Develop and review a 10-year capital works program annually, with a 20-year horizon forecast.
Activities 2022-2023	1. Develop Council's 10-year capital works program in line with Council's long term financial plan.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's assets provide appropriate and sustainable levels of service.	10-year capital works program adopted by Council	100%	100%

KPI COMMENTARY: Council's 10-year capital works program was adopted by Council, together with the annual budget, in June 2023.



AREA OF FOCUS: A sustainable program of local, higher order infrastructure delivery necessary to support population and economic growth.

Land and Infrastructure Holdings

Action	Review and maintain Council's land and infrastructure holdings to ensure relevance for long-term strategic needs.
Activities 2022-2023	1. Complete review of Council land holdings, including recommendations for future use and potential land acquisition requirements. 2. Divest identified properties as approved by Council. 3. Pursue land and infrastructure acquisition to support Council's strategic needs.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's assets provide appropriate and sustainable levels of service.	Report of Council land holdings with recommendations for future use (including Divestment Plan) adopted by Council by 31 March 2023.	100%	85%
	Disposal of property as per Council's approved Divestment Plan.	100%	0%
	Addendum to Council's Depot Strategy developed and approved by Council by 31 March 2023.	100%	90%

KPI COMMENTARY: The review of Council's land holdings, including recommendations for future use and potential land acquisition requirements, is well underway, however some delays have occurred as the result of prioritisation of skilled resources. This has resulted in the delay of finalisation of Council's Divestment Plan. It is anticipated that the review will be completed in 2023-2024. The Addendum to Council's Depot Strategy will be presented to Council in Quarter One of 2023-2024.

AREA OF FOCUS: Advocacy for forward planning and delivery of State and statutory entity-controlled infrastructure and services to support population and economic growth.

State and Statutory Entity Controlled Infrastructure and Services

Action	Develop and maintain a register of the State and Statutory Entity-controlled infrastructure and services considered critical to support population and economic growth in the region.
Activities 2022-2023	1. Continue to identify infrastructure and services controlled by other levels of Government or statutory entities which are critical to supporting population and economic growth in the region.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's advocacy enables the delivery of economic, social and environmental priorities across the region.	Infrastructure critical to support population and economic growth in the region informs the development of Council's Advocacy Strategy.	100%	100%

KPI COMMENTARY: Through its active participation in forums such as the SEQ Local Government Working Group (to inform regional planning policy and decisions), Council has continued to advocate to the Queensland Government and other statutory entities for the provision of infrastructure and services considered critical to support population and economic growth of the Scenic Rim region.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: Advocacy for forward planning and delivery of State and statutory entity-controlled infrastructure and services to support population and economic growth.

Public Transport	
Action	Participate in strategic discussions with Queensland Government and private sector to identify, advocate for, and facilitate improved access to public transport services.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Ensure infrastructure provided facilitates improved access to public transport services. 2. Advocate for Queensland Government funded solutions to facilitate improved access to public transport services. 3. Advocate for alternative local private sector and community-based solutions to facilitate improved access to public transport services.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's advocacy enables the delivery of economic, social and environmental priorities across the region.	List of existing roadside public transport infrastructure (e.g., bus stops, set downs) is reviewed and updated by 30 September 2022 to support improved public transport services.	100%	100%
	Gap analysis conducted to inform future roadside public transport infrastructure investment requirements.	100%	100%
	Number of meetings held with Queensland Government, private sector, and community-based organisations to advocate for improved access to public transport services and community-based solutions.	2	6

COMMENTS: Council Officers have continued to where possible advocate for improved access to public transport. Infrastructure within council's urban areas are built to a standard to ensure that public transport options are not impeded due to poor design.

AREA OF FOCUS: Progression towards 'zero avoidable waste to landfill' as an economically viable operation, through collaboration and innovation.

Waste Management	
Action	Implement the Scenic Rim Regional Council Waste Management and Resources Recovery Strategy 2021- 2026.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Progress the development of a Disaster Waste Management Plan. 2. Trial improvements in Council event waste reduction. 3. Deliver the Waste Education Program.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's assets provide appropriate and sustainable levels of service.	Fit for purpose and consistently identifiable public place waste infrastructure installed.	25%	0%
	Number of waste education events held.	10	22
	Development of consultation draft Disaster Waste Management Plan completed.	100%	100%
Total volume of waste disposed to landfill is decreased, resulting in value stream creation	Reduction in waste to landfill* (measured annually). *not including commercial landfill	2%	5%
	Zero waste event trial completed.	100	10%
	Recycled material in roads trial progressed.	25%	15%

COMMENTS: A review of public place waste infrastructure is now underway with new bin enclosures designed and plans to replace this infrastructure progressing for completion in 2023-2024. The Disaster Waste Management Plan provides a decision-making process and information to support the prompt management of waste in a disaster focusing on ensuring health and safety for Council workers and the community, and managing waste rapidly in the event of a disaster. The trial for improvements in Council event waste management has been postponed due to availability of resourcing. It is anticipated that this will progress in 2023-2024. Council is participating in a significant multi-party research project through the SmartCrete Cooperative Research Centre on use of recycled materials in roads. While the opportunity to partner in progressing this research delayed the project commencement, the extent of research that can now be undertaken is significantly enhanced.



Canungra Depot and Refuse Transfer Station

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS

AREA OF FOCUS: Progression towards 'zero avoidable waste to landfill' as an economically viable operation, through collaboration and innovation.

Regional Waste Management

Action	Collaborate with other Councils (Council of Mayors South East Queensland) and the relevant Queensland Government Departments to progress structural change for waste management within South East Queensland, including infrastructure and levy management.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Participate in COMSEQ Waste Working Group meetings. 2. Plan and implement relevant actions from the COMSEQ Regional Waste Management Plan. 3. Participate in relevant State, Federal and industry body consultation processes.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Council's advocacy enables the delivery of economic, social and environmental priorities across the region.	Funding secured from State or Federal government to support implementation of landfill diversion options.	\$50,000	\$0

COMMENTS: Significant and ongoing reform is occurring in industry and throughout State and Federal government, Council's involvement is prioritised based on impact and opportunity considerations. Council has been unable to source funding from other levels of government to support implementation of landfill diversion options, however this has not deterred Council's commitment to delivering outcomes through collaboration and innovation.

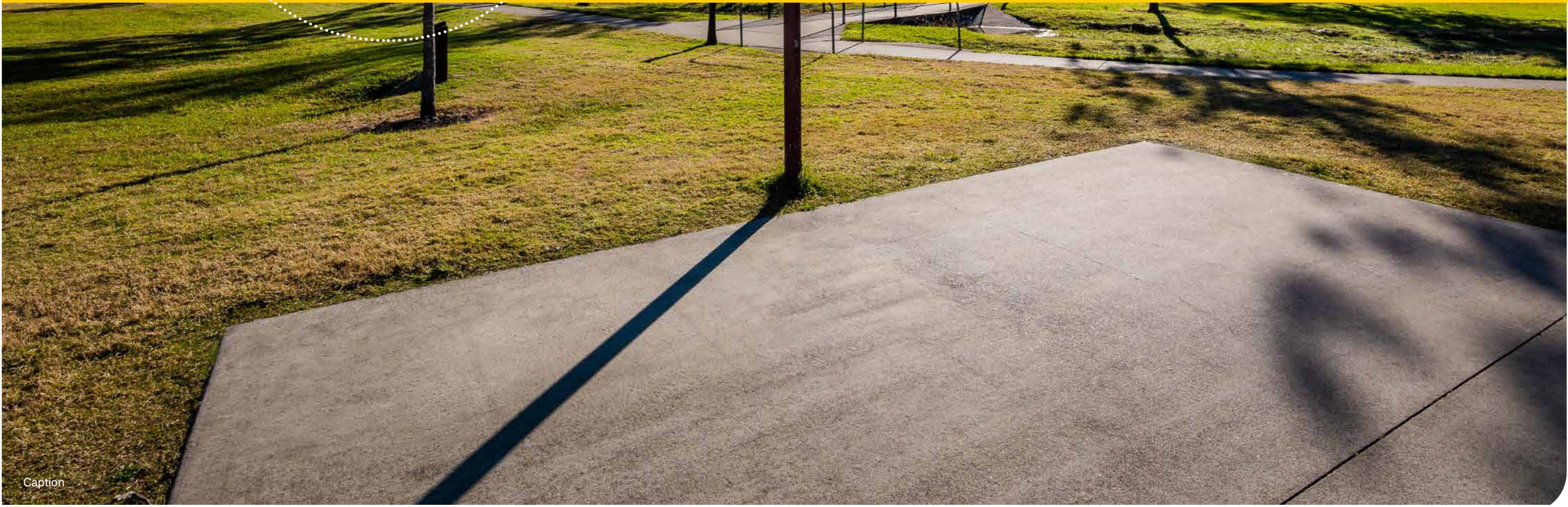


Beaudesert Monument was revitalised in 2022-2023



HEALTHY ENGAGED AND RESOURCEFUL COMMUNITIES

THE SOCIAL FABRIC OF OUR GROWING REGION IS
FRIENDLY, ACTIVE, HEALTHY AND INCLUSIVE.



Caption

OUR HIGHLIGHTS

WITH A FOCUS ON THE HEALTH AND WELLBEING OF THE COMMUNITY AND ITS RICH CULTURAL HERITAGE, COUNCIL IN 2022-23:

ACHIEVED STATE AND NATIONAL RECOGNITION FOR THE EMPOWER HIKING PROGRAM FOR WOMEN AND GIRLS



COMMENCED ITS TOURISM ACCOMMODATION SAFETY COMPLIANCE PROGRAM TO MAINTAIN HIGH STANDARDS OF SAFETY IN VISITOR ACCOMMODATION ACROSS THE SCENIC RIM



LAUNCHED THE STORY WALKS INITIATIVE TO ENCOURAGE EARLY LITERACY



CONTINUED TO SUPPORT LOCAL ARTISTS THROUGH REGIONAL ARTS DEVELOPMENT FUND GRANTS

DELIVERED THE 2022-23 CULTURAL SERVICES PROGRAM



REVIEWED THE SCENIC RIM ARTS REFERENCE GROUP



SOCIAL CONNECTIONS



SUPPORTING GRASSROOTS ORGANISATIONS

Council's commitment to supporting local organisations, which make a positive contribution to the quality of life in the Scenic Rim, was underscored by increased funding for Community Grants in its 2022-23 Budget.

THE COMMUNITY GRANTS PROGRAM PROVIDES FINANCIAL SUPPORT TO NOT-FOR-PROFIT GRASSROOTS COMMUNITY GROUPS AND SPORTING CLUBS FOR PROJECTS AND EVENTS WHICH BENEFIT THE REGION AND IN 2022-23 WAS BOOSTED BY 35 PER CENT TO \$400,000.

In October 2022, Council approved the allocation of the first round of major and minor grants to local organisations. This provided more than \$115,000 in minor grants for 34 projects and more than \$121,200 in major grants for seven projects.

The minor grants provided a maximum of \$5,000 to each organisation with almost all projects in this round - including the staging of community events, training for volunteers, equipment purchases and minor upgrades to community facilities - receiving full funding of the amount requested.

In May 2023, 26 grassroots organisations and sporting clubs across the Scenic Rim shared in a total of almost \$90,265 in the second round of minor grants.



SUPPORTED BY VOLUNTEERS, LOCAL ORGANISATIONS ARE VITAL THREADS IN THE SOCIAL FABRIC OF THE SCENIC RIM'S COMMUNITIES. THEIR EVENTS AND ACTIVITIES THAT BRING PEOPLE TOGETHER, ENRICH THE CULTURAL LIFE OF THE REGION AND CONTRIBUTE TO THE HEALTH AND WELLBEING OF RESIDENTS, ARE WELL WORTHY OF COUNCIL'S FINANCIAL SUPPORT. DETAILS OF THE GRANTS ALLOCATED ARE AVAILABLE ON COUNCIL'S WEBSITE.

As well as providing direct funding through its Community Grants Program, Council also supports the activities of local not-for-profit organisations through in-kind support including subsidised use of Council's community and cultural centres and waste bins for local community events.

The table below shows Council's allocation of community grants during the past five years.

COMMUNITY GRANTS	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
COMMUNITY GRANTS PAID					
Number	67	71	53	49	67
Value	\$174,014	\$174,765	\$266,540	\$238,452	\$326,732.08
IN-KIND GRANTS					
Number	102	9	83	63	73
Value	\$27,064	\$87,710	\$28,366	\$36,339	\$43,895.87

OUR LIBRARIES



ENCOURAGING EARLY LITERACY

A series of colourful storyboards was installed in parks at Boonah and Beaudesert in September 2022 with the aim of encouraging early literacy through play while strengthening family connections and the Scenic Rim's links to its Indigenous heritage. Proudly funded and supported by the Queensland Government and State Library of Queensland, the 10-page Story Walk at Beaudesert is based on the Jarjum Gurema children's story book, which was launched in 2021 and was Highly Commended in the Community category of the 2022 Queensland Reconciliation Awards, announced in June.

The boards also link to a video of the story being read by footballer Jamal Fogarty, a Beaudesert local, proud father and Mununjali man, who has championed the project's aims of inspiring all parents to read, sing, dance and play with their children and encourage pride in the culture, language and history of the Indigenous community. Scenic Rim libraries had already distributed 1,500 copies of the book, which is based on local Yugambah greetings and totem animals of the Mununjali area, and the Story Walk provided another way of sharing Jarjum Gurema with the wider community.

Created in partnership between Council and the Mununjali Housing Development Company, the publication was funded by the Queensland Government's First 5 Forever early literacy program.

FIRST 5 FOREVER IS AN INITIATIVE OF THE QUEENSLAND GOVERNMENT, COORDINATED BY THE STATE LIBRARY OF QUEENSLAND AND DELIVERED IN PARTNERSHIP WITH COUNCILS TO ENCOURAGE CHILDREN'S DEVELOPMENT FROM BIRTH TO THE AGE OF FIVE THROUGH STORIES, RHYMES AND FUN ACTIVITIES.

Throughout 2022-23, Council provided a packed program of free First 5 Forever sessions at parks and libraries at Beaudesert, Boonah, Canungra, Kalbar, Kooralbyn, Rathdowney, and Tamborine as well as at early learning centres across the Scenic Rim. Scenic Rim's libraries are much more than collections of books and resources - as social and educational centres they contribute to individual and community wellbeing and have become hubs around which community life revolves.

LIBRARY STATISTICS

The table below shows the range of services and activities delivered by Council's libraries during the past five years.

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Library statistics					
Items borrowed	223,530	188,309	132,386	133,054	145,240
Internet / PC bookings	24,188	19,812	2,969	6,090	9,652
Items delivered to housebound customers	2,413	2,216	1,954	1,514	1,319
Storytelling attendees	6,921	4,452	2,265	3,520	6,012
School Holiday attendees	3,178	2,778	2,725	958	1,039
New members	2,093	1,479	1,424	2,477	2,534
Adult technology information session attendees #	1,919	1,058	449	10,653	10,847
Adult regular program attendees	5,380	4,277	2,798	1,341	1,084
Reservations placed	20,154	22,961	21,763	19,641	22,734
Online loans (digital resources)	22,618	30,126	33,219	37,753	40,745
Visits to libraries	199,160	149,697	112,442	128,209	150,815

Attendance at adult technology information sessions increased exponentially in 2021-2022 due to increased interest following COVID-19 restrictions and a review of procedures for recording attendance. Some adult technology programming is delivered one-on-one as required, providing increased capacity, and these sessions have been included in this figure from 2021-2022 onwards.

Boonah Library, encouraging early literacy



SUPPORTING THE REGION'S YOUTH

PLANNING FOR A PCYC

Council confirmed its support in July 2022 for the establishment in Beaudesert of a Police Citizens Youth Club (PCYC) for young people from across the region. Council agreed to secure Council-owned or controlled land on which to base a community hub, centred on sport and recreation facilities, youth support and community services.

In February 2023, Council confirmed that a preferred site had been identified and has been working closely with Youth and Community Centre (YACC) Beaudesert Inc to finalise the location, allocating \$30,000 in its 2023-24 budget to progress plans for the project.

THE PCYC HAS THE POTENTIAL TO ENRICH THE LIVES OF MORE THAN 10,000 SCENIC RIM YOUTH AGED FIVE TO 24 YEARS, 3,700 OF WHOM LIVE IN THE BEAUDESERT AREA.

Council has welcomed collaboration with YACC and PCYC Queensland, an organisation established in 1948 and which plays a vital role in the lives of more than 50,000 young people each year.

DEVELOPING FUTURE LEADERS

Council delivered another successful Youth Leadership Program in 2022-23 for Scenic Rim students in Years 6 and 10 following a pilot program in 2021 that saw it expanded to include primary schools.

The Youth Leadership Program provides opportunities for students to improve self-awareness and learn how to deliver effective presentations, make informed leadership decisions and actively contribute to a group working environment.

MORE THAN 380 STUDENTS HAVE PARTICIPATED IN THE PROGRAM SINCE ITS ESTABLISHMENT IN 2011 IN RESPONSE TO COMMUNITY FEEDBACK.

In 2020 and 2021, the impacts of COVID-19 saw the program of six full-day workshops at Council venues condensed into one-day programs delivered at schools across the Scenic Rim. The revised one-day format exceeded expectations and, by enabling schools to host the program, has provided an opportunity for greater student participation and a more inclusive environment.

The program reflects Council's ongoing commitment to delivering programs and projects that meet the needs of the region's youth and provide direction for young people across the region.



Youth Leadership Program at Boonah

ARTS AND CULTURE



CREATING A CULTURAL PROGRAM

In July 2022, Council sought proposals for the Scenic Rim Cultural Program for 2023, inviting local artists to reimagine and explore the possibilities for a range of arts and cultural activities for the year ahead.

Under the theme of Reimagine: explore the possibilities, Council created a year-long program of performances, exhibitions, workshops and talks at The Centre Beaudesert, Boonah Cultural Centre, Vonda Youngman Community Centre North Tamborine and throughout the Scenic Rim region.

STAGING THOUGHT-PROVOKING EXHIBITIONS

The Centre Beaudesert continued to provide a focal point for the Scenic Rim's cultural community with the staging of a series of thought-provoking free exhibitions throughout 2022-23.

IN JULY 2022, COUNCIL LAUNCHED ENDURING, WHICH HIGHLIGHTED THE CONSTANCY OF CHANGE AND THE CAPACITY OF INDIVIDUALS TO RESPOND TO THE CHALLENGES IT PRESENTS. THE EXHIBITION FEATURED THE WORK OF BONNY SHORE, WHO USES TEXTILE AND PRINTS, AND JANINE HEALY WHO USES X-RAY FILMS AS PART OF AN INNOVATIVE APPROACH TO SELF-PORTRAITURE.

Under the banner of Connections to Place, Council launched two concurrent exhibitions in October 2022.

Running Rivers: Pigments of Place, by Beechmont artist Kuweni Dias Mendis included a collection of more than 50 new works on paper and fabric, using pigments made from natural materials. Small Treasures 22: Place, celebrated the resilience of the Scenic Rim community and brought together more than 100 works from local artists and others with a connection to the region.



Moving Mountains exhibition

The Paper exhibition which opened in January 2023, celebrated a spirit of resilience and the reimagining of a better future. It included contemporary artworks by Heather Matthew and Zela Bissett, who shared their personal journeys of home, resilience, hope and recovery through the medium of handmade paper.

The official exhibition launch on 4 February provided the community with an opportunity to meet the artists, learn more about the inspiration for their work and the process of contemporary paper making.

The story of the David and Goliath battle between community members and a mining company that finally put paid to coal and coal seam gas extraction in the Scenic Rim was told in a powerful and moving exhibition launched in June 2023. Moving Mountains - people power in action marked the first anniversary of Arrow Energy's withdrawal of its lease tenements over the Scenic Rim following a concerted 11-year campaign to preserve valuable farmland and the region's natural beauty. The exhibition, by the Keep the Scenic Rim Scenic and Boonah Organisation for a Sustainable Shire community groups, showed that people power could literally move mountains. It offered a rich tapestry of artworks, images, authentic memorabilia and accounts by those who fought for our region's future, documenting a watershed moment in our community's history.

ARTS AND CULTURE



REVIEWING THE ARTS REFERENCE GROUP

A review of the Scenic Rim Arts Reference Group was completed in February 2023, resulting in new terms of reference that will see improvements to the assessment of applications for projects under the Regional Arts Development Fund (RADF) and changes to the group's membership to ensure fresh perspectives continue to be brought to the table.

Since its establishment in 2016, the Arts Reference Group has played an important role in the region's cultural life by celebrating its heritage and identity and promoting creative excellence. This includes delivering the RADF Program, with funding of \$39,500 by the Queensland Government through Arts Queensland matched by Council's contribution of \$30,500 for a range of cultural projects in 2022-23.

CHANGES TO THE BIG IDEA COMMUNITY GRANT, WHICH WILL SEE FUNDING ROUNDS REDUCED FROM TWO ROUNDS TO ONE ROUND PER YEAR, WILL ENABLE LARGER AMOUNTS TO BE ALLOCATED FOR PARTICULAR PROJECTS AND FOR A GREATER NUMBER OF PROJECTS TO BE SUPPORTED AT ONE TIME.

At an Ordinary Meeting in February 2023, Council paid tribute to Arts Reference Group members Ailsa Rolley, Brendan Knight, Janine Gibson, Jeremy Ring, Pietro Agnoletto, Shane O'Reilly, Stuart Murray, Susan Rallings and Susan Short for their contribution to the cultural life of the Scenic Rim.

SUPPORTING ARTS DEVELOPMENT

The Regional Arts Development Fund (RADF) program promotes the role and value of arts, culture and heritage as key drivers of diversity and inclusivity and the strong regional growth.

RADF is a partnership between the Queensland Government and Scenic Rim Regional Council to support local arts and culture through training, education and employment opportunities for the creative community. It offers funding for local arts and cultural workers for professional services, travel costs to attend seminars, productions, exhibitions, workshops, research and arts promotion. Funds are allocated in the Scenic Rim on the recommendation of the Arts Reference Group.

All RADF applications are now submitted via the Smarty Grants portal, with Council offering three funding streams of:

Big Idea Community Grants
totalling \$50,000 a year

Express Lane Quick Response Grants
totalling \$5,000 a year, and

Launch Pad Young Creatives Small Arts Grants
totalling \$5,000 a year.

In 2022-23, RADF grants supported projects ranging from a feature film to a coffee table book showcasing the Scenic Rim and the composition and performance of an original piece of music to collaboration by artists leading to a touring exhibition.

In January 2023, on the recommendation of the Scenic Rim Arts Reference Group, Council endorsed funding of \$25,000 for projects with a total value of \$303,000. With projects worth more than 10 times the amount funded, the grants represented an excellent investment in the Scenic Rim's creative industries and artisans, providing dividends for the community, Council and Arts Queensland.

The Regional Arts Development Fund (RADF) is a partnership between the Queensland Government and Scenic Rim Regional Council to support local arts and culture in Regional Queensland. Full list of 2022-2023 RADF grant recipients is available on Council's website.

INVOLVING THE COMMUNITY

The following table provides details of events and attendances at Council's cultural centres during the past five years. The outstanding contribution of local events and individuals to communities across the region was recognised at the Scenic Rim's 2023 Australia Day Awards in January at The Centre, Beaudesert.



CULTURAL CENTRES	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Boonah functions held	312	243	338	318	343
Boonah attendees	11,216	13,392	10,058	9,020	8,159
Beaudesert functions held	549	404	357	335	396
Beaudesert attendees	20,573	18,847	7,694	9,179	11,606
Vonda Youngman Community Centre community hires and events	716	664	978	842	1,017
Vonda Youngman Community Centre attendees	18,683	15,562	14,710	11,274	13,589
Blast into Arts attendees	2,932	2,177	1,305	1,468	3,066
Arts Dinner attendees (July, September, October, March)	154	254	265	346	278
Arts Dinner online (July, August, September)	NA	791	1,698	212	N/A

	THE CENTRE BEAUDESERT	BOONAH CULTURAL CENTRE	VONDA YOUNGMAN COMMUNITY CENTRE	EVENT TOTALS
Meetings / rehearsals	235	123	74	436
Performances	18	14	5	37
Council / civic events	10	3	1	13
Cultural development events	41	32	24	96
Movie screenings	71	165	27	264
Exhibitions and associated events	14	1	N/A	15
Dinners	4	1	2	6
Forums or Expos	4	4	2	6
Arts / sport activities	Incl. in above	Incl. in above	882	882
TOTAL	397	343	1,017	1,756

CELEBRATING COMMUNITY CHAMPIONS

2023 Australia Day
Award recipients



The 17 award nominations acknowledged some of the quiet achievers and local organisations which are at the heart of the community and highlighted the richness of community life in the Scenic Rim.

The awards were presented in the categories of Community Event of the Year, Citizen of the Year (31 to 65 years) and Citizen of the Year (65+ years), with a special Mayor's Award for an outstanding individual, in conjunction with a citizenship ceremony that welcomed 23 new citizens to the region.

The 2023 Australia Day Award Winners were:

CATEGORY	WINNERS
Community Event of the Year	Dancing with Celebrities
Citizen of the Year (31-65 Years)	Justin O'Leary
Citizen of the Year (65+ Years)	Adrian Sandell
Mayor's Award	Gary Hamblyn

INSPIRING THE COMMUNITY

Inspirational guest speakers featured at Council's International Men's Day and International Women's Day celebrations during 2022-23.

A FORMER SOLDIER AND GOLD MEDAL PARACANOEIST, CURTIS MCGRATH, SHARED HIS STORY OF TRIUMPH OVER TRAGEDY WITH 154 GUESTS AT THE INTERNATIONAL MEN'S DAY DINNER AT THE CENTRE BEAUDESERT ON 24 NOVEMBER 2022. THE EVENT HIGHLIGHTED THE CONTRIBUTION OF MEN TO THE COMMUNITY AND THE IMPORTANCE OF POSITIVE MALE ROLE MODELS.

The founder and Chair of the not-for-profit organisation Women in Power, Penelope Twemlow, was the guest speaker at Council's International Women's Day breakfast on 8 March 2023. Some 118 guests celebrated the theme of embracing equity, with local alt-country singer Laura Frank providing the entertainment for the event.

IMPROVING COMMUNITY RESILIENCE



ENHANCING COMMUNICATIONS

Council invested in Government Wireless Network (GWN) hardware in 2022-23 to ensure reliable communications during disaster events.

THE GWN PROVIDES APPROXIMATELY 99 PERCENT COVERAGE OF SOUTHEAST QUEENSLAND, AND BRINGS PUBLIC SAFETY AGENCIES - INCLUDING THE QUEENSLAND POLICE SERVICE, QUEENSLAND FIRE AND EMERGENCY SERVICES AND QUEENSLAND AMBULANCE - INTO THE SAME RADIO COMMUNICATIONS PLATFORM AND FREQUENCY GROUP. THIS ENABLES EFFECTIVE COMMUNICATION BETWEEN MULTIPLE ORGANISATIONS.

The purchase of 30 handheld radios, 30 single-unit chargers and two fixed-station terminals will replace the old systems in place and enable coverage across the Scenic Rim region. The GWN will achieve vastly improved radio communications for Council operations and the one-off cost of hardware allocated in the 2022-23 budget will provide ongoing benefits for improved efficiencies for internal communications across the region.

ANNUAL OPERATING COSTS FOR THE SYSTEM, INCLUDING TRAINING, WILL BE ALLOCATED FROM COUNCIL'S BUDGET AND ARE ANTICIPATED TO BE LOWER THAN THE COST OF MAINTAINING THE TWO-WAY RADIO SYSTEM USED BY COUNCIL.

Trials of GWN devices have addressed concerns about coverage in 'black spot' areas and identified options for the use of Council-owned communications aerials and deployment of mobile radio transmission sites to further extend GWN coverage if required.

ENSURING COMMUNITY PREPAREDNESS

The appointment in 2022-23 of a Community Recovery and Resilience Officer will assist Council in ensuring the community is better prepared to deal with the threat of natural disasters.

The position was funded by the Queensland Reconstruction Authority and will add value to the region by raising community awareness of the need for disaster preparedness.

Council attended
the local Scouts group



HEALTH AND WELLBEING



EMPOWERING WOMEN AND GIRLS

Council received state and national recognition in 2022 for its EmpowHER program which has encouraged women and girls to participate in hiking and explore the Scenic Rim while building confidence and fitness.

The program aimed to increase the physical activity of women and girls by reducing barriers to participation, including affordability, time flexibility, transport and self-motivation. Seventy-five guided walks, 80 per cent of which sold before the program commenced and catered for a range of abilities, were hosted between February and June 2022, with 390 participants between the ages of 10 and 76 lacing up their hiking boots to participate.

IN JULY 2022, EMPOWHER RECEIVED NATIONAL RECOGNITION, TAKING OUT THE PROGRAMS AND ACTIVITIES AWARD AT THE 2022 AUSTRALIAN SPORT, RECREATION AND PLAY INNOVATION AWARDS IN MELBOURNE. THE ANNUAL AWARDS, HOSTED BY THE NATIONAL SPORTS AND PHYSICAL ACTIVITY CONVENTION 2022, RECOGNISE INNOVATIVE PROJECTS THAT ENCOURAGE A MORE ACTIVE COMMUNITY.

EmpowHER's positive impact was also recognised with a second major award in October 2022 when it won the Government Achievement Award at the Outdoors Queensland Awards.

Both awards highlighted the EmpowHER Hiking Program's value in creating opportunities for positive outdoor experiences for participants of all ages and abilities.



EmpowHER Award presentation

FOSTERING A HEALTHY AND ACTIVE COMMUNITY

Council is committed to fostering a healthy and active community, particularly encouraging family participation in activities that contribute to health and wellbeing.

IN SEPTEMBER 2022, COUNCIL INVITED SUBMISSIONS FOR THE 2023 BE HEALTHY AND ACTIVE PROGRAM FROM LOCAL PROVIDERS INVOLVED IN THE FITNESS, HEALTH, SPORT, RECREATION OR WELLNESS INDUSTRIES AND WHO SHARED COUNCIL'S PASSION FOR DELIVERING AFFORDABLE ACTIVITIES THAT ENCOURAGE SCENIC RIM RESIDENTS TO BE HEALTHY, ACTIVE AND SOCIALLY CONNECTED.

The full list of Council's Be Healthy and Active programs, offering free and low-cost activities for all ages and abilities, can be found on the What's On Scenic Rim website.

ASSESSING OUR WELLBEING PROGRAM

In May 2023, Council progressed the review of its Health and Wellbeing Programs to ensure its investment in community health and wellbeing is fit-for-purpose, delivers value for money and continues to meet the needs of a diverse and growing population.

The overall intent of this review was to recognise and acknowledge the important role of Council in delivering health and wellbeing outcomes at a community level, while considering emerging trends and issues impacting the Scenic Rim region to understand and support the social, cultural and economic needs of the region.

Supporting community health is complex, requiring a partnership approach that addresses the breadth of social, environmental, cultural and behavioural determinants of health and wellbeing.

THROUGH THE LET'S TALK SCENIC RIM ONLINE PLATFORM BETWEEN 29 MAY AND 26 JUNE 2023, COUNCIL SOUGHT COMMUNITY INPUT TO HELP BETTER UNDERSTAND THE UNIQUE HEALTH AND WELLBEING NEEDS OF LOCAL COMMUNITIES.

Results of the review, to be released during the 2023-24 financial year, will inform the development of a Health and Wellbeing Monitoring and Evaluation Framework.



HEALTH AND WELLBEING



MANAGING ANIMALS

To help prevent more unwanted domestic animals in the Scenic Rim, Council has continued to support a program by the Animal Welfare League of Queensland's National Desexing Network and local vets to offer a subsidised desexing program.

Uncontrolled breeding causes harm to other domestic animals and native wildlife and desexing programs represent an investment in protecting residents' pets and the region's natural environment.

COUNCIL MAKES EVERY EFFORT TO REUNITE IMPOUNDED ANIMALS WITH THEIR OWNERS. IMPOUNDED ANIMALS THAT ARE UNCLAIMED ARE OFFERED FOR REHOMING THROUGH A RANGE OF WELFARE ORGANISATIONS.

The table below shows the number of cats and dogs impounded, returned to their owner or rehomed, or euthanised during the past five years.



	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Dogs					
Registered at end of period	5,101	5,243	5,025	5,174	5,185
Impounded	196	191	168	159	130
Impounded and returned to owner	71	82	73	62	53
Impounded and re-homed	101	82	67	80	62
Impounded and euthanised	24	27	24	12	13
Cats					
Impounded	283	255	216	244	270
Impounded and returned to owner	20	12	23	18	22
Impounded and re-homed	103	125	115	123	48
Impounded and euthanised	160	118	78	90	200
Animals reported lost/found by the public					
Animals reported lost	234	148	139	139	103
Animals reported found	35	25	10	14	8

PROTECTING COMMUNITY AND ENVIRONMENTAL HEALTH

Council manages a diverse range of health services programs, enforcing state and local laws to ensure the community's health, safety and amenity are protected.

The Food Safety Program is managed by Council's environmental health officers, who are trained to work with operators of licensed food premises to ensure that they understand the legislative requirements for safe food production. Council works closely with external agencies and other Council business units with an interest in the health and wellbeing of the community and the growth of the local economy.

Council's health services programs also cover accommodation including camp grounds, caravan parks and other operations involving shared facilities. Council also assesses temporary entertainment events across the region to ensure these are conducted safely for the benefit of those attending as well as surrounding neighbours.

OTHER PUBLIC HEALTH AND AMENITY PROGRAMS ARE MANAGED TO ENSURE SCENIC RIM RESIDENTS ARE EDUCATED ABOUT AND PROTECTED FROM ISSUES INCLUDING NOISE, DUST, ASBESTOS, CLANDESTINE DRUG LABORATORIES, OVERGROWN ALLOTMENTS AND UNSIGHTLY PREMISES. COUNCIL ALSO WORKS TO PROTECT COMMUNITY HEALTH BY HELPING TO PREVENT COMMUNICABLE DISEASES BY PROVIDING ADVICE AND INVESTIGATING CONCERNS RAISED WITH WATER, MOSQUITOES AND COVID-19.

To protect the health of the environment, Council also responds to requests raised by members of the public in relation to litter and waste dumping, water and land contamination.

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Environmental and Public Health Licencing					
Food	416	416	378	367	399
Personal appearance services	2	1	4	5	8
All Local Law Licences (advertisements, kennels, events)	367	301	300	332	343
Service requests investigated					
Health Services	1,853	1,798	1,915	1,701	1,853
Environmental Policy and Services	95	92	91	92	80
Compliance Services	443	478	638	720	832

HEALTH AND WELLBEING

ENSURING SAFETY AND AMENITY

In response to concerns raised about a small percentage of Scenic Rim tourism operators, Council launched its Tourist Accommodation Compliance Program in February 2023.

The program aims to protect the region's reputation as a leading tourist destination by ensuring tourism operators adhere to standards of community safety and amenity.

The program will provide advice, education and compliance activities in relation to the cleanliness of facilities, swimming pool safety, emergency plans for flood or bushfire, noise, privacy and fire safety.

THE PROGRAM WILL FOCUS ON EDUCATION AND AWARENESS, AND WILL USE A RISK-BASED APPROACH IN THE DEPLOYMENT OF RESOURCES.

LOOKING AHEAD



The Scenic Rim's unique identity will continue to be celebrated in 2023-24 as Council will:

- finalise its Community and Culture Strategy and commence its implementation
- continue to work towards implementing a Reconciliation Action Plan
- deliver its Tourist Accommodation Compliance Program, and
- present the results of its Health and Wellbeing Program review.



Boonah Visitor Information Centre

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: Enduring social connectedness that drives positive community participation and contribution.

Community activities

Action	Identify, deliver and support community activities that connect residents of the Scenic Rim.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Provide outreach locations access to resources and devices by implementing the new Mobile Library service. 2. Deliver library programs and events that actively target youth involvement and participation. 3. Partner with indigenous groups to deliver programs to promote literacy.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The community has access to a broad range of resources that drive increased community capability and resilience.	Mobile library van fully operational by 31 December 2022.	100%	95%
	The number of community, outreach and library programs delivered annually is increased, with a particular emphasis on providing activities in partnership with community groups.	8	89
	The number of library-facilitated youth (13-18-year-olds) events is increased.	6	16

KPI COMMENTARY: Council has provided a full outreach service to community members across the region through a Click and Collect program throughout the year. Fit out of a new mobile library vehicle has been completed and application of the locally designed external wrap is underway. It is expected that the mobile library will be commissioned into service in late October 2023. The schedule of programs to support youth engagement and promote participation have been delivered as planned. These have included Youth Leadership programs, End of School Term Pool Parties at local pools and Silent Discos at Cultural Centres across the region. Scenic Rim Libraries partnership with Mununjali has provided literacy programs on a regular basis at Beaudesert Library for 30 students per session, and First 5 Forever play book sessions for young children twice per month.



Tamboorine Mountain Library

AREA OF FOCUS: Enduring social connectedness that drives positive community participation and contribution.

Inclusion

Action	Lead or partner in the delivery of initiatives that drive social change, cultural diversity and connectedness.
Activities 2022-2023	<ol style="list-style-type: none"> 1. Develop and foster partnerships with key stakeholders to deliver events and activities that celebrate identity, social inclusion, and connectedness. 2. Partner with key stakeholders to deliver youth-oriented events and activities that celebrate our young people.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Existing, new and returning residents are motivated to participate in the community, resulting in strong and inclusive social networks and increased resilience.	Tamboorine Mountain Library refurbishment is completed.	100%	95%
	New programs are introduced at the Tamboorine Mountain Library within the Makerspace area, Local History area and meeting rooms.	10	0
	Stakeholder partnerships achieved for community events and activities.	4	5
	Number of youth-oriented events and activities is increased.	4	4

KPI COMMENTARY: With the support of the Australian and Queensland governments through the Local Economic Recovery Program, Council was able to refurbish its Tamboorine Mountain Library. This community hub, with a range of facilities and services catering for all ages and interests, is now housed on the site of the former IGA supermarket within the shopping centre on Main Street and provides almost a trebling in size of the former library space. A broad range of new programs will be implemented in 2023-2024, featuring the new Makerspace area that will provide opportunities for local artists, makers and creatives to engage and collaborate, a dynamic children's space that invites learning through play and adventure, comfortable reading and study zones for people to linger and meeting rooms for groups to connect. Council works closely with Scenic Rim Primary and High Schools to deliver the annual Youth Leadership Program for Year 6 and Year 10 students across the region. The program provides opportunities for young people to develop confidence and leadership skills. Council partnered with a number of stakeholders to deliver community events and activities including Movies in the Park, Queensland Day, Cuppa in the Communi-Tea and Be Healthy and Active.

AREA OF FOCUS: Enduring social connectedness that drives positive community participation and contribution.

Inclusion

Action	Develop and Implement the Scenic Rim Reconciliation Action Plan.
Activities 2022-2023	1. Progress development of the Scenic Rim Regional Council "Innovate" Reconciliation Action Plan.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The inaugural Scenic Rim Reconciliation Action Plan is evidenced by action.	Scenic Rim Reconciliation Action Plan is developed and adopted by Council.	10%	10%

KPI COMMENTARY: The Reconciliation Action Plan Advisory Group was formed, including community members well placed to guide Council as it progresses the development of the Reconciliation Action Plan. Further progress on the Reconciliation Action Plan to be made in 2023-2024.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS



AREA OF FOCUS: Enhanced community involvement that increases resilience, capability and resourcefulness.

Community Awareness, Capacity and Resilience

Action	Design, develop and deliver resources to educate, build awareness and increase capacity and resilience in the community.
Activities 2022-2023	1. Update Council resources to increase the capacity of the community and build more resilience.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The community has access to a broad range of resources that drive increased community capability and resilience.	Number of resilience resources updated and distributed across the community.	2	4

KPI COMMENTARY: Council continues to build the resilience of the local community with engaging and practical resources including Emergency Preparedness Wallets, Disaster Dashboard flyers, New Resident kits, Kids Activity Books and Emergency Medical Information Booklets.

AREA OF FOCUS: Enhanced community involvement that increases resilience, capability and resourcefulness.

Community Volunteerism

Action	Strengthen community volunteerism through targeted initiatives and programs.
Activities 2022-2023	1. Attract, manage, and retain volunteers through targeted initiatives and programs that are purposeful and meaningful.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Existing, new and returning residents are motivated to participate in the community, resulting in strong and inclusive social networks and increased resilience.	Volunteer recognition events and activities delivered.	2	5
	Volunteering resources are updated and distributed.	100%	100%
	Number of training and engagement sessions held with Community Disaster Volunteers.	4	7

KPI COMMENTARY: Council supports all volunteers throughout the year by offering subsidised ticket entry for shows and events at Council Cultural Centres. Council also hosts a Volunteer Thank You event in December every year as part of International Volunteers Day to acknowledge and celebrate local volunteers. Council continues to build the capacity of Community Disaster Volunteers and build the resilience of the broader community by offering a range of free training programs across the region.

AREA OF FOCUS: Increased capacity and community aspiration for improved health and wellbeing.

Planning for Community Infrastructure and Programs

Action	Develop a strategic understanding of healthy community indicators and enablers to facilitate planning for the delivery of community infrastructure and programs.
Activities 2022-2023	1. Explore funding opportunities and strategic partnerships to improve health and wellbeing outcomes through built and social infrastructure.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The community has access to recreational infrastructure and opportunities that enable improved health and wellness.	Number of partnerships to improve walk and cycle infrastructure developed.	2	3

KPI COMMENTARY: Council has engaged with key stakeholders including other local councils, Department of Transport and Main Roads and local community groups to improve walk and cycle infrastructure opportunities for the Scenic Rim region. The relationships with these key stakeholders are also building on Council's strategic partnerships to explore active transport funding opportunities.

AREA OF FOCUS: Increased capacity and community aspiration for improved health and wellbeing.

Active Lifestyles

Action	Plan and provide an environment and opportunities that entice the community to participate in an active lifestyle.
Activities 2022-2023	1. Explore funding opportunities and strategic partnerships to build sustainability of health and wellbeing programs. 2. Evaluate the Health and Wellbeing Programs to ensure that Council's investment in health and wellbeing is fit for purpose, delivers value for money, and continues to meet the needs of a diverse and growing population.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The community has access to a broad range of resources that drive increased capacity and resilience.	Funding and partnerships successful.	1	3
The community has access to recreational infrastructure and opportunities that enable improved health and wellness.	Report detailing Health and Wellbeing Programs completed and presented to Council.	100%	90%

KPI COMMENTARY: A review of the community Health and Wellbeing programs has been undertaken and a summary report will be presented to Councillors in Quarter One of 2023-2024. Opportunities to encourage the community to actively participate and connect in their local communities have been delivered in partnership with Government Agencies, Service Providers and local community groups. The Cuppa in the Communi-Tea project continues to be embraced by local communities as a way to connect and engage with Council services and agencies over a cuppa. Be Healthy and Active continues to offer a wide range of free and low cost activities that encourage the community to be healthy, active and connected. Health and wellbeing programs Investing in health and wellbeing contributes to economic prosperity, disease prevention, social cohesion and promoting equity. Council's health and wellbeing programs are delivering numerous benefits for individuals and the broader community.

OPERATIONAL PLAN

KEY PERFORMANCE INDICATORS

AREA OF FOCUS: Increased capacity and community aspiration for improved health and wellbeing.

Health and Wellness

Action Develop and deliver a range of programs to promote and facilitate community health and wellbeing.

Activities 2022-2023 1. Build the capacity of the community to participate in health and wellbeing programs.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
The community has access to recreational infrastructure and opportunities that enable improved health and wellness.	Number of health and wellbeing programs delivered	10	10

KPI COMMENTARY: A range of health and wellbeing programs have been delivered across the region to increase community aspiration for improved health and wellbeing and community connections. These have included Be Healthy and Active and Cuppa in the Communi-Tea, Movies in the Park, Queensland Day.

AREA OF FOCUS: Advocacy and partnerships that ensure the community's access to essential social services and infrastructure.

Advocacy for Improved Access to Community and Social Services

Action Participate in strategic discussions and/or partnerships with all levels of government and community agencies to identify, advocate for, and facilitate improved access to community and social services.

Activities 2022-2023 1. Finalise the Scenic Rim Community and Culture Strategy 2022-2032 for adoption by Council.

Indicator For Success	Key Milestone / Key Performance Indicator	Target	Actual
Productive discussions with government and agency partners facilitate the community's access to required human and social services.	Community engagement on draft Community and Culture Strategy has commenced.	75%	0%

KPI COMMENTARY: Delivery of the Community and Culture Strategy is planned for 2023-2024.





STATUTORY INFORMATION

THIS SECTION OF THE REPORT CONTAINS INFORMATION WHICH IS PRESCRIBED BY THE LOCAL GOVERNMENT ACT 2009 AND LOCAL GOVERNMENT REGULATION 2012 TO BE DISCLOSED IN COUNCIL'S ANNUAL REPORT FOR THE PERIOD.



LOCAL GOVERNMENT ACT 2009

SECTION 45 SIGNIFICANT BUSINESS ACTIVITIES

(a) During the period Council operated the following business activities:

- Roads
- Waste collection
- Building certification

(b) None of the above activities satisfied the statutory threshold for classification as a significant business activity.

(c) Council applied the competitive neutrality principle to these business activities.

(d) None of these business activities commenced operations during the period.

Section 201 Remuneration paid to Senior Management

EMPLOYEES

The value of remuneration packages of senior management employees was:

Effective 30/06/2023	Number of Senior Management
\$100,000 - \$149,999	2
\$150,000 - \$199,999	3
\$200,000 - \$249,999	4
\$250,000 - \$299,999	4
\$300,000 - \$349,999	0
\$350,000 - \$399,999	0
\$400,000 - \$449,999	0



LOCAL GOVERNMENT REGULATION 2012

SECTION 183 FINANCIAL STATEMENTS

(a) The general purpose financial statement (pages 189 to 221).

(b) The current year financial sustainability statement (page 225).

(c) The long-term financial sustainability statement (page 229).

(d) The Auditor-General's audit reports about the general purpose financial statements (pages 222 to 224) and the current year sustainability statement (pages 226 to 228).

SECTION 184 COMMUNITY FINANCIAL REPORT

The Community Financial Report for the period is shown on pages 27 to 40.

SECTION 185 PARTICULAR RESOLUTIONS

There were no Particular resolutions for the financial year 2022-2023

SECTION 186 COUNCILLORS

(a) Remuneration and superannuation payments to Councillors during 2022-2023 were as follows:

Councillor	Remuneration	Superannuation	Total
Gregory Christensen	\$135,300	\$16,236	\$151,536
Derek Swanborough *	\$47,541	\$5,705	\$53,246
Amanda Hay#	\$13,550	\$1,626	\$15,176
Jeffrey McConnell	\$84,560	\$10,147	\$94,707
Virginia West	\$71,876	\$8,625	\$80,501
Michael Enright	\$71,876	\$8,625	\$80,501
Marshall Chalk	\$71,876	\$7,547	\$79,423
Duncan McInnes	\$71,876	\$8,625	\$80,501

* 1 July 2022 to 21 February 2023

18 April 2023 to 30 June 2023

LOCAL GOVERNMENT REGULATION 2012

(b) The cost of expenses incurred by, and the facilities provided to Councillors in 2022-2023 was as follows:

Councillor	Mobile Devices	Council Vehicles	Training and Conferences	Total
Gregory Christensen	\$574	\$9,030	\$7,158	\$16,762
Derek Swanborough*	\$370	\$5,068	\$5,687	\$11,125
Amanda Hay#	\$119	\$1,201	\$0	\$1,320
Jeffrey McConnell	\$574	\$6,026	\$8,030	\$14,630
Virginia West	\$574	\$5,545	\$2,922	\$9,041
Michael Enright	\$574	\$1,486	\$4,262	\$6,322
Marshall Chalk	\$574	\$6,000	\$4,073	\$10,647
Duncan McInnes	\$574	\$5,316	\$4,433	\$10,323

* 1 July 2022 to 21 February 2023

18 April 2023 to 30 June 2023

(c) Attendances at Council Meetings and Workshops

Councillor	Ordinary Meetings (22)	Special Meetings (2)	Councillor and Executive Workshops		
			2022-2023 Day 1 (22)	2022-2023 Day 2 (15)	2022-2023 Day 3 (1)
Gregory Christensen	21	2	21	12	1
Derek Swanborough*	12 of 14	0 of 1	2022-8 of 11 2023-1 of 2	2022-4 of 9 2023-N/A	N/A
Amanda Hay#	5 of 5	1 of 1	2022-N/A 2023-5 of 5	2022-N/A 2023-3 of 3	1
Jeffrey McConnell	21	2	21	11	0
Virginia West	22	2	21	14	1
Michael Enright	22	2	22	15	1
Marshall Chalk	21	2	18	11	1
Duncan McInnes	22	2	20	13	1

* 1 July 2022 to 21 February 2023

18 April 2023 to 30 June 2023



LOCAL GOVERNMENT REGULATION 2012

SECTION 186 REPORTING AS REQUIRED BY LOCAL GOVERNMENT REGULATION 2012

The statistics for complaints made against Councillors for 2022- 2023

FOR THE FINANCIAL YEAR 2022-2023	
1. THE TOTAL NUMBER OF THE FOLLOWING	
(i) orders made under Section 150I(2) of the Act	0
(ii) orders made under Section 150AH	2
(iii) decisions, orders and recommendations made under Section 150AR(1) of the Act; and	0
2. EACH OF THE FOLLOWING DURING THE FINANCIAL YEAR	
(i) The name of each Councillor for whom a decision, order or recommendation mentioned in paragraph (1) was made	1. Derek Swanborough 2. Derek Swanborough
(ii) A description of the unsuitable meeting conduct, inappropriate conduct or misconduct engaged in by each of the Councillors;	1. Councillor breached the Code of Conduct for Councillors in Queensland in his behaviour towards a council employee during Council meetings and via email. 2. Councillor breached the Code of Conduct for Councillors in Queensland in his behaviour towards a Council employee
iii) A summary of the decision, order or recommendation made for each Councillor; and	1. That the Councillor makes a public admission that the Councillor has engaged in inappropriate conduct. That such an admission must include, but not limited to, a statement that is to be read at the next available Ordinary Meeting acknowledging that the Councillor behaved inappropriately. That a reprimand be recorded against the councillor for the conduct. That if the councillor engages in the same type of conduct again it will be treated as misconduct. That Councillor Swanborough reimburse the local government for 30% of the costs of the investigation arising from this councillor's inappropriate conduct. 2. That the Councillor makes a public admission that the Councillor has engaged in inappropriate conduct. That such an admission must include, but not limited to, a statement that is to be read at the next available Ordinary Meeting acknowledging that the Councillor behaved inappropriately. That a reprimand be recorded against the councillor for the conduct. That if the councillor engages in the same type of conduct again it will be treated as misconduct

FOR THE FINANCIAL YEAR 2022-2023	
3. THE NUMBER OF EACH OF THE FOLLOWING DURING THE FINANCIAL YEAR	
(i) complaints referred to the assessor under Section 150P(2)(a) of the Act by the local government; a Councillor of the local government and the chief executive officer of the local government.	2
(ii) matters, mentioned in Section 150P(3) of the Act, notified to the Crime and Corruption Commission;	
(iii) notices given under Section 150R(2) of the Act;	15
(iv) notices given under Section 150S(2)(a) of the Act;	0
(v) decisions made under Section 150W(1)(a) of the Act;	3
(vi) decisions made under Section 150W(1)(b) of the Act;	0
(vii) decisions made under Section 150W(1)(e) of the Act;	11
(viii) referral notices accompanied by a recommendation mentioned in Section 150AC(3)(a) of the Act	0
(ix) occasions information was given under Section 150AF(4)(a) of the Act;	0
(x) occasions the local government asked another entity to investigate, under chapter 5A, part 3, division 5 of the Act for the local government, the suspected inappropriate conduct of a Councillor	0
(xi) applications heard by the conduct tribunal about the alleged misconduct of a Councillor	0



LOCAL GOVERNMENT REGULATION 2012

SECTION 187 ADMINISTRATIVE ACTION COMPLAINTS

A report regarding implementation of Council's Administrative Action Complaints Process is shown on page 91.

SECTION 188 OVERSEAS TRAVEL

The annual report for a financial year must contain information about any overseas travel made by a Councillor or local government employee in an official capacity during the financial year. There were two separate occasions where overseas travel was undertaken by the Councillors or Council employees in an official capacity during 2022-2023.

(b) The cost of expenses incurred by, and the facilities provided to Councillors in 2022-2023 was as follows:

Councillor	Date from	Date to	Destination	Purpose	Total \$
Mayor Greg Christensen	02/02/2023	14/02/2023	San Francisco Bay Area, Metro Vancouver and Los Angeles County, North America	Council of Mayors South East Queensland (COMSEQ) North America Mission that focused on the topics around managing population growth; regional connectivity; sustainability and climate resilience and grow global influence, reach and reputation.	\$369.62*
Mayor Greg Christensen	25/03/2023	01/04/2023	Taipei City, Taiwan	Trade and Investment Queensland 2023 Smart City Summit and Expo and then 2050 Net Zero Summit and Expo focusing on: Digital and Green Transition; partnership opportunities; exposure to businesses focused on recycling and renewable energy opportunities.	\$933.53#
Total					\$1,303.15

*Council membership to the Council of Mayors South East Queensland (COMSEQ) covered the associated travel and accommodation expenses. Incidental expenses stemming from taxi transfers communication and internet connectivity are the balance of the expenses incurred by Council.

#Participation at this event was in part sponsored by Trade and Investment Queensland and the Taipei Computer Association who provided maximum funding of USD\$2,000 towards travel and accommodation expenses incurred.

SECTION 189 EXPENDITURE ON GRANTS TO COMMUNITY ORGANISATIONS

Grants from Council Programs were:

Program	Grants Paid
Community Grants Program	\$326,732
Public Halls Assistance Program	\$36,000
Environmental Grants Program	\$156,384
Regional Arts Development Fund*	\$102,659

*Grant funding includes allocation of funding from previous years

SECTION 190 OTHER MATTERS

(1) The annual report for a financial year must contain the following information:

(a) The Chief Executive Officer's assessment of the local government's progress towards implementing its five year corporate plan and annual operation plan.

The assessment of Council's implementation of the Corporate Plan Scenic Rim 2026 and the Operational Plan 2022-2023 is included on pages 41 to 176.

(b) Particulars of other issues relevant to making an informed assessment of the local government's operations and performance in the financial year. Pages 190 to 220 provide a detailed assessment of Council's performance for the year.

(c) An annual operations report for each commercial business unit.
Council did not operate any commercial business units during 2022-2023.

(d) Details of any action taken for, and expenditure on, a service, facility or activity supplied by another local government under an agreement for conducting a joint government activity and for which the local government levied special rates or charges for the financial year.

Council did not levy any special rates or charges for a service, facility or activity supplied by another local government.

(e) The number of invitations to change tenders under Section 228(8) during the financial year.

No invitations to change tenders were issued during the year.

(f) A list of registers kept by the local government.

The following registers were kept by Council during 2022-2023:

- » Register of Interests
- » Outcomes of Complaints against Councillors
- » Register of Delegations
- » Council Policies
- » Register of Local Laws
- » Register of Cost Recovery Fees
- » Register of Impounded Animals
- » Dog Registry
- » Road Map and Register
- » Asset Register
- » Register of Council Business Activities
- » Register of Pre-qualified suppliers
- » Register of On-site Sewerage and Greywater Facilities
- » Register of Backflow Prevention Devices
- » Burial Register
- » Related Parties Register
- » Infrastructure Charges Register
- » Register of Resolutions About Land Subject to Flooding
- » Register of Notices given under Section 251 Building Act 1975
- » Register of Pest Control and Entry Notices
- » Register of Development Applications
- » Register of Decision Notices re Development Applications
- » Register of Licenses under the Food Act 2006
- » Register of Licenses under the Public Health (Infection Control and Personal Appearance Services) Act 2003.

LOCAL GOVERNMENT REGULATION 2012

(g) A summary of all concessions for rates and charges granted by the local government.

In accordance with Section 130 of the Regulation, a discount of five per cent was allowed on general rates only for the 2022-2023 financial year, only if the total amount of all rates and charges included on an assessment for which the discount is allowed and all overdue rates and charges, is received by Council on or before the due date for payment, within 31 days from date of issue shown on the rate notice.

AS PART OF COUNCIL'S COMMITMENT TO PRESERVING THE ENVIRONMENT, A WHOLE OR PARTIAL CONCESSION ON THE GENERAL RATE WAS PROVIDED TO OWNERS OF LAND WHO ENTERED INTO A VOLUNTARY CONSERVATION COVENANT AND/OR A VOLUNTARY CONSERVATION AGREEMENT, DEPENDING ON THE PORTION OF THE AREA OF THE CONSERVATION AREA DEFINED IN THE VOLUNTARY CONSERVATION COVENANT/ AGREEMENT FOR THE TOTAL AREA OF LAND.

In 2022-2023, Council granted a full rebate of the general rate, separate charge and the waste disposal utility charge to:

- Sporting groups and associations on Council-owned and controlled land that do not have a liquor licence;
- Not-For-Profit Organisations
- Not-For-Profit Community Service Providers

In 2022-2023, Council granted a full rebate of the separate charge and the waste disposal utility charge and a partial rebate on the general rate to:

- Stock dips and pump sites held separately from the balance of holdings or held separately by trustees; and
- In 2022-2023, Council granted a full rebate of the separate charge and the waste disposal utility charge and a partial rebate on the general rate to:
- Land identified as Historic Subdivisions under the Scenic Rim Planning Scheme 2020.

COUNCIL ALSO GRANTED A REBATE OF THE LESSER OF \$200 OR 20 PER CENT OF THE GROSS RATES AND CHARGES LEVIED ON RATEABLE PROPERTIES OWNED AND OCCUPIED BY TOTALLY AND PERMANENTLY INCAPACITATED (TPI) VETERANS HOLDING A TPI GOLD CARD.

- (h) The report on the internal audit for the financial year is shown on page 88.
- (i) A summary of investigation notices given in the financial year under Section 49 for competitive neutrality complaints and
- (j) the local government's responses in the financial year on the Queensland Competition Authority's recommendations on any competitive neutrality complaints under Section 52(3).

Council did not receive any investigation notices about competitive neutrality complaints and no competitive neutrality complaint reports were received or responses required during the period.



INFRASTRUCTURE CHARGES INFORMATION/TRUNK INFRASTRUCTURE INFORMATION

Infrastructure charges revenue and expenditure reporting (actual and forecast) and trunk infrastructure information summary

Scenic Rim Regional Council Date of update: 30 June 2023

2022-2023 FINANCIAL YEAR INFRASTRUCTURE CHARGES REVENUE AND EXPENDITURE SUMMARY					
	Infrastructure Charges Revenue		Infrastructure Charges Revenue Expenditure		
	Total amount of infrastructure charges revenue collected (by way of infrastructure charges levied)	Total amount of infrastructure charges that were offset (i.e. infrastructure provided by a developer in lieu of paying the charge)	Total amount of infrastructure charges revenue spent on the supply of trunk infrastructure	Total amount of infrastructure charges that the local government refunded	Total amount of unspent infrastructure charges revenue
	\$'000	\$'000	\$'000	\$'000	\$'000
SCENIC RIM REGIONAL COUNCIL	\$4,584	\$0	\$4,584	\$0	\$0

2022-23 FINANCIAL YEAR TRUNK INFRASTRUCTURE INFORMATION SUMMARY					
Trunk infrastructure description	LGIP reference number (if applicable)	Trunk infrastructure network	Suburb or locality of trunk infrastructure	Method of infrastructure delivery (council or developer contributed)	Infrastructure value (\$'000)
Kerry Road	R21, R22	Scenic Rim	Kerry	Council	\$4,146
Tamborine Mountain Library	122	Scenic Rim	Tamborine Mountain	Council	\$2,585
Beaudesert Enterprise Precinct	NC3	Scenic Rim	Beaudesert	Council	\$1,173
Beechmont Road	R6,R7,R8,R16	Scenic Rim	Beechmont	Council	\$1,019
Flying Fox Bridge	R24	Scenic Rim	Ferry Glen	Council	\$786

FORECAST INFRASTRUCTURE CHARGES REVENUE AND TRUNK INFRASTRUCTURE EXPENDITURE SUMMARY					
	Financial Year				
	2023-2024	2024-2025	2025-2026	2026-2027	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Infrastructure charges revenue	\$2,485	\$2,535	\$2,585	\$2,637	\$10,242
Trunk infrastructure expenditure	\$8,380	\$17,128	\$9,929	\$16,057	\$51,494

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Financial Statements

For the year ended 30 June 2023

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Scenic Rim Regional Council Statement of Comprehensive Income

For the year ended 30 June 2023

	Note	2023 \$'000	2022 \$'000
Income			
Recurrent revenue			
Rates and utility charges	3(a)	61,487	58,024
Fees and charges	3(b)	7,593	6,421
Interest received		2,755	1,154
Sales of contract and recoverable works	3(c)	7,369	6,545
Profit from equity accounted investment	9	1,992	2,286
Other revenues	3(d)	5,058	4,224
Grants, subsidies, contributions and donations	3(e)	11,664	9,238
Total recurrent revenue		97,918	87,892
Capital revenue			
Grants, subsidies, contributions and donations	3(e)	47,846	19,406
Total revenue		145,764	107,298
Capital income		0	289
Total income		145,764	107,587
Expenses			
Recurrent expenses			
Employee benefits	4	35,160	33,899
Materials and services	5	35,898	34,910
Finance costs	6	1,283	1,258
Depreciation	10	19,134	17,742
Total recurrent expenses		91,475	87,809
Capital expenses		3,826	5,109
Total expenses		95,301	92,918
Net result		50,463	14,669
Other comprehensive income			
Items that will not be reclassified to net result			
Increase / (decrease) in asset revaluation surplus	16	87,312	(17,271)
Total comprehensive income for the year		137,775	(2,602)

The above statement should be read in conjunction with the accompanying notes.

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Statement of Financial Position As at 30 June 2023

	Note	2023 \$'000	2022 \$'000
Current assets			
Cash and cash equivalents	7	54,411	56,365
Receivables	8	12,183	10,353
Inventories		1,197	1,039
Contract assets	11	10,953	3,236
Other assets		1,238	674
Total current assets		79,982	71,667
Non-current assets			
Receivables	8	14,676	14,676
Equity accounted investments	9	38,795	38,157
Property, plant and equipment	10	1,044,865	913,729
Total non-current assets		1,098,336	966,562
Total assets		1,178,318	1,038,229
Current liabilities			
Payables	12	17,927	16,992
Contract liabilities	11	4,683	6,603
Borrowings	13	4,182	2,562
Provisions	14	7,767	7,305
Other liabilities	15	1,731	1,794
Total current liabilities		36,290	35,256
Non-current liabilities			
Borrowings	13	43,265	42,332
Provisions	14	2,818	2,124
Other liabilities	15	4,561	4,908
Total non-current liabilities		50,644	49,364
Total liabilities		86,934	84,620
Net assets		1,091,384	953,609
Equity			
Accumulated surplus		734,422	683,959
Asset revaluation surplus	16	356,962	269,650
Total equity		1,091,384	953,609

The above statement should be read in conjunction with the accompanying notes.

Scenic Rim Regional Council Statement of Changes in Equity For the year ended 30 June 2023

	Note	Accumulated surplus \$'000	Asset revaluation surplus (Note 16) \$'000	Total \$'000
Balance as at 1 July 2022		683,959	269,650	953,609
Net result		50,463	0	50,463
Other comprehensive income				
Revaluations of property, plant and equipment		0	87,357	87,357
Change in value of future rehabilitation cost		0	(45)	(45)
Total comprehensive income for the year		50,463	87,312	137,775
Balance as at 30 June 2023		734,422	356,962	1,091,384
Balance as at 1 July 2021		669,290	286,921	956,211
Net result		14,669	0	14,669
Other comprehensive income				
Revaluations of property, plant and equipment		0	(17,632)	(17,632)
Change in value of future rehabilitation cost		0	361	361
Total comprehensive income for the year		14,669	(17,271)	(2,602)
Balance as at 30 June 2022		683,959	269,650	953,609

The above statement should be read in conjunction with the accompanying notes.

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Statement of Cash Flows For the year ended 30 June 2023

	Note	2023 \$'000	2022 \$'000
Cash flows from operating activities			
<i>Inflows:</i>			
Receipts from customers		88,297	78,972
Interest received		2,542	1,140
Grants, subsidies and contributions		11,664	9,238
<i>Outflows:</i>			
Payments to suppliers and employees		(79,833)	(68,012)
Payment to employees			
Interest expense		(1,170)	(1,175)
Net cash inflow / (outflow) from operating activities	21	21,500	20,163
Cash flows from investing activities			
<i>Inflows:</i>			
Proceeds from sale of property plant and equipment		426	787
Grants, subsidies and contributions for capital acquisitions		30,681	17,344
Dividends received		1,458	1,610
<i>Outflows:</i>			
Payments for property, plant and equipment		(58,573)	(42,918)
Net cash inflow / (outflow) from investing activities		(26,008)	(23,177)
Cash flows from financing activities			
<i>Inflows:</i>			
Proceeds from borrowings		5,075	1,395
<i>Outflows:</i>			
Repayment of borrowings		(2,522)	(2,246)
Net cash inflow / (outflow) from financing activities	22	2,553	(851)
Net increase / (decrease) in cash held		(1,955)	(3,865)
Cash at beginning of reporting period		56,365	60,230
Cash at end of reporting period	7	54,411	56,365

The above statement should be read in conjunction with the accompanying notes.

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

1 Information about these financial statements

1.A Basis of preparation

The Scenic Rim Regional Council is constituted under the Queensland *Local Government Act 2009* and is domiciled in Australia.

These general purpose financial statements are for the period 1 July 2022 to 30 June 2023. They are prepared in accordance with the *Local Government Act 2009* and the *Local Government Regulation 2012*.

Council is a not-for-profit entity for financial reporting purposes and these financial statements comply with Australian Accounting Standards and Interpretations as applicable to not-for-profit entities.

These financial statements have been prepared under the historical cost convention except for the revaluation of certain classes of property, plant and equipment.

1.B New and revised accounting standards adopted during the year

Scenic Rim Regional Council adopted all standards which became mandatorily effective for annual reporting periods beginning on 1 July 2022. None of the standards had a material impact on reported position, performance and cash flows.

1.C Standards issued by AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2023. These standards have not been adopted by Council and will be included in the financial statements on their effective date. None of these standards are expected to have a significant impact for Council.

1.D Estimates and judgements

Councils make a number of judgements, estimates and assumptions in preparing these financial statements. These are based on the best information available to Council at the time, however due to the passage of time, these assumptions may change and therefore the recorded balances may not reflect the final outcomes. The significant judgements, estimates and assumptions relate to the following items and specific information is provided in the relevant note:

- Valuation of property, plant and equipment - Note 10(e)
- Impairment / condition assessment of property, plant and equipment due to natural disaster events - Note 10(d) and Note 24
- Depreciation of property, plant and equipment - Note 10
- Revenue recognition – Note 3
- Provisions - Note 14
- Annual leave within payables - Note 12
- Contingent liabilities - Note 18

1.E Rounding and comparatives

The financial statements are in Australian dollars and have been rounded to the nearest \$1,000 or, where that amount is \$500 or less, to zero, unless otherwise stated.

Comparative information is generally restated for reclassifications, errors and changes in accounting policies unless permitted otherwise by transition rules in a new Accounting Standard. Comparative information is prepared on the same basis as prior year.

1.F Taxation

Council is exempt from income tax, however council is subject to Fringe Benefits Tax, Goods and Services Tax ('GST') and payroll tax on certain activities. The net amount of GST recoverable from the ATO or payable to the ATO is shown as an asset or liability respectively.

Council has a participating interest in the Central SEQ Distributor-Retailer Authority (trading as Urban Utilities) governed by a Participation Agreement. The Authority is subject to the Local Government Tax Equivalents Regime (LGTER). Under the LGTER the Authority is required to make income tax equivalent payments to Council in accordance with the requirements of the Participation Agreement. Income tax equivalent payments from the Authority are recognised as revenue when the significant risks and rewards related to the corresponding assets have been transferred to Council.

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council
Notes to the financial statements
For the year ended 30 June 2023

2 Analysis of results by function

(a) Components of Council functions

The activities relating to the Council's components reported on in Note 2(b) are as follows :

Chief executive office

The objective of this function is to provide high quality support to the Mayor and Councillors and Chief Executive Officer.

Asset and environmental sustainability

The objective of this function is to provide professional services to assist with infrastructure construction, maintenance and asset management. This includes the provision of capital works, design services, asset management, facility and property management, fleet and waste management services as well as external contract management.

Customer and regional prosperity

The objective of this function is to provide professional services to assist the community with economic growth and development, customer service, planning and development activities, disaster management preparedness and recovery as well as community services.

People and strategy

The objective of this function is for the provision of human resources, work health and safety and payroll functions across all of Council. This function also includes business systems analysis and corporate strategy and performance reporting.

Council sustainability

The objective of this function includes the provision of governance, audit/risk and professional financial and information services across Council. The function includes finance, information services and technology, records, governance, audit and risk as well as business continuity and council wide transactions.

Scenic Rim Regional Council
Notes to the financial statements
For the year ended 30 June 2023

2 (b) Revenue, expenses and assets have been attributed to the following functions:

Year ended 30 June 2023

Functions	Income		Total income	Total expenses	Net result for period	Assets
	Grants	Other				
	\$'000	\$'000				
Chief executive office	0	0	0	1,718	(1,718)	123
Asset and environmental sustainability	36,520	22,120	58,640	60,387	(1,747)	1,008,142
Customer and regional prosperity	6,974	4,851	11,825	19,556	(7,731)	2,377
People and strategy	317	35	352	3,576	(3,224)	14
Council sustainability	15,699	59,248	74,947	10,064	64,883	167,662
Total	59,510	86,254	145,764	95,301	50,463	1,178,318

Year ended 30 June 2022

Functions	Income		Total income	Total expenses	Net result for period	Assets
	Grants	Other				
	\$'000	\$'000				
Chief executive office	0	0	0	1,451	(1,451)	131
Asset and environmental sustainability	22,422	18,955	41,377	58,938	(17,561)	854,866
Customer and regional prosperity	4,123	4,216	8,339	19,478	(11,139)	2,277
People and strategy	268	38	306	2,782	(2,476)	31
Council sustainability	1,831	55,734	57,565	10,269	47,296	180,924
Total	28,644	78,943	107,587	92,918	14,669	1,038,229

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

	2023 \$'000	2022 \$'000
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3 Revenue

(a) Rates and utility charges

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

General rates	45,416	43,867
Separate rates	10,231	9,071
Garbage charges	7,763	7,001
Rates and utility charge revenue	63,410	59,939
Less: Discounts	(1,923)	(1,915)
Net rates and utility charges	61,487	58,024

(b) Fees and charges

Revenue arising from fees and charges is recognised at the point in time when the performance obligation is completed and the customer receives the benefit of the goods / services being provided. The performance obligation relates to the specific services which are provided to the customers. There is no material obligation for Council in relation to refunds or returns. Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than the term of the licence.

Animal management fees	254	246
Building fees	1,288	1,200
Caravan park fees	637	520
Cemetery fees	508	320
Document lodgement fees	314	289
Food premises licencing fees	184	164
Planning application fees	1,285	824
Refuse tipping fees	1,831	1,465
Search fees	246	346
Subdivision fees	553	557
Other fees and charges	493	490
	7,593	6,421

(c) Sales of contract and recoverable works

Revenue arising from sales of contract and recoverable works is recognised at the point in time when the performance obligation is completed and generally comprises a recoupment of material costs together with an hourly charge for use of equipment and employees. This revenue and the associated costs are recognised by reference to the stage of completion of the contract activity based on costs incurred at the reporting date.

Road maintenance performance contract	5,357	5,007
Responsive maintenance contract	1,516	1,044
Other contracts and recoverable works	496	494
	7,369	6,545

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

	2023 \$'000	2022 \$'000
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3 Revenue (continued)

(d) Other revenues

Other revenue is recognised at the point in time when the performance obligation is completed and the customer receives the benefit of the goods / services being provided. The performance obligation relates to the specific services which are provided to the customers. There is no material obligation for Council in relation to refunds or returns.

Cultural centre revenues	198	160
Fuel rebates	230	197
Rental fees	83	96
Tax equivalent - Urban Utilities	930	953
Waste charges from Logan City Council	2,757	1,780
Other revenues	860	1,038
	5,058	4,224

(e) Grants, subsidies, contributions and donations

Grant income under AASB 15

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligation is satisfied. The performance obligations are varied based on the agreement. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others. Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract. Where control is transferred over time, revenue is recognised using either costs or time incurred.

Grant income under AASB 1058

Where Council receives an asset for significantly below fair value, the asset is recognised at fair value, related liability (or equity items) are recorded and income is then recognised for any remaining asset value at the time that the asset is received.

Capital grants

Where council receive funding under an enforceable contract to acquire or construct a specified item of property, plant and equipment which will be under Council's control on completion, revenue is recognised as and when the obligation to construct or purchase is completed. For construction projects, this is generally as the construction progresses in accordance with costs incurred.

Donations and contributions

Where assets are donated or purchased for significantly below fair value, the revenue is recognised when the asset is acquired and controlled by the council. Donations and contributions are generally recognised on receipt of the asset since there are no enforceable performance obligations. Physical assets contributed to council by developers in the form of road works, stormwater infrastructure and park equipment are recognised as revenue when Council obtains control of the asset and there is sufficient data in the form of drawings and plans to determine the approximate specifications and values of such assets. Non-cash contributions with a value in excess of the recognition thresholds disclosed in Note 10(a) are recognised as non-current assets. Those below the thresholds are recorded as expenses.

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

	2023 \$'000	2022 \$'000
3 Revenue (continued)		
(e) Grants, subsidies, contributions and donations (continued)		
i) Operating		
Commonwealth general purpose grant	5,890	4,620
Other commonwealth government grants	460	335
State government subsidies & grants	4,635	4,012
Contributions	679	271
Total operating grants, subsidies, contributions and donations	11,664	9,238
ii) Capital		
a) Monetary revenue		
Commonwealth government grants	9,400	2,839
State Government subsidies & grants	26,331	12,190
Contributions	4,587	2,069
	40,318	17,098
b) Non-monetary revenue		
Roads and drainage contributed by developers at fair value	6,990	2,308
Other physical assets contributed by developers at fair value	538	0
	7,528	2,308
Total capital grants, subsidies, contributions and donations	47,846	19,406
iii) Timing of revenue recognition for grants, subsidies, contributions and donations		
	2023	2022
	\$'000	\$'000
	Revenue recognised at a point in time	Revenue recognised over time
	\$'000	\$'000
	Revenue recognised at a point in time	Revenue recognised over time
	\$'000	\$'000
Grants and subsidies	10,985	35,731
Contributions	679	12,115
	11,664	47,846
	8,967	15,029
	271	4,377
	9,238	19,406

4 Employee benefits

	2023 \$'000	2022 \$'000
	Note	
Employee benefit expenses are recorded when the service has been provided by the employee.		
Total staff wages and salaries	31,955	30,332
Councillors' remuneration	571	570
Termination benefits	15	123
Annual, sick and long service leave entitlements	3,051	2,412
Superannuation	3,924	3,729
Other employee related expenses	1,338	1,094
	40,854	38,260
Less: Capitalised employee expenses	(5,694)	(4,361)
	35,160	33,899

Councillors' remuneration represents salary, and other allowances paid in respect of carrying out their duties.

Total Council employees at end of reporting period:

Elected members	7	7
Administration staff	231	215
Depot and outdoors staff	175	177
Total full time equivalent employees	413	399

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

	Note	2023 \$'000	2022 \$'000
5 Materials and services			
Expenses are recorded on an accrual basis as Council receives the goods and services.			
Asset revaluation and condition assessments		215	318
Audit of annual financial statements by the Auditor-General of Queensland *		146	141
Consultancies		1,260	702
Cultural services		322	257
Donations paid		619	654
Economic development		1,005	881
Grants provided		430	477
Grant funded expenditure		1,360	2,375
Insurance		622	556
IT systems maintenance		2,580	2,119
Legal costs		1,205	1,427
Maintenance and operations - facilities		4,969	4,405
Maintenance and operations - fleet		3,745	3,124
Maintenance and operations - parks, gardens and cemeteries		1,701	1,366
Maintenance and operations - roads and bridges		5,483	6,212
Maintenance and operations - waste facilities		2,594	1,879
Office expenses		460	399
Pest and animal management		373	370
Recoverable works		4,210	3,324
Rentals - operating leases		128	142
Subscriptions		323	268
Vibrant and active towns and villages		317	549
Waste collection contract		2,543	2,287
Other materials and services		3,265	3,131
		39,875	37,363
Less: Capitalised fleet expenses		(3,977)	(2,453)
		35,898	34,910

* Total audit fees quoted by the Queensland Audit Office relating to the 2022-23 financial statements are \$145,900 (2022: \$141,400)

6 Finance costs

Finance costs - Queensland Treasury Corporation		979	973
Bank charges		191	202
Unwinding of discount - quarry site provisions	14	15	10
Unwinding of discount - refuse site provisions	14	98	73
		1,283	1,258

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Notes to the financial statements

For the year ended 30 June 2023

7 Cash and cash equivalents

Cash and cash equivalents in the statement of cash flows includes cash on hand, all cash and cheques receipted but not banked at 30 June 2023, deposits held at call with financial institutions, and other short-term, highly liquid investments that are readily convertible to known amounts of cash at the Council's option and that are subject to a low risk of changes in value.

The Council considers all its term deposits, being readily convertible to cash, to be cash equivalents.

Cash and deposits at call are held in normal savings and business accounts. As at 30 June 2023 Council held deposits with the following financial institutions (51% of deposits are held with the Queensland Treasury Corporation):

	S&P Short Term Rating
National Australia Bank	A1+
Queensland Treasury Corporation	A1+
Suncorp Metway Bank	A1
Bendigo and Adelaide Bank - Canungra Branch	A2
Bendigo and Adelaide Bank - Kalbar Branch	A2
Bendigo and Adelaide Bank - Beaudesert Branch	A2
Bank of Queensland	A2
AMP Bank	A2

The Council has an ongoing working capital facility with Queensland Treasury Corporation (facility limit \$10 million). The facility has not been utilised as at 30 June 2023.

Cash at bank and on hand	1,491	364
Deposits at call	27,920	43,001
Term deposits	25,000	13,000
Balance as per statement of financial position	54,411	56,365
Less: Externally imposed restrictions on cash	(25,734)	(24,669)
Unrestricted cash	28,677	31,696

Externally imposed expenditure restrictions at the reporting date relate to the following cash assets:

Unspent government grants and subsidies	7,658	8,997
Unspent loan monies	11,797	15,672
State domestic waste levy refund received in advance	6,279	6,685
	25,734	31,354

2023
\$'000

2022
\$'000

Scenic Rim Regional Council Notes to the financial statements

For the year ended 30 June 2023

8 Receivables

Receivables are recognised at the amounts due at the time of sale or service delivery, settlement on receivables being generally required within 30 days from the invoice date.

The collectability of receivables is assessed periodically with an allowance being made for impairment if required. Refer to Note 23(b) for more information.

The loan to Urban Utilities is carried at amortised cost and is an interest only loan.

Current

Rates and utility charges	5,680	4,680
GST recoverable	435	430
Other debtors	6,068	5,243
	12,183	10,353

Interest was charged on outstanding rates at a rate of 8.17% per annum for the period ended 30 June 2023. No interest is charged on other debtors. There is no concentration of credit risk for rates and utility charges, fees and other debtors receivable.

Non-current

Shareholder loan - Urban Utilities	14,676	14,676
	14,676	14,676

9 Equity accounted investments

Name - Urban Utilities

Principal activity - Water and sewerage services

Proportion of ownership interest - 1.042%

Participation rights held in Urban Utilities are accounted for using the equity method to reflect Council's significant influence on Urban Utilities. The initial value of the participating rights on 1 July 2010 was calculated using a regulatory asset base valuation, and by applying a ratio agreed by the participating Councils and Urban Utilities. The value at year end includes Council's share of Urban Utilities' profit and other comprehensive income at 30 June 2023.

Council's investment in Urban Utilities comprises:

Participation rights	38,795	38,157
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Details of movements in participation rights

Opening balance	38,157	37,434
Plus share of profit of associate*	1,992	2,286
Less participation return received and accrued	(1,354)	(1,563)
Closing balance at end of year	38,795	38,157

Extract from the Urban Utilities statement of comprehensive income*:

Revenue	1,508,048	1,430,701
Net profit	204,446	206,124

Extract from Urban Utilities statement of financial position*:

Current assets	368,278	376,760
Non-current assets	6,761,164	6,493,390
	7,129,442	6,870,150
Current liabilities	337,833	325,998
Non-current liabilities	3,072,934	2,893,805
	3,410,767	3,219,803
Net assets	3,718,675	3,650,347

* Urban Utilities have restated their 2022 comparatives and these have been updated accordingly in the above extracts. As a result of the restatement Council's share of profit of associate has been adjusted in the 2023 year.

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council
Notes to the financial statements
For the year ended 30 June 2023

10 Property, plant and equipment

As at 30 June 2023

Basis of measurement

Asset Values

Opening gross value as at 1 July 2022

Additions*

Contributed assets at valuation

Disposals

Write-offs

Revaluation due to external assessment and indexation

Transfers between classes

Closing gross value

Note

3 (e) (ii) b

Land	Buildings at valuation	Buildings at cost	Road and bridge network	Drainage	Other infrastructure	Plant and equipment	Capital work in progress	Total
Valuation	Valuation	Cost	Valuation	Valuation	Valuation	Cost	Cost	
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
67,179	56,204	37,838	913,081	63,895	2,872	33,443	56,378	1,232,890
3,525	0	0	0	0	1,168	2,189	52,704	59,586
0	291	247	3,552	3,438	0	0	0	7,528
0	0	0	0	0	0	(919)	0	(919)
0	(339)	(575)	(22,472)	(33)	(2,923)	(39)	(638)	(27,019)
42,409	3,323	20	67,763	4,929	51	0	0	118,495
0	9,423	1,607	59,927	1,155	2,166	0	(74,278)	0
113,113	70,902	39,137	1,021,851	73,384	3,334	34,674	34,166	1,390,561

Accumulated depreciation and impairment

Opening balance as at 1 July 2022

Depreciation expense

Depreciation on disposals

Depreciation on write-offs

Revaluation due to external assessment and indexation

Revaluation due to impact of natural disasters

Transfers between classes

Closing accumulated depreciation balance

Net Value as at 30 June 2023

Range of estimated useful life in years

*Additions comprise:

Infrastructure renewals

Other additions

Total additions

0	18,035	12,975	243,420	25,640	2,833	16,258	0	319,161
0	1,697	982	12,915	903	220	2,417	0	19,134
0	0	0	0	0	0	(484)	0	(484)
0	(137)	(294)	(19,860)	(18)	(2,922)	(22)	0	(23,253)
0	(514)	20	15,564	1,931	88	0	0	17,089
0	0	0	14,049	0	0	0	0	14,049
0	865	(865)	0	0	0	0	0	0
0	19,946	12,818	266,088	28,456	219	18,169	0	345,696
113,113	50,956	26,319	755,763	44,928	3,115	16,505	34,166	1,044,865

Not depreciated	15-100	10-100	15-120	15-80	6-75	2-40	Not depreciated
-----------------	--------	--------	--------	-------	------	------	-----------------

\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
0	0	0	0	0	0	0	28,017
3,525	0	0	0	0	1,168	2,189	24,687
3,525	0	0	0	0	1,168	2,189	52,704
							59,586

Scenic Rim Regional Council
Notes to the financial statements
For the year ended 30 June 2023

10 Property, plant and equipment (continued)

As at 30 June 2022

Basis of measurement

Asset Values

Opening gross value as at 1 July 2021

Additions*

Contributed assets at valuation

Disposals

Write-offs

Revaluation due to external assessment and indexation

Transfers between classes

Closing gross value

Note

3 (e) (ii) b

Land	Buildings at valuation	Buildings at cost	Road and bridge network	Drainage	Other infrastructure	Plant and equipment	Capital work in progress	Total
Valuation	Valuation	Cost	Valuation	Valuation	Valuation	Cost	Cost	
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
59,325	49,932	37,164	857,263	52,965	2,838	31,708	34,733	1,125,928
0	0	0	0	0	0	0	40,378	43,655
0	0	0	1,515	793	0	0	0	2,308
0	0	0	0	0	0	(1,524)	0	(1,524)
0	(209)	(89)	(7,493)	(42)	0	(18)	(2,275)	(10,126)
7,854	6,352	0	48,356	10,053	34	0	0	72,649
0	2,129	763	13,440	126	0	0	(16,458)	0
67,179	56,204	37,838	913,081	63,895	2,872	33,443	56,378	1,232,890

Accumulated depreciation and impairment

Opening balance as at 1 July 2021

Depreciation expense

Depreciation on disposals

Depreciation on write-offs

Revaluation due to external assessment and indexation

Revaluation due to impact of natural disasters

Closing accumulated depreciation balance

Net value as at 30 June 2022

Range of estimated useful life in years

*Additions comprise:

Infrastructure renewals

Other additions

Total additions

0	14,757	12,070	164,129	8,957	2,763	14,540	0	217,216
0	1,404	950	11,807	725	146	2,710	0	17,742
0	0	0	0	0	0	(975)	0	(975)
0	(94)	(45)	(4,936)	(11)	0	(17)	0	(5,103)
0	1,968	0	30,746	15,969	(76)	0	0	48,607
0	0	0	41,674	0	0	0	0	41,674
0	18,035	12,975	243,420	25,640	2,833	16,258	0	319,161
67,179	40,189	24,863	669,661	38,255	39	17,185	56,378	913,729

Not depreciated	15-100	10-100	15-120	15-80	6-75	2-40	Not depreciated
-----------------	--------	--------	--------	-------	------	------	-----------------

\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
0	0	0	0	0	0	0	14,677
0	0	0	0	0	0	3,277	28,978
0	0	0	0	0	0	3,277	43,655

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

10 Property, plant and equipment (continued)

(a) Recognition

Plant and equipment with a total value of less than \$5,000, and infrastructure assets and buildings with a total value of less than \$10,000, are treated as an expense in the year of acquisition. All other items of property, plant and equipment are capitalised (including Land with a total value greater than \$1).

Land under roads and reserve land under the *Land Act 1994* or *Land Title Act 1994* is controlled by Queensland State Government and not recognised in the Council financial statements.

(b) Measurement

Property, plant and equipment assets are initially recorded at cost. Subsequently, each class of property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss. Cost is determined as the fair value of consideration plus costs directly attributable to bringing the asset to a location and condition capable of being used by Council. Direct labour, materials and an appropriate portion of overheads incurred in the acquisition or construction of assets are also included as capital costs.

Property, plant and equipment received in the form of contributions, for significantly less than fair value or as offsets to infrastructure charges are recognised as assets and revenue at fair value.

When Council raises a provision for the restoration of a Council-controlled site, such as a landfill site, the provision is initially recognised against property, plant and equipment. Subsequent changes in the provision relating to the discount rate or the estimated amount or timing of restoration costs are recognised against asset revaluation surplus.

(c) Depreciation

Assets are depreciated from the date of acquisition or when an asset is ready for use. Land and capital work in progress are not depreciated.

Depreciation, where applicable, is calculated on a straight-line basis such that the cost of the asset less its residual value is recognised progressively over its estimated useful life to Council. Management believe that the straight-line basis appropriately reflects the pattern of consumption of all Council assets. Where assets have separately identifiable components, these components have separately assigned useful lives.

Depreciation methods, estimated useful lives and residual values are reviewed at the end of each reporting period and adjusted where necessary to reflect any changes in the pattern of consumption, physical wear and tear, technical or commercial obsolescence, or management intentions.

(d) Impairment

Property, plant and equipment held at cost is assessed for indicators of impairment annually. If an indicator of possible impairment exists, the Council determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

10 Property, plant and equipment (continued)

(e) Valuation

(i) Valuation processes

Council considers the carrying amount of its property, plant and equipment on an annual basis compared to fair value and makes adjustment where these are materially different. Council performs a full comprehensive revaluation of each asset class every 3 years with different classes being revalued each year on a rolling basis. An external professionally qualified valuer is engaged to perform these revaluations.

In the intervening years, Council undertakes:

- a management valuation using internal engineers and asset managers to assess the condition and cost assumptions associated with all infrastructure assets and an appropriate cost index for the region.
- a desktop valuation for land and buildings at valuation which involves management assessing a suitable index and applying an indexation if it is determined appropriate.

Revaluation increases are recognised in the asset revaluation surplus.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Fair values are classified into three levels as follows:

- Level 1 - fair value based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 - fair value based on inputs that are directly or indirectly observable, such as prices for similar assets, for the asset or liability
- Level 3 - fair value based on unobservable inputs for the asset and liability

There were no transfers between levels during the year.

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council
Notes to the financial statements
For the year ended 30 June 2023

10 Property, plant and equipment (continued)

(e) Valuation (continued)

(ii) Valuation techniques used to derive values

Asset class and fair value hierarchy	Valuation approach	Last comprehensive valuation date	Valuer engaged	Key assumptions and estimates (related data sources)	Index applied (change in index recognised this year)	Other interim revaluation adjustment
Land (level 2)	Market value	28-Feb-23	APV Valuers and Asset Management	Sales prices of comparable land sites in close proximity are adjusted for differences in key attributes such as property size. The most significant inputs into this valuation approach are price per square metre.	Movement in Consumer price index, housing, Brisbane March 2023 to June 2023 (-1.66%)	Nil
Buildings (level 2) 2023: \$4,306k 2022: \$1,377k	Market value	28-Feb-23	APV Valuers and Asset Management	Sales prices of comparable properties after adjusting for differences in key attributes such as property size. The most significant inputs into this valuation approach were price per square metre.	Movement in producer price index, non-residential building construction Queensland March 2023 to June 2023 (0.71%)	Nil
Buildings (level 3) 2023: \$46,650k 2022: \$38,792k	Current replacement cost	28-Feb-23	APV Valuers and Asset Management	Current replacement cost with a new asset having similar service potential. In determining the level of accumulated depreciation the asset has been disaggregated into significant components which exhibit different useful lives.	Movement in producer price index, non-residential building construction Queensland March 2023 to June 2023 (0.71%)	Nil
Road and bridge network (level 3)	Current replacement cost	28-Feb-22	APV Valuers and Asset Management	Current replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors, the most significant of which is the unit rate per square metre to construct similar assets.	Producer price index, road and bridge construction Queensland (7.28%)	Assessment made of damage to network due to weather events.
Drainage (level 3)	Current replacement cost	28-Feb-22	APV Valuers and Asset Management	Current replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors, the most significant of which is the unit rate per square metre to construct similar assets.	Producer price index, road and bridge construction Queensland (7.28%)	Nil
Other infrastructure (level 3)	Current replacement cost	30-Jun-23	Internal qualified staff	Current replacement cost of construction, estimates of present value of future restoration costs and estimates of present value of future monitoring costs of refuse and quarry sites.	Consumer price index historical average	Review of future restoration and monitoring costs. Review of useful life estimates.

Scenic Rim Regional Council Notes to the financial statements

For the year ended 30 June 2023

2023
\$'000

2022
\$'000

11 Contract balances

Contract assets represents the excess of costs incurred in relation to a contract with the customer or construction of an asset over the amounts that council has invoiced the customer or the grantor. Where Council has invoiced the customer or the grantor amounts in excess of what it has incurred in relation to a contract or in constructing an asset, this gives rise to a contract liability.

(a) Contract assets

Contracts to construct Council controlled assets 10,953 3,236

(b) Contract liabilities

Funds received upfront to construct Council controlled assets 4,683 6,603

Revenue recognised that was included in the contract liability balance at the beginning of the year

Funds to construct Council controlled assets 6,465 4,091

(c) Significant changes in contract balances

Contract assets has increased significantly due to a number of new programs for which Council has commenced works but has not yet received funding. The funding in relation to the grants that made up the balance as at 30 June 2022 has now largely been received. Grant programs that make up the balance as at 30 June 2023 include Building Better Regions, Heavy Vehicle Safety and Productivity Program, Local Roads and Community Infrastructure Program and Disaster Recovery Funding Arrangements.

Contract liabilities has decreased significantly as works in relation to the funds received in advance as at 30 June 2022 have now largely been completed. Funds received in advance as at 30 June 2023 consist of grant programs including the Bridge Renewal Program, Local Roads and Community Infrastructure Program and the Community and Recreational Asset Recovery and Resilience Program.

12 Payables

A liability for creditors is recognised upon receipt of the goods or services ordered and are measured at the agreed purchase/contract price net of applicable discounts other than contingent discounts. Amounts owing are unsecured and are generally settled on 30 day terms.

A liability for salaries and wages is recognised and measured as the amount unpaid at the reporting date at current pay rates in respect of employees' services up to that date.

A liability for annual leave has been calculated based on the present value of wage and salary levels that will be paid when the liability is expected to be settled and includes related employee on-costs. All annual leave is classified as current as Council does not have an unconditional right to defer settlement beyond twelve months.

Current

Creditors and accruals	11,361	9,663
Salary and wages accruals	692	1,444
Annual leave	3,114	3,216
Prepaid rates	2,760	2,669
	17,927	16,992

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

13 Borrowings

Loans payable are measured at amortised cost. Interest is recognised as it accrues. Borrowing costs are treated as an expense, as assets constructed by the Council are generally completed within one year and therefore are not considered to be qualifying assets.

Principal and interest repayments are made quarterly in arrears. Borrowings are underwritten by the Queensland State Government.

	2023 \$'000	2022 \$'000
<i>Current</i>		
Queensland Treasury Corporation	4,182	2,562
<i>Non-current</i>		
Queensland Treasury Corporation	43,265	42,332
	47,447	44,894
Details of movements in borrowings:		
Queensland Treasury Corporation		
Opening balance	44,894	45,745
New loan advances	5,075	1,395
Interest accrued	979	973
Principal and interest repayments	(3,501)	(3,219)
Book value at period end	47,447	44,894

All unsecured borrowings are provided by Queensland Treasury Corporation.

All borrowings are in \$A denominated amounts and carried at amortised cost, interest being expensed as it accrues. No interest has been capitalised during the current or comparative reporting period. Final repayment dates vary from 15 June 2024 to 15 June 2043.

There have been no defaults or breaches of the loan agreement during the period.

The loan market value at the reporting date was \$39,583,246. This represents the value of the debt if the Council repaid it at that date. As it is the intention of the Council to hold the debt for its term, no provision is required to be made in these accounts.

Council has no assets pledged as security.

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

14 Provisions

Current

Long service leave	5,875	5,771
Refuse sites restoration	1,524	1,239
Quarry sites restoration	368	295
	7,767	7,305

Non-Current

Refuse sites restoration	1,840	1,119
Long service leave	978	1,005
	2,818	2,124

Details of movements in provisions:

(a) Restoration provisions

Provisions are made for the cost of restoring refuse and quarry sites where it is probable the Council will be liable, or required, to do this when the use of the facilities is complete. The provisions are calculated as the present value of anticipated future costs associated with the restoration of these sites.

The calculation of these provisions requires assumptions such as application of environmental legislation, available technologies and engineering cost estimates. These uncertainties may result in future actual expenditure differing from amounts currently provided. Due to the long-term nature of the liabilities, the most significant uncertainty in estimating the provisions is the cost that will be incurred. The provisions recognised are reviewed at least annually and updated based on the facts and circumstances available at the time.

Refuse sites restoration		
Balance at beginning of financial year	2,358	2,827
Increase due to unwinding of discount	98	73
Additional provisions	1,168	0
Amounts used	(68)	(105)
Increase (decrease) due to change in estimated future cost	(350)	(288)
Increase (decrease) due to change in discount rate	158	(149)
Balance at the end of financial year	3,364	2,358

Quarry sites restoration

Balance at beginning of financial year	295	359
Increase due to unwinding of discount	15	10
Increase (decrease) due to change in estimated future cost	(156)	13
Increase (decrease) due to change in discount rate	214	(87)
Balance at the end of financial year	368	295

(b) Long service leave

The provision for long service leave represents the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date.

The liability is calculated using current pay rates and projected future increases in those rates and includes related employee on-costs. The estimates are adjusted for the probability of the employee remaining in the council's employment or other associated employment which would result in the Council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The provision is discounted using the Commonwealth Bond yield rates published on the Department of State Development, Infrastructure, Local Government and Planning website.

Long service leave is treated as current where Council does not have an unconditional right to defer settlement beyond twelve months. All other long service leave is treated as non-current.

Balance at beginning of financial year	6,776	7,128
Entitlements accrued	826	282
Entitlements paid	(749)	(634)
Balance at the end of financial year	6,853	6,776

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

	2023 \$'000	2022 \$'000
15 Other liabilities		
<i>Current</i>		
Ticket sales received in advance	13	17
Domestic waste levy refund received in advance*	1,718	1,777
	<u>1,731</u>	<u>1,794</u>
<i>Non-Current</i>		
Domestic waste levy refund received in advance*	4,561	4,908
	<u>4,561</u>	<u>4,908</u>

* The State government made an advance payment to Council for the domestic waste levy refund in June 2022. The advance payment covers the years 2022-2023 to 2025-2026. A further advance payment was received in June 2023 to cover the 2026-2027 year. The payment received in advance for the 2023-2024 financial year has been treated as a current liability. The payments received in advance for the financial years 2024-2025 to 2026-2027 have been treated as a non-current liability.

16 Asset revaluation surplus

Movements in the asset revaluation surplus were as follows:

Revaluations of property, plant and equipment (refer Note 10)	87,357	(17,632)
Change in value of future rehabilitation costs	(45)	361
	<u>87,312</u>	<u>(17,271)</u>

The closing balance of the asset revaluation surplus is comprised of the following asset categories:

Land	80,595	38,186
Buildings	37,910	34,073
Road and bridge network	216,118	177,968
Drainage	14,991	11,993
Other infrastructure	2,712	2,794
Major plant and equipment	4,636	4,636
	<u>356,962</u>	<u>269,650</u>

17 Commitments for expenditure

Contractual commitments for operating expenditure

Contractual commitments at the reporting date but not provided for in the financial statements are as follows:

Within one year	3,954	3,717
One to five years	12,670	12,545
Greater than five years	0	3,159
	<u>16,624</u>	<u>19,421</u>

Contractual commitments for capital

Capital expenditure contracted for at the reporting date but not provided for in the financial statements are as follows:

Within one year	17,127	14,520
	<u>17,127</u>	<u>14,520</u>

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

	2023 \$'000	2022 \$'000
18 Contingent liabilities		

Details and estimates of maximum amounts of contingent liabilities are as follows:

Local Government Workcare

The Scenic Rim Regional Council is a member of the Queensland local government workers compensation self insurance scheme, Local Government Workcare. Under this scheme the Council has provided an indemnity towards a bank guarantee to cover bad debts which may remain should the self insurance licence be cancelled and there was insufficient funds available to cover outstanding liabilities. Only the Queensland Government's workers compensation authority may call on any part of the guarantee should the above circumstances arise. The Council's maximum exposure to the bank guarantee is \$811,542.

Local Government Mutual

The Scenic Rim Regional Council is a member of the local government mutual liability self-insurance pool, LGM Queensland. In the event of the pool being wound up or it is unable to meet its debts as they fall due, the trust deed and rules provide that any accumulated deficit will be met by the individual pool members in the same proportion as their contribution is to the total pool contributions in respect to any year that a deficit arises. As at 30 June 2022 the Local Government Mutual financial statements reported an accumulated surplus and it is not anticipated any liability will arise.

Scenic Rim Developments v Scenic Rim Regional Council

A claim has been lodged against Scenic Rim Regional Council in the Supreme Court seeking damages, costs and relief of a value, which the Plaintiff stated to the media to be in excess of \$35 million. Council has been ably represented throughout the matter through the engagement of legal and insurance service providers.

Council is unable to reliably estimate the value of the outcome and advice from Council's legal experts indicates that there is no basis for Council to pay the Plaintiff any substantial amount to settle the matter. At this point in time, the legal process for the claim is continuing and further legal proceedings may establish a reliable estimate of any potential liability.

Environmental Matter

In July 2023 Scenic Rim Regional Council received a notice to conduct or commission an environmental investigation pursuant to the *Environmental Protection Act 1994*. The notice was issued by the Department of Environment and Science for a property controlled by Scenic Rim Regional Council. The notice alleged that petroleum hydrocarbons had been deposited on the land over an extended period. Council have been required to engage an appropriately qualified person to undertake a site examination to determine the extent of the contamination and the steps required to remediate the land.

Council have engaged Redleaf Environmental (Engineering and Environmental Consultancy) to undertake the site examination. Until the site examination is complete, the cost of the remediation is not known. Furthermore, Council's insurer has been advised but has informed Council that there is no policy coverage for remediating contaminated land.

The site examination is to be completed by 21 December 2023.

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

19 Superannuation - Regional defined benefit fund

Council contributes to the LGIASuper Regional Defined Benefits Fund (the scheme), at the rate of 12% for each permanent employee who is a defined benefit member. This rate is set in accordance with the LGIASuper trust deed and may be varied on the advice of an actuary. The Regional Defined Benefits Fund is a complying superannuation scheme for the purpose of the Commonwealth Superannuation Industry (Supervision) legislation and is also governed by the *Local Government Act 2009*. The scheme is managed by the LGIASuper trustee as trustee for LGIASuper trading as Brighter Super.

The scheme is a pooled defined benefit plan and it is not in accordance with the deed to allocate obligations, plan assets and costs at the Council level.

Any amount by which the scheme is over or under funded may affect future benefits and result in a change to the contribution rate obligations, but has not been recognised as an asset or liability of the Council.

Scenic Rim Regional Council may be liable to the scheme for a portion of another local governments' obligations should that local government be unable to meet them. However the risk of this occurring is extremely low and in accordance with the LGIASuper trust deed changes to council's obligations will only be made on the advice of an actuary.

The last completed actuarial assessment of the scheme was undertaken as at 1 July 2021. The actuary indicated that "at the valuation date of 1 July 2021, the net assets of the scheme exceeded the vested benefits and the scheme was in a satisfactory financial position as at the valuation date." The measure of vested benefits represents the value of benefit entitlements should all participating employees voluntarily exit the scheme. The Council is not aware of anything that has happened since that time that indicates the assets of the scheme are not sufficient to meet the vested benefits, as at the reporting date.

No changes have been made to prescribed employer contributions which remain at 12% of employee salary or wages and there are no known requirements to change the rate of contributions.

Another actuarial investigation is being conducted as at 1 July 2024.

The most significant risks that may result in LGIASuper increasing the contribution rate, on the advice of the actuary, are:

Investment risk - The risk that the scheme's investment returns will be lower than assumed and additional contributions are needed to fund the shortfall.

Salary growth risk - The risk that wages or salaries will rise more rapidly than assumed, increasing vested benefits to be funded.

	2023 \$'000	2022 \$'000
Superannuation contributions made to the Regional Defined Benefits Fund	139	149
Other superannuation contributions for employees	3,718	3,513
Other superannuation contributions for elected members	67	67
Total superannuation contributions	Note 4 <u>3,924</u>	<u>3,729</u>

Council expects to make contributions of \$144,350 to the Regional Defined Benefits Fund in 2023-24.

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

Note	2023 \$'000	2022 \$'000
20 Trust funds		
Monies collected or held on behalf of other entities yet to be paid out to or on behalf of those entities	4,130	2,795
The Scenic Rim Regional Council performs only a custodial role in respect of these monies. As these funds cannot be used by the Council, they are not brought to account in these financial statements.		
21 Reconciliation of net operating surplus to net cash inflow / (outflow) from operating activities		
Net result	50,463	14,669
Non-cash operating items:		
Depreciation and amortisation	19,134	17,742
Change in restoration provisions expensed	113	83
Share of profit from associate	(1,992)	(2,286)
	<u>17,255</u>	<u>15,539</u>
Investing and development activities:		
Capital grants, subsidies and contributions	(47,846)	(19,406)
Capital income	0	(289)
Capital expenses	3,826	5,109
	<u>(44,020)</u>	<u>(14,586)</u>
Changes in operating assets and liabilities:		
(Increase) decrease in receivables	(1,987)	(3,047)
(Increase) decrease in inventories	(158)	34
(Increase) decrease in other assets	(564)	(621)
Increase (decrease) in payables	1,090	2,112
Increase (decrease) in provisions	(169)	(610)
Increase (decrease) in other liabilities	(410)	6,673
	<u>(2,198)</u>	<u>4,541</u>
Net cash inflow / (outflow) from operating activities	<u>21,500</u>	<u>20,163</u>

22 Reconciliation of liabilities arising from financing activities

Borrowings:		
Opening balance	44,894	45,745
Cashflows	2,553	(851)
Closing balance	13 <u>47,447</u>	<u>44,894</u>

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

23 Financial instruments and financial risk management

Financial assets and liabilities

Scenic Rim Regional Council has exposure to the following risks arising from financial instruments:

- Market risk
- Credit risk
- Liquidity risk

Financial risk management

Exposure to financial risks is managed in accordance with Council approved policies on financial risk management. These policies focus on managing the volatility of financial markets and seek to minimise potential adverse effects on the financial performance of Council.

Council's Audit and Risk Committee oversees how management monitors compliance with Council's risk management policies and procedures, and reviews the adequacy of the risk managements framework in relation to the risks faced by Council. The Audit and Risk Committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit and Risk Committee.

(a) Market risk

Market risk is the risk that changes in market indices, such as interest rates, will affect Council's income or the value of its holdings of financial instruments. Council is exposed to market risk through its investments and borrowings with Queensland Treasury Corporation (QTC) and other financial institutions. The Council has access to a mix of variable and fixed rate funding options through QTC so that interest rate risk exposure can be minimised.

Sensitivity to interest rate movements is shown for variable financial assets and liabilities based on the carrying amount at reporting date.

The following interest rate sensitivity analysis depicts what effect a reasonably possible change in interest rates (assumed to be 1% increase) would have on profit and equity, based on the carrying values at the end of the reporting period. The calculation assumes that the change in interest rates would be held constant over the period.

Net carrying amount		Profit		Equity		
2023	2022	2023	2022	2023	2022	
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Cash and cash equivalents	54,411	56,365	544	564	544	564
Net		544	564	544	564	

QTC borrowings are at fixed interest rates and are therefore not subject to interest rate sensitivity.

(b) Credit risk

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations. These obligations arise principally from the council's investments and receivables.

The carrying amounts of financial assets at the end of the reporting period represent the maximum exposure to credit risk for the Council.

The following table represents the Council's maximum exposure to credit risk:

	2023	2022
	\$'000	\$'000
Financial assets		
Cash and cash equivalents	54,411	56,365
Receivables	26,859	25,029
	<u>81,270</u>	<u>81,394</u>

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

23 Financial instruments and financial risk management (continued)

Cash and cash equivalents

The Council may be exposed to risk through its investments with the Queensland Treasury Corporation (QTC) and deposits held with banks or other financial institutions. The QTC Cash Fund is an asset management portfolio that invests with a wide variety of high credit rating counterparties. Deposits are capital guaranteed. Other investments are held with highly rated/regulated banks and financial institutions and whilst not capital guaranteed, the likelihood of a credit failure is assessed as remote.

Receivables

In the case of rate receivables, the Council has the power to sell the property to recover any defaulted amounts. In effect this power protects the Council against credit risk in the case of these debts.

In other cases, Council assesses the credit risk before providing goods or services and applies normal business credit protection procedures to minimise the risk.

The Council does not require collateral in respect of other receivables. The Council does not have receivables for which no loss allowance is recognised because of collateral.

A summary of the Council's exposure to credit risk for which impairment requirements of AASB9 - Financial Instruments have been applied, being for statutory charges (non-rates & charges) and other debtors, are as follows:

	2023	2022
	\$'000	\$'000
Subject to impairment		
Not past due	4,406	5,062
Past due 1-30 days	321	41
Past due 31-60 days	673	115
Past due 61-90 days	545	2
More than 90 days	123	23
Total Gross Carrying Amount	<u>6,068</u>	<u>5,243</u>
Loss Allowance	0	0
	<u>6,068</u>	<u>5,243</u>
Not subject to impairment		
Rates and utility charges	5,680	4,680
GST recoverable	435	430
Shareholder loan - Urban Utilities	14,676	14,676
Total Gross Carrying Amount	<u>20,791</u>	<u>19,786</u>
	<u>26,859</u>	<u>25,029</u>

(c) Liquidity risk

Liquidity risk refers to the situation where the Council may encounter difficulty in meeting obligations associated with financial liabilities. The Council is exposed to liquidity risk through its trading in the normal course of business and borrowings from Queensland Treasury Corporation for capital works.

The Council's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Council's reputation.

The following table sets out the liquidity risk of financial liabilities held by the Council. It represents the remaining contractual cashflows (principal and interest) of financial liabilities at the end of the reporting period, excluding the impact of netting agreements:

	Total				
	0 to 1	1 to 5	Over 5	contractual	Carrying
	year	years	years	cashflow	amount
	\$'000	\$'000	\$'000	\$'000	\$'000
2023					
Payables	11,361	0	0	11,361	11,361
Loans - QTC	5,272	15,105	36,843	57,220	47,447
	<u>16,633</u>	<u>15,105</u>	<u>36,843</u>	<u>68,581</u>	<u>58,808</u>
2022					
Payables	9,663	0	0	9,663	9,663
Loans - QTC	3,502	13,141	37,673	54,316	44,894
	<u>13,165</u>	<u>13,141</u>	<u>37,673</u>	<u>63,979</u>	<u>54,557</u>

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

24 Significant events

Natural Disasters

As at 30 June 2023 Council has 5 active natural disaster events throughout the Scenic Rim Regional Council region that it is still managing the repairs for in conjunction with the Queensland Reconstruction Authority (QRA). These events are:

2020-2021 financial year events:

- South East Queensland Coastal Trough, 12-15 December 2020
- Southern Queensland Severe Weather, 20-31 March 2021

2021-2022 financial year events:

- Central, Southern and Western Queensland Rainfall and Flooding, 10 November -3 December 2021
- South East Queensland Rainfall and Flooding, 22 February - 5 April 2022
- Southern Queensland Flooding, 6 – 20 May 2022

The combined estimated damage to Council's infrastructure and property from these events is \$55.7 million. The combined value of restoration works performed to 30 June 2023 is \$19.1 million, leaving an estimated unrestored damage as at 30 June 2023 of \$36.6 million. The restoration works associated with the Queensland Bushfires, September-December 2019 event, which was active as at 30 June 2022, has now been rolled in to the Southern Queensland Flooding, 6-20 May 2022 event.

The majority of the costs associated with these natural disaster events are funded under the Disaster Recovery Funding Arrangements (DRFA). DRFA is a joint Commonwealth / State government funding program. Under these arrangements Scenic Rim Regional Council is required to contribute to each activated natural disaster event up to a maximum trigger point.

Under the DRFA guidelines works are classified as emergency works, restoration works or betterment works. Emergency works are works that have become necessary during the course of a disaster to protect eligible public assets or to restore essential services and maintain public safety. It also covers immediate post-disaster repairs to eligible assets to enable them to operate at a reasonable level of efficiency and temporary repairs to ensure access and safety. Restoration works relate to the reconstruction or replacement of eligible assets to their pre-disaster standard or level of service. Betterment works relate to the enhancement of an asset beyond its pre-disaster standard or level of service to a more disaster resilient standard.

25 Events after the reporting period

There were no material adjusting events after the balance date.

26 National competition policy

(a) Activities to which the code of competitive conduct is applied

The Scenic Rim Regional Council applies the code of competitive conduct to the following activities:

Roads
Building Certifying
Waste Collection

This requires the application of full cost pricing, identifying the cost of community service obligations (CSO's) and eliminating the advantages and disadvantages of public ownership within that activity. Council has not identified any CSO's.

(b) Financial performance of activities subject to code of competitive conduct:

	Roads	Building Certifying	Waste Collection
	\$'000	\$'000	\$'000
Revenue for services provided	7,369	432	6,867
Community service obligations	0	0	0
	7,369	432	6,867
Less : Expenditure	7,718	362	4,528
Surplus / (deficit)	(349)	70	2,339

Scenic Rim Regional Council Notes to the financial statements For the year ended 30 June 2023

2023 2022
\$'000 \$'000

27 Transactions with related parties

(a) Transactions with associates

Revenue

Urban Utilities

Participation return (Note 9)	1,354	1,563
Tax equivalents (Note 3(d))	930	953
Loan interest	546	561
Waste tipping fees	3	3
Venue hire	1	0
Sponsorship - Eat Local Month	8	10
	2,842	3,090

Expenditure

Urban Utilities

Water and sewerage access and consumption charges	269	269
Repairs and maintenance	1	1
Laboratory sampling and analysis - swimming pools	30	17
	300	287

All transactions with Urban Utilities were at arm's length and were in the normal course of Council operations.

(b) Outstanding balances

Receivables

Urban Utilities

Participation return	677	782
Tax equivalents	101	199
Loan interest	45	47
Sponsorship	0	11
	823	1,039

Urban Utilities have proposed a payment date of 30 September 2023 for the final participation return.

(c) Loans and guarantees to/from related parties

Urban Utilities

Shareholder loan (Note 8)	14,676	14,676
No guarantees have been provided.		

(d) Transactions with key management personnel (KMP)

KMP include the Mayor, Councillors, Council's Chief Executive Officer and some executive management. KMP compensation paid or accrued during the financial year comprises:

Short-term employee benefits	1,944	2,094
Long-term benefits	21	22
Post employment benefits	184	210
	2,149	2,326

Detailed remuneration disclosures are provided in the annual report.

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council
Notes to the financial statements
For the year ended 30 June 2023

27 Transactions with related parties (continued)

(e) Transactions with other related parties

		Amount of transactions during year	Outstanding balance (incl commitments)	Provisions for doubtful debts on outstanding	Doubtful debts expense recognised
		\$'000	\$'000	\$'000	\$'000
2023					
Purchase of materials and services from an entity controlled by a member of KMP	(i)	49	0	0	0
Payment of a precept and provision of in-kind support to Scenic Rim Rivers Improvement Trust	(ii)	105	0	0	0
Employee expenses for close family members of KMP	(iii)	101	0	0	0
Planning and development fees charged to entities controlled by a close family member of KMP	(iv)	0	0	0	0
Building and plumbing fees on property developments charged to entities controlled by a close family member of KMP	(iv)	0	0	0	0
Rates and charges on property developments charged to entities controlled by a close family member of KMP	(iv)	67	0	0	0
2022					
Purchase of materials and services from an entity controlled by a member of KMP	(i)	18	0	0	0
Payment of a precept and provision of in-kind support to Scenic Rim Rivers Improvement Trust	(ii)	123	0	0	0
Employee expenses for close family members of KMP	(iii)	92	0	0	0
Planning and development fees charged to entities controlled by a close family member of KMP	(iv)	47	0	0	0
Building and plumbing fees on property developments charged to entities controlled by a close family member of KMP	(iv)	9	0	0	0
Rates and charges on property developments charged to entities controlled by a close family member of KMP	(iv)	158	0	0	0

Scenic Rim Regional Council
Notes to the financial statements
For the year ended 30 June 2023

27 Transactions with related parties (continued)

- (i) Council purchased materials and services from an entity that is controlled by a member of KMP. All purchases were at arm's length and were in the normal course of Council operations.
- (ii) Scenic Rim Rivers Improvement Trust is controlled by members of the KMP and operates under the *River Improvement Trust Act 1940*. Council's contribution assists with riverine maintenance works in the region.
- (iii) All close family members of KMP were employed through an arm's length process. They are paid in accordance with the Award for the job they perform. Council employs 406 staff of which only 1 is a close family member of key management personnel (2022: 392 staff employed of which only 1 was a close family member of key management personnel).
- (iv) Planning and development fees, building and plumbing fees and rates and charges on property developments charged to entities controlled by a close family member of KMP. All transactions were at arm's length and were in the normal course of Council operations.

(f) Transactions with related parties that have not been disclosed

Most of the entities and people that are related parties of Council live and operate within the Scenic Rim Regional Council area. Therefore, on a regular basis ordinary citizen transactions occur between Council and its related parties. Some examples include:

- Payment of rates and utility charges
- Fees and charges included in Council's Register of Fees and Charges
- Fines and penalties included in Council's Register of Local Laws and Subordinate Local Laws
- Attendance at Council functions which are open to the general public
- Visiting Council facilities which are open to the general public
- Transactions whose total dollar value is deemed immaterial

Council has not included these types of transactions in its disclosure, where they are made on the same terms and conditions available to the general public.

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council
Financial Statements
For the year ended 30 June 2023

Management Certificate For the year ended 30 June 2023

These general purpose financial statements have been prepared pursuant to sections 176 and 177 of the *Local Government Regulation 2012* (the Regulation) and other prescribed requirements.

In accordance with section 212(5) of the Regulation we certify that:

- (i) the prescribed requirements of the *Local Government Act 2009* and *Local Government Regulation 2012* for the establishment and keeping of accounts have been complied with in all material respects; and
- (ii) the general purpose financial statements as set out on pages 1 to 32, present a true and fair view, in accordance with Australian Accounting Standards, of the Council's transactions for the financial year and financial position at the end of the year.



Mayor, Greg Christensen
Scenic Rim Regional Council
Date: 3 October 2023



Chief Executive Officer, David Keenan
Scenic Rim Regional Council
Date: 3 October 2023



INDEPENDENT AUDITOR'S REPORT

To the Councillors of Scenic Rim Regional Council

Report on the audit of the financial report

Opinion

I have audited the financial report of Scenic Rim Regional Council.

In my opinion, the financial report:

- a) gives a true and fair view of the council's financial position as at 30 June 2023, and of its financial performance and cash flows for the year then ended
- b) complies with the *Local Government Act 2009*, the *Local Government Regulation 2012* and Australian Accounting Standards.

The financial report comprises the statement of financial position as at 30 June 2023, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including material accounting policy information, and the certificate given by the Mayor and Chief Executive Officer.

Basis for opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

Other information comprises financial and non-financial information (other than the audited financial report) in an entity's annual report.

At the date of this auditor's report, the available other information in Scenic Rim Regional Council's annual report for the year ended 30 June 2023 was the current year financial sustainability statement, long-term financial sustainability statement and the annual report.

The councillors are responsible for the other information.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the *Local Government Regulation 2012*, I have formed a separate opinion on the current year financial sustainability statement.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

FINANCIAL STATEMENTS 2022-2023



If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the councillors for the financial report

The councillors are responsible for the preparation of the financial report that gives a true and fair view in accordance with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards, and for such internal control as the councillors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

The councillors are also responsible for assessing the council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless it is intended to abolish the council or to otherwise cease operations of the council.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on the effectiveness of the council's internal control.
- Evaluate the appropriateness of material accounting policy information used and the reasonableness of accounting estimates and related disclosures made by the council.
- Conclude on the appropriateness of the council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the council's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. I base my conclusions on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.



I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Report on other legal and regulatory requirements

In accordance with s. 40 of the *Auditor-General Act 2009*, for the year ended 30 June 2023:

- a) I received all the information and explanations I required
- b) I consider that, the prescribed requirements in relation to the establishment and keeping of accounts were complied with in all material respects.

Prescribed requirements scope

The prescribed requirements for the establishment and keeping of accounts are contained in the *Local Government Act 2009*, and the Local Government Regulation 2012. The applicable requirements include those for keeping financial records that correctly record and explain the council's transactions and account balances to enable the preparation of a true and fair financial report.

Jacques Coetzee

6 October 2023

Jacques Coetzee
as delegate of the Auditor-General

Queensland Audit Office
Brisbane

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council
Current Year Financial Sustainability Statement
For the year ended 30 June 2023

Measures of Financial Sustainability

Council's performance at 30 June 2023 against key financial ratios and targets:

	How the measure is calculated	Target	Actual
Operating surplus ratio	Net result (excluding capital items) divided by total operating revenue (excluding capital items)	Between 0% and 10%	7%
Asset sustainability ratio	Capital expenditure on the replacement of infrastructure assets (renewals) divided by depreciation expense on infrastructure assets	greater than 90%	168%
Net financial liabilities ratio	Total liabilities less current assets divided by total operating revenue (excluding capital items)	not greater than 60%	7%

Note 1 - Basis of Preparation

The current year financial sustainability statement is a special purpose statement prepared in accordance with the requirements of the *Local Government Regulation 2012* and the *Financial Management (Sustainability) Guideline 2013*. The amounts used to calculate the three reported measures are prepared on an accrual basis and are drawn from the Council's audited general purpose financial statements for the year ended 30 June 2023.

Certificate of Accuracy For the year ended 30 June 2023

This current year financial sustainability statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012* (the regulation).

In accordance with Section 212(5) of the Regulation we certify that this current year financial sustainability statement has been accurately calculated.



Mayor, Greg Christensen
Scenic Rim Regional Council
Date: 3 October 2023



Chief Executive Officer, David Keenan
Scenic Rim Regional Council
Date: 3 October 2023



INDEPENDENT AUDITOR'S REPORT

To the Councillors of Scenic Rim Regional Council

Report on the Current-Year Financial Sustainability Statement

Opinion

I have audited the accompanying current year financial sustainability statement of Scenic Rim Regional Council for the year ended 30 June 2023, comprising the statement, explanatory notes, and the certificate of accuracy given by the Mayor and the Chief Executive Officer.

In accordance with s.212 of the *Local Government Regulation 2012*, in my opinion, in all material respects, the current year financial sustainability statement of Scenic Rim Regional Council for the year ended 30 June 2023 has been accurately calculated.

Basis of opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the *Australian Auditing Standards*. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the current year financial sustainability statement* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the statement in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter – basis of accounting

I draw attention to Note 1 which describes the basis of accounting. The current year financial sustainability statement has been prepared in accordance with the *Financial Management (Sustainability) Guideline 2013* for the purpose of fulfilling the council's reporting responsibilities under the *Local Government Regulation 2012*. As a result, the statement may not be suitable for another purpose. My opinion is not modified in respect of this matter.

Other Information

Other information comprises financial and non-financial information (other than the audited financial report) in an entity's annual report.

At the date of this auditor's report, the available other information in Scenic Rim Regional Council's annual report for the year ended 30 June 2023 was the general purpose financial statements, the long-term financial sustainability statement and the annual report.

The councillors are responsible for the other information.

My opinion on the current year financial sustainability statement does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the *Local Government Regulation 2012*, I have formed a separate opinion on the general purpose financial report.

FINANCIAL STATEMENTS 2022-2023



In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the councillors for the current year financial sustainability statement

The councillors are responsible for the preparation and fair presentation of the current year financial sustainability statement in accordance with the Local Government Regulation 2012. The councillors responsibility also includes such internal control as the councillors determine is necessary to enable the preparation and fair presentation of the statement that is accurately calculated and is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the current year financial sustainability statement

My objectives are to obtain reasonable assurance about whether the current year financial sustainability statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this statement.

My responsibility does not extend to forming an opinion on the appropriateness or relevance of the reported ratios, nor on the council's future sustainability.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control.
- Evaluate the appropriateness of material accounting policy information used and the reasonableness of accounting estimates and related disclosures made by the council.
- Evaluate the overall presentation, structure and content of the statement, including the disclosures, and whether the statement represents the underlying transactions and events in a manner that achieves fair presentation.



I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

Jacques Coetzee

6 October 2023

Jacques Coetzee
as delegate of the Auditor-General

Queensland Audit Office
Brisbane

FINANCIAL STATEMENTS 2022-2023

Scenic Rim Regional Council
Long Term Financial Sustainability Statement (Unaudited)
 Prepared as at 30 June 2023

Measures of Financial Sustainability

	How the measure is calculated	Target	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Operating surplus ratio	Net result (excluding capital items) divided by total operating revenue (excluding capital items)	Between 0% and 10%	7%	0%	1%	2%	3%	3%	4%	4%	5%	5%
Asset sustainability ratio	Capital expenditure on the replacement of infrastructure assets (renewals) divided by depreciation expense on infrastructure assets	greater than 90%	168%	94%	76%	66%	87%	62%	59%	86%	76%	95%
Net financial liabilities ratio	Total liabilities less current assets divided by total operating revenue (excluding capital items)	not greater than 60%	7%	36%	28%	23%	22%	20%	15%	13%	8%	6%

Scenic Rim Regional Council's Financial Management Strategy

Council measures revenue and expenditure trends over time as a guide to future requirements and to make decisions about the efficient allocation of resources to ensure the most effective provision of services. Council ensures that its financial management strategy is prudent and that its long term financial forecast shows a sound financial position whilst also being able to meet the community's current and future needs.

Certificate of Accuracy
 For the year ended 30 June 2023

This long-term financial sustainability statement has been prepared pursuant to Section 178 of the *Local Government Regulation 2012* (the Regulation).

In accordance with Section 212(5) of the Regulation we certify that this long-term financial sustainability statement has been accurately calculated.



Mayor, Greg Christensen
 Scenic Rim Regional Council
 Date: 3 October 2023



Chief Executive Officer, David Keenan
 Scenic Rim Regional Council
 Date: 3 October 2023

